

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Dustbowl memories  
haunt the US  
economy, Page 8

## World News

### Bush to address UN on Airbus disaster

US Vice-President George Bush was to address today's UN Security Council debate on the Iran-Airbus disaster. Mr Bush was expected to defend the US action and add weight to renewed efforts to reach a ceasefire between Iran and Iraq in the eight-year-old Gulf war.

Baghdad Radio, monitored in Nicaragua, reported that Iraqi forces, who have recaptured Iranian-held territory in southern Iraq, in recent battles, punched across the border with Iran and seized the west Iran city of Dehloran, 50km east of the border. Page 16.

### Secessionalists overruled

The Azerbaijani authorities overruled a vote by the local council of Nagorno-Karabakh to secede from Azerbaijan and join the neighbouring Soviet republic of Armenia. Soviet television said a number of arms had been seized in the enclave. Page 16.

### Helicopter ditched

A cool pilot averted another North Sea disaster when he ditched his offshore supply helicopter off Shetland after an engine caught fire. The 19 passengers and two crew, all unhurt, were plucked from a life raft within 30 minutes and taken to safety.

### Spanish nuclear leak

Spanish authorities ordered a state of alert after a leak at the Almaraz nuclear power plant in Cáceres province.

### Greek air dispute off

Greek air traffic controllers, who had been refusing to let or sleep since Monday, reached agreement with the Transport Ministry on pay and conditions.

### French wealth tax

Proposals by the French Government to reduce wealth tax and create a minimum income tax are likely to get a bumpy ride when they are debated in Parliament in September. Page 2.

### Vietnam peace talks

Vietnam said it would attend peace talks on Kampuchea only if the ground rules previously agreed were unchanged. Refugee talks, Page 3.

### Peru general strike

The Communist-led General Confederation of Workers of Peru, the largest union group, called for a two-day general strike against "starvation policies" on July 16.

### Indian rocket fails

India's second attempt to launch a satellite into space failed when the rocket crashed less than four minutes after take-off.

### Greece gives US notice

Athens served written notice of its intention to renounce the current agreement authorising US bases in Greece. Page 2.

### Austria hesitates on EC

Chancellor Franz Vranitzky played down suggestions that Austria was intending to apply next year to join the EC. Page 3.

### Refugees flood Malawi

More than 600,000 people have entered Malawi since 1986 to escape fighting in Mozambique, according to the UN High Commissioner for Refugees.

### Taiwan reshuffle likely

A cabinet reshuffle was expected in Taiwan following a poor showing by Government figures in elections to the Central Committee of the Nationalist Party.

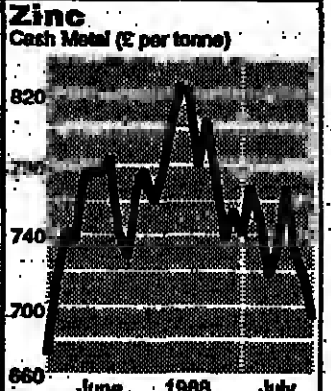
## Business Summary

### Murdoch moves into the bible market

RUPERT MURDOCH, the Australian-born publisher whose tabloid newspapers feature among the world's best-selling titles, is moving into the US bible and Christian book market. Harper & Row Publishers, owned jointly by Mr Murdoch's News Corporation and its William Collins affiliate of the UK, has agreed to buy Zondervan, the largest US publisher of Christian books, for \$13.50 per share or a total of \$56.7m. Page 17.

WORLDWIDE shortage of cyanide will slow the boom in gold production until increased capacity comes on stream in six months. Smaller producers in Australia and the US are particularly hard hit, but some major gold expansion projects are also being held back. Page 4.

### Zinc



duces Vieille Montagne had cut its producer price by \$150 to \$1,200 a tonne. Page 26.

LONDON: Afternoon rumours of a possible "deal" on the merchant bank Morgan Grenfell helped take share prices to a higher close, with the FT-SE 100 index climbing 12.5 to 1,871.3, aided by selective buying support. International stocks had a quiet day, however. Page 24.

TOKYO: Heavy trading in large-capital stocks sent turnover soaring but shares ended an erratic session lower amid nervousness over the level of prices and the US dollar, figures due tomorrow. The Nikkei average ended 29.74 points lower at 28,020.10. Page 28.

WALL STREET: There was no overall trend. Equities and bonds continued to vacillate, with modestly in fairly active trading. The Dow Jones Industrial Average closed up 11.73 at 2,104.87. Page 28.

DOLLAR closed in New York at DM1.9422, ¥132.70, SF1.5290 and FF16.2155. It closed in London at DM1.9450, (DM1.9375), ¥132.90 (¥132.60), SF1.5315 (SF1.5235) and FF16.2250 (FF16.1980). Page 27.

STERLING closed in New York at £1.9550. It closed in London at £1.9510 (\$1.9555), DM3.12 (DM3.1150), ¥224.75 (¥224.50), SF2.59 (SF2.5825) and FF16.1520 (FF16.1505). Page 27.

FIRST CHICAGO, the large US bank holding company, reported net income of \$122.5m or \$0.12 a share, representing a big turnaround from the \$39.5m net loss reported in the year-earlier quarter. Page 17.

CBS, the New York broadcasting company, reported an improvement in its television and radio business in the second quarter despite its slide in the prime-time market and continued management upheaval. Page 17.

CATERPILLAR, the world's largest construction equipment manufacturer, enjoyed impressive gains in profits, sales and margins in the second quarter. Net profits of \$145m or \$1.44 a share were 19 per cent up on the year-earlier results. Page 17.

MEAD and Georgia-Pacific, two large pulp and paper companies, reported strikingly higher earnings in the second quarter to June thanks to strong order backlogs and good operating rates at the companies' mills. Page 17.

Black & Decker gave a lukewarm welcome to Lloyd Bentsen, appointed on Tuesday as Democratic vice-presidential candidate in the US elections. Page 4.

## Fed chief says US to grow faster but warns on inflation

BY ANTHONY HARRIS IN WASHINGTON

THE US ECONOMY is now nearing the limits of capacity, and Federal Reserve policy "might be well advised to err on the side of restrictiveness," Mr Alan Greenspan, the Fed Chairman, told the Senate Finance Committee yesterday.

Mr Greenspan said that the Fed governors had raised their growth expectations for this year to 2-3 per cent, half a point higher than last February, but that rising capacity utilisation and "some signs" of wage acceleration argued for caution.

Policy had already been tightened progressively since the end of March, but he warned that policy must still guard against the dangers of an inflationary spiral resulting from labour market strains or from "needed adjustments" in import or farm product prices. The Federal Open Market Committee had therefore tentatively decided to reduce target range for monetary growth next year, by a full point for M2 and by half a point for M3.

There would still be no target for M1, whose growth remained strongly distorted by financial market innovations, and while the Fed had been studying other monetary indicators intensively, including the monetary base, it was not intending to target any such measure, because of problems in interpreting them.

"The high level of currency holdings suggests that vast, intermediate amounts of US currency circulate or are hoarded



Greenspan: warning on corporate debt

beyond our borders," he explained. "Indeed, over the last 18 months currency circulation has grown noticeably faster than would have been expected."

Mr Greenspan said that the adjustment of the US balance of payments was now well established, but warned that the monthly trade figures were likely to prove erratic.

He said that US exchange rate policy was aimed at stability, but he questioned the value of fixed target ranges for exchange rate policy. These might prove destabilising, he said.

"The Federal Reserve had in fact to intervene in the currency markets yesterday to damp a strong rise in the dollar when

dealers interpreted a speech by another Fed Governor, Mr Wayne Angell, as a sign that the Fed would not resist market forces."

Mr Greenspan's statement on monetary policy, a presentation made every six months under the Humphrey-Hawkins Act, was clearly designed to counter fears that the Fed might be permissive in an election year - fears which were strongly expressed by the Senate Banking Committee Chairman, Sen William Proxmire, in his introduction to the hearings.

"Huge accumulations of debt make our financial system quite fragile," he said. "All appears calm at the moment. I fear that calm is momentary. What will happen when the next disappointing trade number is announced? What will happen when investors begin to reallocate their assets later this summer, trying to beat the market before the next Administration changes the course of policy?"

"What I fear is that the overhang of problems, and the election, might lead the Fed to be insufficiently strong in fighting inflation. Avoiding the battle against an overheating economy will prove very costly and painful, just as it was in the early 1980s."

However, Sen Proxmire gave Mr Greenspan high marks for his conduct of monetary policy: "A high-wire act worth of the great Woland."

Analysis, Page 4

## Goodman food group considers bid for RHM despite opposition

BY NICKY TAIT IN LONDON

GOODMAN Fielder, Wattle, Australasia's largest food company, yesterday announced it was considering a bid for Ranks Hovis McDowall, the British bakeries and food group.

"Any offer would be made 'at a level not materially different from the current market price of 44p,'" said GFW's statement. At that level, RHM would be valued at £1.53bn (\$2.5bn). The company added that if such an offer were made, it would not be increased - although it reserved the right to change this if a competing bid emerged.

RHM declined to comment on the announcement yesterday, beyond saying that if a bid was made, it would be unwelcome. The statement follows strong speculation about the Australian company's intentions. This has pushed the UK group's share price up by more than 10p in the last three months. It gained 10p yesterday to 45p. Goodman said it was making a bid for a fifth-generation baker. In recent years, its size has been expanded considerably by a merger with Allied Mills of Australia, in 1986, and then with Wattle, New Zealand's largest food group, in

November 1987. Pro forma profits for the company in the year to end-June 1987 would have been £824m.

Its interests range from cereals and flour, through bakeries to processed meat, margarine and gelatine. Its market capitalisation is around £1.25bn.

Mr Duncan McDonald, the company's managing director, said yesterday Goodman's aim was to expand internationally in the past conduct of monetary policy: "A high-wire act worth of the great Woland."

RHM, which has met Goodman at various times over the past two years but been consistently opposed to any merger, made a pre-tax profit of £116.1m in 1987, on sales of £1.5bn.

In the current year, which ends in August, analysts are forecasting a rise to £145m-£150m. There was some scepticism yesterday over the exit multiple suggested by GFW's announcement, given the level of other bids in the food sector recently. "It doesn't look particularly juicy," commented one analyst. Lex, Page 16; Goodman shows its hand, Page 25.

## Agriculture trade plan tabled

BY WILLIAM DUFFLORCE IN GENEVA

A GROUP of 13 food-exporting nations yesterday put forward a four-part plan to free world trade in farm products. The plan is designed to break the deadlock created by the confrontation over agriculture between the US and the European Community in the trade-liberalising Uruguay Round of the General Agreement on Tariffs and Trade (GATT).

The Cairns group proposed that, when trade ministers meet in Montreal in December for their mid-term review of the Uruguay Round, they should set guidelines for the removal of all restrictions to the free flow of trade in farm products, including the abolition of subsidies.

The US has demanded that all farm subsidies should be done away with by the year 2000. The

EC refuses to abandon its export subsidies entirely or set a timetable and insists on a step-by-step approach to reform.

The Cairns group, in trying to bridge these differences, has asked governments to agree to a progressive reduction in agricultural support over a specific period but left the timetable open for negotiation.

The US and the EC are scheduled to respond to the Cairns plan today in the Gatt group negotiating on agriculture.

The plan proposes as a first step that trade-distorting government supports to agriculture would be frozen immediately at current levels. Secondly, as a sign of their commitment to long-term reform, countries engaged in heavy subsidies

would then reduce their subsidies by an annual 10 per cent in 1989 and 1990.

Developing countries, which "cannot be held responsible for the distortions in world markets", would be exempted from the first steps to reform.

Third, during 1989 the Gatt countries would negotiate schedules for further cuts in support both across all agricultural sectors and for specific commodities.

The fourth suggestion is the long-term commitment for progressive reduction in support, without a specific timetable.

Sugar talks deadlock, Page 4; drought analysis, Page 8; grain exports, Page 28.

## Hungary's Central Committee opens doors to Glasnost

By Leslie Collitt in Berlin

ANOTHER milestone was reached in East European glasnost yesterday when the normally reclusive Central Committee of the Hungarian Communist Party exposed itself, at least partly, to coverage by Hungarian radio and television.

The openness was part of a new policy launched by Hungary's leader, Mr Károlyi Gábor, who has given innumerable interviews since he rose to power in May. He wants to involve the population in a dialogue on important economic and political issues at a time of serious economic difficulties.

The Central Committee met to discuss two economic plans, one of which was to be adopted to help reform the stagnating economy.

Plan A was for a harsh austerity programme involving the closure of highly subsidised loss-making factories which would result in as many as 100,000 unemployed next year (current unemployment is nearly 30,000). It would also mean further reductions of consumer subsidies leading to more than 15 per cent inflation and a further devaluation of the Hungarian forint.

Plan B was for more modest company shut-downs leading to 50,000 unemployed, no more than 15 per cent inflation and no devaluation of the currency. The party leadership openly favoured the tougher plan and said it offered the only hope of overcoming the economic malaise.

In a television interview this week, Mr Gábor said the nation faced "difficult times" and that it could take 15 years before the economic reforms produced the desired results.

Hungarian radio for the first time broadcast a summary of the proceedings at noon and television presented more than an hour of the debates in the evening.

The proposed belt-tightening by the authorities in Budapest comes after the Polish Government's plan to raise prices led to a nationwide wave of strikes last April and May.

Mr Gábor is seeking to avoid such unrest in Hungary by informing the population of the economic alternatives and holding out the prospect of further political liberalisation.

The Central Committee yesterday also discussed a proposed bill on the right of association which could legalise a recently founded independent youth organisation provided they are not seen as political movements.

## UK to reopen Rover talks with Brussels

BY WILL DAWKINS IN BRUSSELS AND PETER RIDDELL AND KEVIN DONE IN LONDON

UK GOVERNMENT officials are to re-open talks with the European Commission today on the terms of the planned takeover of Rover Group by British Aerospace (BAe) after the future of the deal was dramatically thrown into confusion yesterday by BAe's unwillingness - at least temporarily - to accept new conditions set down by the Commission.

Difficulties are understood to have arisen concerning Rover's hitherto secret, five-year corporate plan, prepared by Mr Graham Day, the group's chairman and chief executive which "foresees a substantial reduction in car assembly and component capacities," for Austin Rover, but no further capacity cuts for Land Rover, according to the Commission's decision paper.

It is understood the car assembly plant at Cowley would be an obvious main element of the restructuring.

The plan would cost £1.5bn (\$2.5bn) in investment for new model programmes and restructuring between now and the end of 1992. While the plan has been formally approved by the BAe board, the initial indications from London yesterday were that the aircraft company had problems with the Commission's insistence it should promise to carry out the scheme as a condition of the deal and submit six-monthly progress reports.

The embarrassing last-minute delay came only an hour after Lord Young, the UK Trade and Industry Secretary, signed renegotiated terms for the deal with the European Commission, following three months of talks, and

was due to announce the agreement to Parliament.

Lord Young told the House of Lords - Britain's upper house of Parliament - that until lunchtime yesterday it had appeared BAe was prepared to accept terms involving an effective reduction in the amount of cash injected into Rover from the British Government - from £80m to £547m - with the sale price remaining at £150m, coupled with relaxations in the tax conditions.

However, he said, "at the last minute, the company has asked for more time to consider the implications of other conditions attached to the Commission decision."

There was no official confirmation of the nature of the difficulty, but there were suggestions at Westminster that BAe had doubts about the Commission's desire to monitor the deal at six-monthly intervals, and possibly to require changes. The conditions are said to refer to the elimination of excess capacity.

Neither Lord Young, nor Mr Kenneth Clarke, the UK Industry Minister, were prepared to explain these "other conditions" in the House of Commons. Mr Clarke said the delay did not affect either the total price or the change in the use of tax losses.

However, Mr Clarke said he did not regard the points as either important or material, and was "puzzled and surprised" about this final snag which was not significant.

Ministers did not disguise their irritation with BAe's attitude, particularly given the lengthy talks with Mr Peter Sutherland, the European competition commissioner.

## Angola peace hopes rise

BY MICHAEL HOLMAN, AFRICA EDITOR

AN END to the 13-year war in Angola and independence for Namibia appeared closer last night with the announcement of agreement on the "principles for a peaceful settlement in south-western Africa."

Although it is apparent that major obstacles have yet to be resolved, hopes have been raised by the communiqué issued last night after nearly three days of talks in New York between Angolan, Cuban and South African officials, chaired by the US.

The communiqué said that a document outlining the "principles" of a settlement will now be put to their Governments.

A further round of talks, the fifth in a series which began in London last year, is scheduled to take place by early August. The target date for final agreement is mid-September, the 10th anniversary of a UN plan which envisages independence elections in Namibia (South West Africa).

Delegates, who refused to disclose details of the document, were optimistic. General Antonio dos Santos Franco, head of the Angolan army and leading the Luanda delegation, said that a date was "very close" for an agreement, to provide for the withdrawal of over 40,000 Cuban

Continued on Page 16

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commissioner, gives a  
glimpse of future trade policy, Page 16

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### MARKETS FEAR

### A FORTRESS

### EUROPE IN

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## EUROPEAN NEWS

## Paris sets stage for battle over tax and benefits

BY GEORGE GRAHAM IN PARIS

THE FRENCH cabinet yesterday agreed on twin Bills to be put before parliament in September, simultaneously restoring the wealth tax abolished two years ago and creating a new minimum social income for the poorest households.

The legislation is far from unanimously applauded, even within the Government of Mr Michel Rocard, and the Bills are expected to be fiercely debated in parliament.

The remodelled wealth tax is expected to raise around FF4.1bn, with a levy of 0.5 per cent on fortunes of FF4m (\$800,000) rising to 0.9 per cent on fortunes above FF12.5m.

The Prime Minister himself had originally favoured a lower rate on a wider taxable base, while Mr Pierre Bérégovoy, the Finance Minister, argued for the restoration of a tax closely modelled on that abolished in 1986 by the right wing Government of Mr Jacques Chirac, with a narrower base but rates rising to 2 per cent.

The compromise tax will cover only around two-thirds of the cost of the new minimum income, and is viewed as too light by many in Mr Rocard's Socialist Party, as well as by the Communists who could end up holding the balance in France's hung parliament.

Mr Rocard can only count on 276 votes in the assembly, 12 short of an absolute majority, and may therefore have to choose

between the Communists and the centrists, who have for their part demanded substantial changes to yesterday's Bill as a condition for their support.

Mr Pierre Méhaignerie, leader of the centrist group, said yesterday that the reintroduction of the wealth tax must form part of an overhaul of France's other property and inheritance taxes, proposing in particular that the wealth tax should be viewed as a down-payment on eventual inheritance taxes.

The debate on the wealth tax is expected to prove a test case for Mr Rocard's wish for parliament, often little more than a rubber stamp in the French political system, to play a more active role in the framing of legislation, with a substantial number of amendments likely to be proposed by both the right and the left.

The minimum income is similar to the UK's supplementary benefit but it is tied to a programme which is supposed to help integrate people into society through professional training, work experience or even literacy classes.

It excites less political controversy but it is, nevertheless, hotly disputed by specialists because of uncertainty on how it will be applied.

The Bill proposes a payment of FF2,000 (\$390) a month to a single person or FF3,000 to a couple, plus FF600 for each dependent, and is expected to affect around 600,000 people.

## Athens gives the US notice to quit bases

BY ANDRIANA IERODIACONOU IN ATHENS

GREECE YESTERDAY stepped up the pressure in negotiations with the US for a new agreement on the operation of the four American military bases here, by serving Washington written notice of its intention to renounce the current bases agreement when it expires next December.

If Athens were to implement this notice, then the US would have 17 months from that date to dismantle the bases and pull out its several thousand personnel. However, such implementation is

by no means foregone, a fact which renders yesterday's move largely a tactical one.

Greece and the US, which began negotiations for a new Defence and Economic Co-operation Agreement (DECA) 11 months ago, are scheduled to continue these in new rounds of talks at the end of July and next September.

The US side is apparently still sanguine that an accord extending the bases' tenure can be reached by the end of the year. In Washington, US officials con-

firmed that talks would continue and said the atmosphere in the negotiations had been good.

Yesterday's notice was not a surprise since the Greek Government had let it be known for some time that, barring the successful conclusion of negotiations by July, it intended to abide by article 12 of the current agreement which prescribes a five-month advance notice of an intention by either side to renounce the agreement.

The timing of the move, however, is not likely to do much for

Greece's image in the US, which received a blow this week with the terrorist attack against the cruise ship City of Potos.

Greek officials do not rule out signing a new DECA, provided they judge it to serve "national interests". To this end, one of Athens' key demands in the negotiations has been for some sort of guarantee of Greek interests against a perceived threat from Turkey in the Aegean.

A formula not specifically naming Turkey but asserting US support for Greece's territorial integ-

city, possibly through the reiteration of existing commitments such as to the United Nations charter or the Helsinki Agreement, is likely. The Socialist Government came to power in 1981 on a platform of closing down the "base of death".

This slogan was set aside in signing a new five-year DECA in 1983, in exchange for an American commitment to maintain a balance in military aid to Greece and Turkey. The standard ratio is 7 to 10. This year Greece stands to receive \$450m in military aid.

## Austrian Chancellor plays down EC membership speculation

By Judy Dempsey in Vienna

SUGGESTIONS that the Austrian Government was intending to apply formally next year to join the European Community (EC) were played down yesterday by Chancellor Franz Vranitzky, who said important questions still remained before a final decision would be taken.

But he did confirm any decision would be taken "sometime in 1989".

The Chancellor, who was reviewing the Government's work at the end of the parliamentary session, attempted to paint a realistic picture of what full membership would entail, including the social, economic and political costs.

Structural reforms, both in the economy, industry and possibly in banking, would have to be introduced or considered during the autumn parliamentary session, he said.

Mr Franz Verzetitsch, their chairman, backed closer co-operation and integration with the EC, but like the Chancellor discouraged any suggestion that membership could be achieved with few problems.

Five EC importers have signed an unprecedented contract with Palestinians in the Israeli-occupied Gaza Strip worth \$100 million of citrus directly to the EC.

The contract tests a recent Israeli undertaking to permit Palestinians in the occupied territories to export produce to the EC independently. Mr Maas van den Top, head of the Dutch Central Commodity Board for Arabie Products, said yesterday.

Mr Van den Top said the deal still needed an export licence from Israel to go through.

Israel has, until now, forced Palestinians to sell fruit to Europe through Israeli marketing boards.

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## Two groups claim Greek ship attack

BY ANDRIANA IERODIACONOU

A HITHERTO unknown group claimed responsibility for Monday's terrorist attack on the Greek tourist ship City of Potos, in which nine people were killed.

The Organisation of Martyrs of the Popular Revolution in Palestine - Abu Jihad Unit - launched a swift attack on time of Zionist, American and British soldiers on board the Greek ship City of Potos, the group said in a statement, reported by Reuters.

Earlier, a telephone caller told French radio that the Beirut-based group Islamic Jihad was responsible, but the claim was treated with scepticism.

Mr Nikos Skoulas, the Greek Tourism Minister, said yesterday that Greek shipping companies were applying to one-day voyages the same stringent security measures as on longer cruises.

It has been widely acknowledged that the lack of security on

short-haul voyages facilitated Monday's terrorist attack on the City of Potos pleasure boat in which nine people died.

Security investigations have indicated that the killers could have boarded the ship either at its point of departure from Athens or at any of its three island stops. At least one terrorist, a woman, was said yesterday to have escaped from hospital in Piraeus where she had been transferred unrecognised.

Security measures on long-haul cruises normally involve a two-tier check by both a private security company and the port security authorities.

Mr Skoulas also announced that, in an attempt to counter the potential effect of the incident on Greece's \$3.5bn-a-year tourist trade, the Government is to launch a public relations campaign promoting Greece as a secure destination.

## UK soldiers injured by IRA bomb

By David Marsh in Bonn

NINE BRITISH soldiers were wounded yesterday in a bomb explosion at their barracks in Duisburg, West Germany. Responsibility for the blast at the Glamorgan barracks, which took place at just after 3am, was claimed by the Irish Republican Army in a statement from Dublin.

The explosion follows the killing of three off-duty British soldiers in the Netherlands on May 1. Together with a later incident in May when a bomb was defused outside an army barracks in Bielefeld, yesterday's bombing underlines how the IRA is keeping up its campaign against troops in Germany despite extra security precautions.

The nine soldiers were wounded by glass splinters after the bomb went off when they were sleeping.

About 50 men from the Royal Corps of Transport regiment were in the barracks block. The injured suffered minor cuts and abrasions. None went to hospital.

An army spokesman said two bombs of up to 10kg each had been placed after the fence at the back of the barracks had been penetrated.

The blast tore a hole in the wall as well as blowing the barracks roof and damaging a shop-front 500 metres away.

German police were searching last night for a gold-coloured BMW car with a Dutch number-plate spotted soon after the incident.

Its occupants opened fire on a German police car before disappearing.

## Hilary Barnes reports on the foreign debt trap closing on Denmark Schlüter shoulders a heavy burden

TIGHTEN fiscal policy and do it soon, was the unpalatable advice which faced Prime Minister Poul Schlüter's new three-party coalition government last month from three academics who make up the chairmanship of the Economic Advisory Council.

This was extraordinary advice in view of the chairman's forecasts that domestic demand, which declined in 1987, will fall again in both 1988 and 1989, while unemployment rises.

But the economic problems which face Prime Minister Schlüter's new government, formed following the May 10 election to the Folketing, are also extraordinary.

This is the 25th consecutive year in which there has been a deficit on the current balance of payments and there is no prospect of a surplus emerging in the next year or two.

Interest on the accumulated net foreign debt, which was about DKK280bn (\$21.5bn) at the end of 1987, is rising faster than export income, leading to the view that the debt trap is closing on the country.

Over the 10 years to 1987, the National Bank pointed out in its 1987 annual report, interest on the debt has risen steadily as a ratio of exports.

The foreign debt itself has risen to almost 130 per cent of exports. Interest payments have increased to 13 per cent of exports. This development is clearly unsustainable," said the bank.

Mr Schlüter launched his new period in office with a commitment to eliminate the current account deficit over the coming four years - the mandate period of the new Folketing (parliament). But he has yet to spell out the policies which are to bring this about and there are justifiable doubts as to whether his coalition, with only 67 of the 179 seats to the Folketing, has the parliamentary strength to succeed.

Indeed, there is a widespread feeling among senior officials that the perennial minority governments have little chance of straightening out the country's economy

until the burden of financing the foreign debt becomes still heavier than it is.

According to this scenario, in a few years Denmark will be forced to go to the International Monetary Fund for assistance ("Never" says Mr Schlüter emphatically), which will give the government of the day the alibi it lacks at present for radical changes in economic policy. These, to echo Mr Kjell Andersen, senior specialist on the Nordic countries for the Organisation for Economic Co-operation and Development, might include wage cuts, longer working hours and an absolute reduction in the size of the public sector.

This is not to suggest that this or previous governments have not tried to bring matters under control. They have tried, sometimes with considerable but partial success.

One problem seems to be that weak governments and a divided Folketing are no match for the pressure groups, including the trade unions, which take the economy two steps back every time the Government achieves one step forward.

Last year, for example, the unions won a cut to the working week from 40 hours in 1987 to 37 hours in 1988. This contributed to an 11 per cent increase in wage costs last year, as well as giving rise to the view that the Danes are the only people who think the cure for debt is to work less.

The new government's strategy will be

two-fold. It will try to curb the growth of the public sector, and it will try to improve cost competitiveness.

But the Government's ambition is to reduce public sector employment, which accounted last year for 31.8 per cent of total employment. The Government has also proposed a reduction in the wage and salary budget in the state and local government sector by two per cent this year and one per cent in 1989. It is also committed to unchanged budget expenditure in 1989.

As the Government, supported by most economists, rules out devaluation (expansion has shown that under Danish conditions devaluations lead only to higher inflation), progress on competitiveness depends primarily on winning labour market understanding for the need to hold down wage and salary increases.

It was against this background that the chairman of the Economic Advisory Council ("the three wise men") recommended a tighter fiscal policy, deeper cuts in private consumption and investment both this year and next and a predicted increase in unemployment from last year's 6 per cent to about 10 per cent next year.

The chairman sees no alternative to tighter fiscal policy as a means of checking inflation, running at about 4.7 per cent over the past 12 months, and in view of the current account outlook.

The current account deficit came down from a record 5.2 per cent of the GDP at DKK34bn, in 1986 to DKK20bn last year, but both the chairman and the OECD expect that the deficit will remain at DKK18bn-DKK19bn in 1988-89.

Serious as the problems are, however, Denmark remains highly credit-worthy. As Mr Erik Hoffmeyer, governor of the National Bank, said a few days ago, foreign banks are queuing up to lend money to the country and the foreign exchange reserves at DKK78bn in May are burgeoning. "We are not at the edge of the precipice yet," he said.

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## Turkey seeks more British investment

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

PRESIDENT Kenan Evren of Turkey devoted the second day of his state visit to Britain, during which he had lunch with Mrs Margaret Thatcher, the Prime Minister, and attended a banquet in his honour at the Guildhall, to setting out his country's claims to be a full member of the European Community.

Though EC membership was not on the announced agenda of his talks with Mrs Thatcher, it was understood that President Evren brought up the matter in

the course of the 40-minute exchange of views in Downing Street. The discussions also touched on the problems of Cyprus, the Gulf conflict, the Middle East and East-West relations.

The President, who is paying the first visit by a Turkish Head of State to Britain for 21 years, was reported to have emphasised the importance of the link between a solution of the Cyprus problem and Ankara's application to join the European Community.

Britain is generally regarded as one of the EC members most sympathetic to Turkey's European aspirations. Mr Thatcher is known to believe that it will take a long time for Ankara's EC ambitions to be realised and has made no final commitment on the subject.

On Cyprus, the two leaders welcomed the fact that Mr Perez de Cuellar, the United Nations Secretary-General, was trying to arrange talks between President George Vassiliou of Cyprus and Mr Rauf Denktaş,

the Turkish Cypriot leader. Mr Denktaş said yesterday that talks might start next month.

President Evren told the banquet in the Guildhall that Turkey was rapidly becoming not only the most populous country in Europe outside the Soviet Union, but one of the most developed countries as well.

Turkey had enormous economic potential and British companies should show more interest in investing in the country, he said.

## Gorbachev seeks support for policies on shopfloor

BY CHRISTOPHER BOBINSKI IN SZCZECIN

THE SOVIET leader, Mr Mikhail Gorbachev, yesterday told Polish shipyard workers in Szczecin that his reform policies would fail unless they won the support of the shopfloor. At the same time, some employees at a south engineering plant in the capital went on strike in support of sacked colleagues.

Mr Gorbachev was speaking at the Wazki yard in Szczecin, a Baltic port which was formerly a stronghold of Solidarity, the banned trade union, and now at the centre of a dispute with East Germany over territorial waters.

The Soviet leader failed to mention either of these things in his speech, dwelling instead on Soviet-Polish friendship and on his support for the Polish Government's reform efforts, which he compared with his own economic reforms - and at rates of interest which would be the envy of Western borrowers.

An initial experiment in half a dozen Soviet towns and country districts is now to be expanded to Moscow and other areas, according to Mr Mikhail Kakhnovich, deputy chairman of Sberbank, the Soviet savings bank.

The new deal follows the introduction last January of cheques for savings bank customers - although that habit has proved very slow to catch on, because Soviet shops have been unwilling to accept anything less than hard cash in exchange for their scarce goods.

The same scepticism seems likely to greet the new loans, for the one commodity of which there is no shortage to the Soviet economy is cash. The problem is to find enough consumer goods to spend it on.

The newspaper *Sovetskaya Industriya* ran an article on the subject only yesterday, under the headline: Only money is not

territorial waters from four to 12 miles, leading to behind-the-scenes acrimony.

But General Wojciech Jaruzelski, the Polish leader, also skirted it in his speech yesterday, saying that "Poland lives in accord with its neighbour, East Germany."

He also told the shipyard workers that bankruptcies lay ahead for loss-making companies and that workers would have to come to terms with growing wage difficulties.

Meanwhile opposition activists reported that three production departments at the Stalowa Wola factory, grouping a third of the 18,000 employees, stopped work yesterday in support of seven colleagues who were sacked after leading a strike there in April.

The enterprise is a strategic base for the army, incorporating a steel-making unit as well as production departments mostly devoted to defence work.

## Soviet citizens to get bank loans - at bargain rates

BY QUENTIN PEEL IN MOSCOW

PERSONAL bank loans for Soviet citizens are being introduced as the latest innovation of Mr Mikhail Gorbachev's economic reforms - and at rates of interest which would be the envy of Western borrowers.

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The newspaper *Sovetskaya Industriya* ran an article on the subject only yesterday, under the headline: Only money is not

in short supply.

Mr Kakhnovich insisted, however, that his bank had received many letters asking for personal loans to be introduced.

Officially, they will be available only for "emergency needs", although the newspaper *Moscow News* claimed yesterday that the bank did not require precise details of the use.

A borrower will be limited to a maximum sum of R50,000 (R1,800, or the equivalent of eight months' wages, repayable over three years).

Mr Kakhnovich warned that they would be, for a Soviet citizen, "somewhat expensive": an interest rate of 6 per cent payable in the first year, rising to 7 per cent in the second, and 8 per cent in the final year.

"We want to see how the people here will react," he said.

The new innovation promised in personalised Soviet banking is the introduction of the credit card. However, given the unpopularity of personal cheques, that also seems destined to be a slow take-off, with only the major Moscow department stores able to accept them.

## Top Basque policeman held over GAL role

By Andrew Davies in Madrid

A MADRID judge yesterday ordered the detention of a senior Basque policeman, without the option of bail, after accusing him and a junior officer of organising a secret war on Basque soil suspected to be members of the separatist terrorist organisation, ETA.

Mr Jose Amado, a deputy commissioner of police in Bilbao, and Mr Michel Dominguez, an inspector, may face a long wait in prison before coming to trial.

The move is very serious for the Madrid Government because the two men may now be persuaded to explain their role in the shadowy anti-terrorist group GAL which the judge, Mr Salazar, may have secured has been financed by a secret fund at the Interior Ministry.

Mr Garrison indicted the two men, who "appear to be the principal organisers of GAL" for being members of an armed band, six attempted murders and three acts of terrorism.

The two men have been named by captured GAL members in Portugal and France. GAL is said to have killed 23 people between 1983 and 1985.

The judge's decision to jail the two men reflects his frustration at the refusal of the departing Interior Minister, Mr Jose Barrionuevo, to say whether the Government has helped fund GAL and whether secret funds have been used. The two men may be helped and released, but it is clear the Government and the Court are now in conflict.

Meanwhile, Basque police appear to have scored a major success against ETA, virtually destroying the organisation's so-called "Donostia" command.

The leadership-at-large, police said, had been arrested in the past three days. The authorities had also found weapons and details of planned attacks on a naval ceremony in San Sebastian on Saturday, attacks on the civil government of Guipuzcoa and the random murder of Basque gypsies, whom ETA accuse of drug dealing.

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## New post for L'Unita director

A LEADING opposition Communist was yesterday named to head a new Italian parliamentary commission which will expand powers to combat organised crime, Senator Gerardo Chiaromonte, a member of parliament since 1963 and outgoing director of the Communist Party newspaper *L'Unita* was appointed chairman of the commission by the president of the Senate (upper house) and Chamber of Deputies.

The new 20-member commission was set up in March following appeals from political leaders in Sicily for a national drive to crack down on a resurgence of violence from organised crime.

It was given more power than previous bodies, including the authority to call witnesses and real investigators' reports, although parliament threw out proposals allowing it to arrest witnesses who refused to testify.

The leaders of organised crime have staged a counter-offensive since nearly 340 gangsters were sentenced to long jail terms at a mass trial in the Sicilian city of Palermo last December.

Victims of the violence include a former mayor of Palermo and a policeman.

## Amato calls for deficit cut

ITALY must take rapid action to cut the public deficit, and could face a serious financial crisis if measures are not implemented soon, Mr Giuliano Amato, Treasury Minister, said yesterday, Reuters reports from Rome.

Mr Amato said failure to control the deficit would hit economic development and employment.

He was speaking to a business audience at the Banco di Roma in the Italian capital.

## Two Germanys to tackle smog Greens make Peugeot car chief see red

BY DAVID MARSH

BY PAUL BETTS IN PARIS

EAST AND West Germany yesterday agreed to step up environmental co-operation through joint measures to deal with smog caused by emissions from power stations and factories along their joint border.

Mr Klaus Toepler, the West German Environment Minister, who ended three days of talks in East Germany yesterday, described his meetings with Mr Hans Reichelt, the East German Environment Minister, as bringing the two sides "a step forward".

The meetings followed a basic accord on the environment signed between the two countries last September when Mr Erich Honecker, the East German leader, visited Bonn.

But Mr Toepler made clear that the two Germanys would need to do a lot more talking before

thorny questions on pollution of lakes and rivers along the border could be resolved. East Germany irritated Mr Toepler this week by making detailed talks on resolving pollution in the River Elbe dependent on West Germany agreeing to border changes running along the river.

Concentrations of damaging heavy metals in the Elbe from East German industry cause particular problems for Hamburg, through which the river flows on its way to the North Sea. The West German population has been sensitised to the problem recently because of deaths of hundreds of seals along the north German and Danish coasts thought to be caused partly by pollutants flowing from the Rhine and Elbe.

The two countries also pledged

to work together to reduce noxious gas emissions from East Germany's notorious lignite-fired power stations. These are blamed for much air pollution in West Berlin and in the south-east of the Federal Republic.

East Germany showed interest in buying West German desulphurisation equipment for the power stations. There was no agreement, however, on financing for such measures.

Mr Toepler also failed to win concessions from the East German side on the publication of statistics on air and water pollution.

A range of further talks at expert working level is, however, planned on topics such as water saving and recycling methods for industry as well as advanced coal-firing technologies for future power station types.

MR JACQUES CALVET, the combative chairman of France's private car group Peugeot, has launched a lone but highly vocal campaign against the "Greens" and the latest plans to reduce exhaust emissions of small cars in the European Community.

The agreement in Luxembourg at the end of last month by a majority of EC environment ministers to halve exhaust emissions of small cars of less than 1.4 litres by the early 1990s was described yesterday by Mr Calvet as "the worst possible proposal that could have been imagined."

"I am not against fighting pollution but I am against demagoguery, and what is being done now could not be more demagogic."

He said he was also worried by the increasing influence of the Greens in Italy after their rise in West Germany. "Their rising influence in certain countries can lead Europe to do foolish things," he said.

Mr Calvet noted that the environment ministers' "common position" in Luxembourg was by no means common since it was approved by only nine of the 12 countries.

Under the latest agreement, cars with engines below 1.4 litres will have to meet emission standards of 8 grammes per test cycle for a combination of nitrogen and hydrocarbons and 30 grammes for carbon monoxide - by 1992 for new models and by 1993 for all new vehicles.

Mr Calvet was especially

critical of the proposal to review the standards again at a future stage because he claimed this would further destabilise and demoralise car engineers developing new products. It was necessary to move in an "orderly fashion" on this issue, he said, and develop modern engine technologies rather than resort to the "absurd" use of catalytic converters.

The plans of certain countries like the Netherlands or Denmark to introduce fiscal incentives to anticipate the introduction of the new emission standards would distort the market and contradict the concept of a single European market, he added.

Mr Calvet also claimed that the impact of car pollution was

grossly exaggerated. He quoted a recent study showing that only 5.4 per cent of air pollution was the result of car exhausts and claimed that "the automobile is not responsible for the death of forests."

"Why don't people talk more about the problem of smog? And why are trees growing healthily along motorways when they are suffering at the top of mountains?" he asked.

Mr Calvet has been alone among leading European car chairmen to attack openly the latest European compromise on car emissions. In contrast, Renault, the French state car group, has said it considered the new rules acceptable even though they were likely to increase the price of small cars by 4.5 per cent.

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## OVERSEAS NEWS

## Hanoi agrees to direct talks with HK on refugees

BY DAVID DODWELL IN HONG KONG

THE Hong Kong government achieved what it regards as a major breakthrough yesterday in its efforts to halt the rising tide of Vietnamese boat people being washed up on its shores, when Hanoi's foreign ministry agreed to hold direct talks on the issue within the next two weeks.

The invitation from Hanoi, which would have been inconceivable just a few months ago, coincides with signals from the Vietnamese government that it would be willing to consider repatriation of boat people on a substantial scale.

The breakthrough comes after a bleak four month period in Hong Kong when boat people have flooded into the territory at a faster pace than at any time since 1979. As the closed camp population has risen from around 9,000 to more than 19,000 since the beginning of the year, the Hong Kong government has abandoned its long-standing policy of offering first asylum to all comers.

Asylum is now given only after screening to distinguish refugees, as defined by the UN, from economic migrants. Those defined as economic migrants are now held in closed camps, and will be repatriated to Vietnam when circumstances allow.

A two man delegation from the territory, headed by Mr. Dick Cliff, political adviser to the governor, will meet Hanoi officials just days before staff of the Geneva-based United Nations High

Commission for Refugees (UNHCR) arrive for similar talks.

With Mr. Cliff will be Mr. Geoffrey Barnes, Hong Kong's Secretary for Security. The two men will be joined in Hanoi by Mr. David Colvin, head of the South East Asia Department in the Foreign Office in London.

"We are not going with any specific expectations," the Hong Kong government said yesterday. "At this stage, it is more a matter of finding out what they are willing to talk about. The fact that we have been invited to Hanoi so soon after our change in policy is remarkable enough."

Officials say "the situation is changing extremely fast" but they believe it is unlikely that a repatriation programme could be agreed very quickly. "We would not repatriate people without being very sure that they would not be punished for having tried to escape from Vietnam," the government said.

Hanoi's newly-espoused pragmatism comes at a time of mounting economic crisis internally, as drought has led to widespread crop failures, and of a diluted Soviet commitment to provide support. Apart from agreeing to talk on the refugee problem, Hanoi has taken concrete steps towards a withdrawal of its occupation force in Kampuchea. Such a withdrawal is seen by Western and neighbouring South East Asian governments as an essential pre-condition for establishing aid or trade links.

## Israel uses fresh tactics to break uprising

By Andrew Whitely in Jerusalem

IMPOSING exorbitant tax demands on the 1.5m Palestinians of the occupied territories, and demolishing the homes of those suspected of serious offences, are the favourite, latest methods being used by the Israeli authorities to try to break the seven-month-long uprising.

Yesterday, troops demolished two houses in villages near Ramallah, in the West Bank, and sealed off four others, preventing their occupants using the premises. The houses were said to have sheltered a gang accused of throwing molotov cocktails at the army.

They bring to 43 the number of West Bank houses either blown up with explosives or bulldozed into rubble so far this year, according to Lawyers in the Service of Man, a Ramallah-based legal rights watchdog. Only five houses were destroyed in 1987.

Separately, over the past few weeks Israeli troops have been systematically closing off districts in the West Bank and Gaza Strip to conduct door-to-door tax raids. Local residents claim swingeing sack tax demands are often levied and calculated in an apparently arbitrary fashion with no leave of appeal.

## Chit Tun reports on the economic hardships behind student uprisings in Rangoon

### Burmese shortages spark surge of discontent

THE RECENT student uprising in Rangoon, the third in less than a year, was a symptom of the tensions created by Burma's worsening economic troubles. After 26 years of socialism and one-party rule, this naturally well-endowed country of 38m people has been reduced to such a state of poverty that it has had to seek United Nations designation as a least developed country.

Shortages of even the most basic of consumer goods, a country-wide black market, spiralling cost of living - these and other hardships have long plagued the country, causing widespread discontent even among a people noted for their Buddhist indifference to worldly goods.

The collapse of the economy of a resource-rich and potentially thriving nation has been a creeping sclerosis for more than 20 years rather than a dramatic seizure. In the last few years, however, the decline has reached crisis levels with all the key indicators moving in the wrong direction.

Gross domestic product growth has been sliding down annually from 6 per cent in 1984 to a current stagnation level of around 1 per cent; consumer price inflation has risen from 5 per cent in 1984 to an official rate of about 25 per cent now - which almost certainly understates the true figure.

Exports are down, imports up, reserves are shrinking and total external debt mounting, up from \$3bn in 1984 to \$4.5bn at the beginning of 1987. As world



Authorities imposed a curfew in the central Burmese city of Taunggyi, following two days of violence, travellers from the city said yesterday. AP reports from Rangoon.

The violence began on Monday in Taunggyi, the capital of the Shan states about 480km northeast of Rangoon, when Moslem youths in a city market turned on a young Buddhist monk who asked for donations, they said.

After the young men threw the monk's begging bowl to the ground, a crowd attacked the Moslems. The authorities then took control to stop the spread of violence.

On Tuesday the Shan States' Peoples Council imposed a curfew and invoked a law banning public demonstrations.

prices for Burma's commodity exports fell, the debt servicing ratio steadily increased to nearly 50 per cent.

The economy has been particularly badly hit by the decline in earnings from rice and cash, both down about 40 per cent in 1987 compared with 1986 and although 1988 is expected to be slightly better, the outlook remains bleak.

One result is that Burma, only slightly reliant on aid until the middle of the last decade, is now heavily dependent on foreign grants, with Japan by far the most dominant donor.

Clearly, the outbreak of unrest

was only a matter of time and, as so often happens, students led the way. The three major outbreaks were really part of a single movement, separated only by short intervals of university and college closures.

The first bout was unleashed by the Government's demonisation of three currency notes last September. Finding the money in their pockets suddenly without value, Rangoon Arts and Science University students ran riot and stoned a police station.

Students of the Rangoon Institute of Technology also staged angry protests at the government

move, which at one stroke wiped out kyats 9.7bn (200m) of the people's money - 56 per cent of the currency in circulation. The trouble was suppressed with the closure of all educational institutions in the country and the expulsion or arrest of student activists.

Students broke campus peace again in March, some four months after universities and colleges had reopened. On this occasion, the security authorities reacted with unprecedented ruthlessness: students were beaten with batons and bundled off in hundreds by truck for custody in congested prison cells. There were rumours that some female students were molested or raped while in custody.

The severity of this operation prompted retired Brigadier-General Aung Gyi to write to party chairman U Ne Win, Burma's top leader and his former senior colleague in the Government, urging a full enquiry. If the alleged excesses of the security men were true, they would amount to human rights violations that could seriously harm Burma's international image, he said in the letter.

Earlier in the month, the brigadier had made a bold and blunt criticism of the economy in a letter sent to his former colleagues, including President U San Yu and Chairman U Ne Win. His main point was that Burma had turned into a "beggar nation" because of a faulty economic policy foisted on the country in the early 1980s by a minister with only a half-baked knowledge of socialism.

To show the magnitude of the inflation since 1962, the year General (now U) Ne Win launched the socialist revolution, he said a 150lb bag of rice priced at kyats 11 (£1) then now costs kyats 260, and kerosene from kyats 6 per four galloo tin to 240 without the tin. He called for economic reforms, citing the examples of the Soviet Union and China.

Glasnost has not reached Burma, so what impact the two letters have had on the Burmese leadership is not known. While these events were unfolding, students started demonstrations again in the arts and science campuses.

The unrest came to a climax with riots on June 21, when some 5,000 students marched down the main street from the campus and were intercepted by riot police.

The authorities again closed the universities and colleges, 35 in all with a student population of 255,000. They also imposed a curfew and a ban on public assemblies and processions in Rangoon and some other towns.

The Burmese leadership has so far shown a surprising unconcern towards this unrest. It may be that it is confident the problem will wither away with time and the sheer exhaustion of student activists. Or that they are too busy drawing up proposals, as directed by U Ne Win last August, for urgent economic and political reforms to be considered at the party congress early next year.

## Shultz tries to dissuade China from missile sales

BY OUR FOREIGN STAFF

MR George Shultz, the US Secretary of State, will try to dissuade Chinese leaders from making further sales of ballistic missiles to the Middle East in talks beginning in Peking today.

Mr Shultz, who is on a tour of the Far East, will meet Deng Xiaoping, China's leader and Li Peng, the Prime Minister, and will try to convince them that additional missile sales to the volatile region are not in Peking's interest, US officials said in Hong Kong yesterday.

The US has been expressing increasing concern about ballistic missile proliferation in the Middle East in recent months, following China's sale of Silkworm anti-ship missiles to Iran, and of so-called "East Wind" intermediate-range missiles to Saudi Arabia. There have also been reports of Chinese plans to sell missiles to Syria.

A senior US official said yesterday that the Middle East was a "hotbed of rumours" about poten-

tial sales of Chinese ballistic missiles to Moslem states. "We take them (the rumours) seriously because of where the course could lead," he said.

Proliferation of the missiles could increase the chances of pre-emptive strikes in the Middle East, where short distances put these short-range and medium-range weapons within striking distance of all capitals. There were reports that Libya, Iran and Pakistan were also discussing arms purchases from China, the official, who asked not to be identified, told reporters.

American officials said the US had success in convincing the Chinese earlier this year to halt the sale of Silkworm anti-ship missiles to Iran; China has consistently denied selling the weapons to Tehran.

"We believe they (the Chinese) have been living up to those assurances so that that problem is under control," the US official said.



Mrs Bhutto waves to supporters from a jeep

## Pressure mounts on Zia to announce poll date

BY CHRISTINA LAMB IN LAHORE

PAKISTAN's most influential opposition leaders have called for the people to take to the streets to stop up the pressure on President Zia-ul Haq, who still shows no signs of announcing a date for general elections.

Many tens of thousands of people converged on the old city of Lahore for the launch of a campaign to press for elections by the Movement for Restoration of Democracy (MRD), a nine-member opposition alliance formed in 1981.

United on a platform for the first time since the movement's heyday in 1983, leaders of all the component parties addressed the crowds unleashing their most virulent attack to date on the government of President Zia, who they claimed had brought Pakistan to the worst crisis in its history.

The meeting belongs to the MRD in name only. The crowds were there for Mrs Benazir Bhutto, leader of the Pakistan People's Party (PPP), the largest party in the MRD. Proceedings were delayed five hours for her arrival, traffic along the eight-mile route from the airport having been brought to a complete standstill by flag-waving supporters, including memories of her return from London in 1985.

The meeting appeared to signify a new unity among the MRD. Its composition of right-

wing, socialist and religious parties has always made agreement difficult. Several leaders had expressed increasingly vocal dissatisfaction over the PPP's tendency to act unilaterally, particularly after its announcement of an alliance with parties outside the MRD. However without the PPP's support many MRD parties are little more than leaders and the PPP's recent agreement not to field candidates against the general secretary and president of each component party has helped iron out differences.

It has taken the opposition six weeks after the dismissal of the government to forget their rivalries and to throw down the gauntlet. When it finally did in Lahore it was an impressive display.

The MRD intends to hold similar meetings in every province but Mrs Bhutto hinted that a peaceful struggle may not be enough. "When we had the option we chose peaceful means. Now the option lies with Zia. If he fails to call elections within 90 days the responsibility of the people's reaction will lie with him."

The President is still keeping the country guessing as to his intentions. His carrot and stick policy of dangling the promise of elections has so far prevented drastic action from the opposition for fear of a re-imposition of martial law.

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- An operating profit of £216 million (industry's main financial performance indicator) despite over £100m losses from industrial disputes and over £100m in added price concessions to customers.
- Loan interest charges of £368m - our equivalent of a "dividend" payment.
- Restructuring costs, to improve future competitiveness, of £388m.
- Total 'bottom line' loss of £540m after interest charges and restructuring costs.

### OVER THE PAST THREE YEARS:

- Productivity at collieries up by 60% - plus another 16% forecast for this year.
- Workforce reduced by 104,000 to a total of under 117,000 - without any compulsory redundancy.
- Nearly the same coal output from less than half the number of coal faces.
- Operating costs at collieries down by 24% in real terms.
- Prices reduced on average by 15% in real terms - which is saving our customers, and costing British Coal, well over £500m a year.

Announcing the Corporation's results, British Coal Chairman Sir Robert Haslam said:

"British Coal's major restructuring is the most intensive carried out by any UK industry in recent times. Results for the first quarter of 1988/9 are on track to give us an operating profit of £500m for this year. This would meet the Government's objective of a 'bottom line' break-even for the year. British Coal are on the brink of success."

**British Coal**

THE NEW FACE OF COAL



## AMERICAN NEWS

## Dukakis, Bentsen given cool welcome by blacks

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

GOVERNOR Michael Dukakis, the certain Democratic Party candidate for President, learnt at first hand yesterday of the depth of disappointment in the black community at his decision to choose Senator Lloyd Bentsen and not the Rev Jesse Jackson as his running-mate.

Appearing in Washington before the annual convention of the National Association for the Advancement of Coloured People, the leading US civil rights organisation, Mr Dukakis and Senator Bentsen received a lukewarm reception and no more than polite applause.

"You have got a hard act today to do your best," Dr Benjamin Hooks, the NAACP's executive director said to Mr Bentsen as he introduced him. The only cheers from the audience came as Dr Hooks added, by way of explanation, that Senator Bentsen was filling a space which his audience had hoped Mr Jackson would occupy.

Reaction to the selection of Senator Bentsen on Tuesday as Mr Dukakis's running-mate has been mixed. Many Democrats and Republicans have concluded

that it is a bolder, and therefore riskier choice, than they had expected. Senator Bentsen is seen as a conservative Democrat who can add both ideological and geographical balance to the ticket, strengthening it considerably. This is provided he can help his party carry Texas, a state the certain Republican candidate, Vice-President George Bush calls home.

Bush campaign officials are conceding that the Vice-President will now have to spend more time and money securing his political base and some are predicting an ugly political brawl in Texas when Senator Bentsen's electoral machine clashes with the powerful organisation which Mr Bush and his Texas friend, Mr James Baker, the US Treasury Secretary, have built.

Mr Bush's decision to challenge Mr Bentsen on his home ground, and he hopes more broadly in southern states, is reviving expectations that it will not be long before Mr Baker leaves the Treasury to take control of the Bush campaign. Mr Bush and Mr Baker are

scheduled to take a three-day fishing trip together this weekend and some who know both men well are predicting that Mr Baker will leave the Treasury early next month.

Inevitably, now Mr Dukakis has made so bold a choice, attention is switching to the decision Mr Bush must make about his running-mate. The front runner, and a man whose prospects must have improved as a result of the selection of Senator Bentsen, is Senator Robert Dole, even though his name does not evoke rapturous applause in a Bush camp which will not forget the acrimony that marked their rivalry in the campaign for the Republican Party's presidential nomination.

Senator Dole is seen as a man who could help the Vice-President in mid-western states, especially now Mr Dukakis has left an opening there by not selecting a mid-westerner himself.

Remembering how badly most observers misread the choice of Senator Bentsen, however, speculation about Mr Bush's decision will be heavily qualified.

## Union defeats threaten Mexican pact

BY DAVID GARDNER IN MEXICO CITY

THE FUTURE of Mexico's largely successful economic stabilisation plan could hang in the balance as a result of a string of resounding defeats inflicted on official trade union leaders in last week's presidential and general elections, analysts here believe.

Though official results in the fiercely disputed presidential contest, where both the long-ruling Institutional Revolutionary Party (PRI) and the opposition are claiming victory, are still not available, it is already clear that in elections for congress and the senate the trade union bureaucracy may lose as many as 20 seats.

The official labour movement,

which is an integral part of the PRI's corporatist structure, is a signatory to the stabilisation plan, the Economic Solidarity Pact, agreed in December and currently due to run to the end of August.

At an emergency meeting of union leaders on Tuesday night, Mr Fidel Velazquez, the 57-year-old overlord of PRI's trade union arm, called a national congress of the CTM, the main labour federation, for August 29.

At the core of the Solidarity Pact, which has reduced inflation from a monthly rate of 15.5 per cent in January to 2 per cent last month, is a voluntary wage and price restraint agreement

between the Government, the unions and the private sector.

Analysts now seriously question whether the CTM-dominated unions can afford politically to continue holding the line on wages after having their candidates so widely repudiated.

"The evidence suggests they have neither the support of society nor their members, and they are not taking that lightly," said a PRI official from the reformist group around the Government's presidential candidate, Carlos Salinas de Gortari.

Mr Velazquez, on Tuesday served warning that the CTM would challenge opposition victories against its members. Some

Salinas aides believe that the union bureaucracy's unwillingness to admit their defeat will further call into question the credibility of the election.

In the states of Mexico and Guerrero, for instance, where Mr Cuauhtemoc Cardenas' National Democratic Front coalition almost certainly outpolled the PRI, trade union leaders at risk in senate seats are refusing to admit any losses at all.

Mr Cardenas, who continues to insist he is the rightful president-elect, has meanwhile called a "national mobilisation" against an official result virtually certain to favour Mr Salinas, beginning with a rally in Mexico City.



Origins: seeking support

## Managua in plea to OAS over envoy

NICARAGUA is to appeal for Latin American support within the Organisation of American States to fight the expulsion from Washington of its ambassador, Mr Carlos Tumenman.

Mr Tumenman, with seven other diplomats at the Nicaraguan embassy, has been ordered to leave the US by Friday in retaliation at Nicaragua's expulsion of the US

ambassador and seven diplomats in Managua on Monday.

Besides being Nicaragua's ambassador, Mr Tumenman is Nicaragua's representative at the Washington-based OAS and his expulsion could create an unwelcome precedent for other Latin American nations which have had turbulent relations with the US. As host to the OAS headquarters, the US would normally only be entitled to refuse another member's right to nominate its representative to the organisation.

Mr Daniel Ortega, Nicaragua's President, said on Tuesday that the US rejection of expelling Mr Tumenman as the Nicaraguan ambassador to the US "is unacceptable in diplomatic terms, but we will accept their position regarding the OAS".

representative to the organisation in a case of gross misconduct or breach of diplomatic norms. This would not apply in Mr Tumenman's case.

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## Greenspan couples inflation warning to call for lower deficit

MR ALAN GREENSPAN, chairman of the US Federal Reserve, told the Senate Finance Committee yesterday that the Fed's forecasts of growth and inflation were now better than its previous projections, made six months ago, but coupled this with a strong warning of the dangers of overheating.

"Federal Reserve policy at this juncture might well be advised to err more on the side of restrictiveness than of stimulus," he said. He told the committee that the Fed's targets for monetary growth would remain unchanged for the rest of 1988, but that reduced growth targets had tentatively been set for 1989. The growth range for M2 would be reduced by a full point to 3 to 7 per cent, and the range for M3 by half a point to 3 to 5 per cent.

Growth was now expected to reach 2.4-3 per cent this year, compared with a February forecast of 2.2-3 per cent, and the GNP deflator to rise by 3.3-4 per cent, against 3.4-3.5 per cent. Growth was expected to slow to 2.2-2.4 per cent in 1989, "more in

## Anthony Harris analyses testimony by the Fed chairman

line with the underlying growth of capacity."

In his six-monthly report on monetary policy, mandated under the Humphrey-Hawkins Act, Mr Greenspan said that at the beginning of the year most members of the Federal Open Market Committee had feared an economic slowdown, following the rapid build-up of inventories at the end of 1987. However, the economy had proved surprisingly robust, and the Federal Reserve system had taken a succession of restraining steps from late March up to late June.

As a result, short-term interest rates had risen to about their level in October 1987; but long-term rates, by contrast, were still well below their 1987 peaks. "The timely tightening of monetary policy in the spring, along with better prospects for the dol-

lar in the light of the narrowing trade deficit, seemed to improve market confidence that inflationary excesses would be avoided," he said.

He warned, however, that inflationary dangers would reappear if capacity was put under further strain, or if relative price increases resulting from the dollar devaluation or from the drought were allowed to become embedded in inflationary expectations.

"Considering the already limited slack in available labour and capital resources, a levelling of the unemployment and capacity utilisation rates is essential if more intense inflationary pressures are to be avoided," he said. It was equally essential to contain the impact of farm price increases to a one-time adjustment.

"The costs to our economy of allowing a more intense inflationary process to become entrenched are serious," he warned. "An acceleration would have to be countered by quite restrictive monetary policies. The

THE Senate Banking Committee, taking a break from testimony by Fed chairman Mr Alan Greenspan, voted to approve the nomination of Mr John LeWare, chairman of the Shawmut National Corporation, to a seat on the Fed, Reuters reports from Washington.

Mr William Proxmire, Democratic chairman of the committee, said the panel had an extensive hearing on Mr LeWare. Although a Democrat, Mr LeWare was nominated by President Reagan to a term that would end in the year 2002. He must still be confirmed by the full Senate.

financial health of many individual and business debtors, as well as of some of their creditors, would then be threatened."

Mr Greenspan coupled these warnings with a strong call for further reduction in the Federal budget deficit, "which remains

the most important source of dis-inflation in our economy." A cut in the deficit would hold demand below the growth of output, and so make room for a further improvement in the balance of payments, and help to prevent any future tendency for interest rates to rise, which would depress investment and inflate Federal spending on debt service.

"Ideally, we should be aiming ultimately at a Federal budget surplus," said Mr Greenspan. "Historically, the United States is not a low saving, low investing economy. Government saving could supplement private domestic saving in financing investment."

He also indicated that it was important to allow the Federal reserve some room for manoeuvre. With the long-term path of fiscal policy set on deficit reduction, any monetary policy could try to offset the swings of any future business cycle.

"The strategy needs to be centred on making further progress towards stable prices," he explained.



Greenspan: higher forecast of growth

## Caution urged over drought

MR Wayne Angell, governor of the US Federal Reserve Board, yesterday urged caution in response to the drought, both on Capitol Hill and in terms of monetary policy, AP-DJ reports from Washington.

Speaking to the Agricultural Communications Congress, he said: "It is important that we do not move dramatically away from the market forces in agriculture."

He added: "We don't want to change US agriculture into some more socialised, totally government-determined outcome."

In terms of monetary policy, Mr Angell, who has advocated the use of a commodity price index as a source of information on the course of monetary policy, said it was important that commodity prices affected by drought be removed from that index before making a monetary policy determination.

US drought, Page 8.

## Bases may close

THE US Defence Department is likely to propose closing 20-25 big military installations if Congress approves a plan to permit elimination of unneeded bases. AP reports from Washington.

The House voted overwhelmingly on Tuesday and the Senate conference committee to be reconciled with a Senate measure approved two months ago.

## \$130bn clean-up

CLEANING up contamination, disposing of radioactive wastes and upgrading US nuclear weapons plants could cost more than \$130bn, according to preliminary congressional estimates. AP-DJ reports from Washington.

The General Accounting Office indicated the price could jump by \$25bn if production was expanded and capacity relocated.

## Shuttle crash 'likely'

A SPACE shuttle is likely to crash every five years under NASA's current schedule because key power units will fail, predicted a NASA-funded study, AP reports from San Jose.

The study said there was a 1-in-70 chance on any flight that the shuttle's three auxiliary power units, which control flaps needed to land, would fail and cause a shuttle to crash.

## Deadlock in US talks with EC on sugar row

By William Dufforne in Geneva

THE FIRST round of talks on the European Community's claim that long-standing US restrictions on imports of sugar and other farm products are inconsistent with the rules of the General Agreement on Tariffs and Trade ended in complete deadlock on Tuesday.

The bilateral consultations between senior US and EC officials - the prelude to a request for investigation by a Gatt disputes panel - led nowhere, according to EC officials.

It is now up to Brussels to decide whether to table a formal demand for investigation. Usually at least two rounds of consultations are held before calling for action by Gatt but France in particular wants the EC Commission to move quickly.

The EC charge is a riposte to the US complaint, now before a Gatt disputes panel, that European Community subsidies have seriously harmed US soyabean exports.

This US attack on a long-established EC regime angered Brussels and heightened the tension surrounding the talks on reform of world farm trade in EC's Uruguay Round.

In its tit-for-tat response the EC is claiming that long-standing US restrictions on imports of sugar, dairy products, peanuts and cotton contravene assurances given by the US when it secured a waiver from Gatt rules for its agricultural products in 1955.

At that time the US said measures exempted under the waiver aimed at holding down domestic prices and limiting both production and government support to farmers.

Instead, US domestic production of sugar had increased from 4.2m tons in 1955 to 5.4m tons in 1986, EC officials pointed out this week. The ratio of sugar imports to domestic production had fallen from 86 per cent to 32 per cent over the same period.

Output of dairy products in the United States had risen from 124m tons in 1955-56 to 144m tons in 1986.

The US maintained that its measures were fully covered by the 1955 waiver and, in the case of sugar, by a note added to the customs schedule it negotiated in the early 1960s.

## Jim Bodgener reports on the details of a special working agreement between Turkey and the Soviet Union

## Ankara raises the iron curtain for its migrant workers

TURKISH guestworkers will set out for Europe again this year - but behind the Iron Curtain to construction sites in the Soviet Union.

Major construction contracts are being signed with Turkish contractors, whose services will be part-payment for the import of Soviet natural gas by Turkey - and the Turkish companies will, as in the Middle East in the past, supply their own labour force.

Anka, leading Turkish contractor, signed a \$107.5m contract early in June to build a 1,000-bed hospital in Moscow and to renovate the historical Petrovskiy arcade. About 1,000 Turkish workers and engineers will implement the three-year contract, one of 10 such deals.

About two months previously, a venture of two Turkish contractors, Koray-Baytur, received a contract valued at about \$75.5m for the construction of hotels and health centres at the spa resorts of Pitsum and Mohackie.

Turkey will be seeking more construction contracts later into the gas supply deal, say officials. Contractors involved say it is possible that, eventually, the Soviet market may compensate to some extent for lost business

in the depressed Middle East infrastructure market.

The Turkish companies were chosen because their prices were cheapest, say Turkish officials. Moscow also talked with Indian, Finnish and Yugoslavian companies about the projects. But there was also a political imperative behind the deal, which was first discussed when Mr Turgut Ozal, Turkey's Prime Minister, visited Moscow in 1986.

Negotiations took a long 18 months. Turkish executives say their Soviet opposites were some of the most flinty and obstinate negotiators in the world, slow and deliberate over details, and conceding little.

Inevitably, mobilising for the contracts and trying to move machinery, clerical staff and workers into the Soviet Union for the first time has posed some problems for the Turkish contractors, not the least bureaucratic.

There have also been delays moving heavy construction machinery through a Soviet railway network, heavily congested by Eastern bloc's high season tourist traffic.

According to the terms of the construction deals, the Turkish contractors will supply labour and machinery, most basic con-



Turgut Ozal: political imperative

struction materials such as cement and reinforcing bars will be sourced within the Soviet Union.

Differences over whether the Soviet Union or Turkey should pay for equipment which had to come from third countries - such as medical aids - held up this year's round of negotiations for bi-lateral trade, but a compromise leaving third country supplies has now been negotiated.

However, the terms were

finally agreed last week. The general framework was laid down last year after three years of negotiations.

There are two separate sides to the trade agreement, the gas supplies, and commercial trade over and above the gas. Built into the gas agreement are continuing Soviet payments towards the construction of a recently-completed pipeline from the Bulgarian border to Ankara costing \$282m.

Turkey will purchase the gas with letters of credit, 70 per cent of which will be made available to Soviet foreign trade companies to purchase Turkish goods. Turkey will try to negotiate this up to 100 per cent after 1990.

By 1991, Turkey will be purchasing 6,000m cubic metres of natural gas - imported via a pipeline from the Soviet Union - valued at a total \$900m, which should increase bi-lateral trade well beyond this.

Overall, in bi-lateral trade there will be an increase in Soviet exports to Turkey this year of about 25 per cent to a total \$800m. Turkish sales this year will be slower, partly because the contractors will still be mobilising, says Mr Nandik Kemal Kilit, deputy secretary at the Treasury and Foreign Trade

Undersecretariat. For the gas deal alone, Turkey will export goods valued at \$65m this year.

Apart from construction services, there is a large pharmaceutical component, and also glass, electro-mechanical goods, and foodstuffs.

For its part, the Soviet Union will sell the gas, plus petroleum, ammoniac, and other commodities.

The Soviet side makes up its own shopping list from requests made by Soviet state foreign trade companies.

Similarly, the Turkish Government collects what Turkish companies have to offer. A list acceptable to both sides is then negotiated annually.

The price of the gas fluctuates in accordance with international market tariffs.

Exporters report no difficulty in payments from the Soviet Union. Payment is made either through the natural gas agreement, or by letters of credit, or through reciprocal investment in Turkey. Some Turkish exporters conduct business through direct letters of credit with Soviet foreign trade companies, some operate through the Turkish central bank.

Export consignments to the

Soviet Union are shipped mostly across the Black Sea - about 80 per cent of trade goes in this way, although some is raised.

Soviet negotiators for these export deals are reported to be hard-nosed dealers compared with other overseas markets.

Turkish companies also complain about the innate conservatism of Soviet customers, who seem ill-informed about the gas deal and the amounts of Turkish hard currency in Moscow which can pay for Turkish imports.

Eventually, Mr Kilit hopes that glasnost in the Soviet Union will give republicans governments enough autonomy to negotiate directly with Turkish contractors.

The Soviet local authorities are better informed than Moscow about their detailed requirements, he says.

The Turkish Government needs the gas imports to diversify away from crude oil and the vagaries of the international oil market.

The gas will also replace the polluting lignite (brown) coal, at present used in power stations and home heating, which emits an acrid sulphurous smoke, smogging Turkey's main towns and cities during the winter.

## Matsushita to produce CD players in Germany

BY STEFAN WAGSTYL IN TOKYO

MATSUSHITA Electric, the Japanese consumer electronics giant, yesterday announced plans to manufacture compact disc players in West Germany.

The move will increase Matsushita's co-operation with two of Europe's leading electronics groups - Robert Bosch, of West Germany, and the Dutch combine Philips.

The players will be produced at MB Video, a joint venture in which Robert Bosch will have a 35 per stake. The factory has been producing video recorders for both parent companies for the past five years. Mechanisms for the CD players will be supplied by Philips.

The deal also highlights the strategy of Japanese electronics companies to increase production in Europe in order to ease trade tensions and reinforce their positions in advance of the liberalisation of the European market in 1992.

Matsushita said 40 per cent of

the content of the players would be local. Production is to start next month, with output reaching 70,000 machines by the end of next March, rising to 300,000 a year. Matsushita's exports to Europe last year totalled 300,000.

International Telecom Japan and France Telecom have agreed to link their communications networks, Reuters reports from Tokyo.

ITJ, mostly owned by a group of major Japanese companies, has applied to Japan's Posts and Telecommunications Ministry for approval for the link.

The accord mainly covers basic terms and conditions of leased circuit services between Japan and France. But ITJ and France Telecom also plan to agree soon on joint provision of international telephone services.

France Cable et Radio, a subsidiary of France Telecom, which is owned by France's Ministry of Posts, Telecommunications and Space has a 2 per cent stake in ITJ.

## Kuwait to buy Soviet arms as UK presses case

KUWAIT said yesterday it had agreed to buy Soviet armoured personnel carriers but would examine British arms offered by visiting Defence Secretary George Younger, Reuters reports from Kuwait.

Kuwaiti Defence Minister Sheikh Nawaf al-Ahmed al-Sabah said he had signed a contract last Saturday for 245 of the BMP2 model carrier. The value of the deal is put at \$600m.

Kuwait is seeking advanced US fighters and missiles in a controversial \$1.5bn deal now under discussion in Washington.

Kuwait, close to the Iran-Iraq warzone and target of numerous Iranian missile attacks, has long sought to diversify arms sources.

Mr Younger expressed confidence in new British arms sales at the end of a three-day visit. He said British arms offered included tanks, training and operational aircraft, patrol vessels and mine disposal equipment for land and sea.

## Re-exports lift Dubai trade

BY ROBIN ALLEN IN DUBAI

DUBAI'S trade rose almost 15 per cent last year, boosted by a recovery of re-exports, particularly to Iran.

The second wealthiest of the seven United Arab Emirates federation and the most powerful of the mercantile states of the Gulf, saw exports, re-exports and imports rise 14.7 per cent last year compared with 1986, according to the Dubai Chamber of Commerce's latest bulletin.

Total aggregate value of non-oil trade amounted to Dh25.4bn (\$3.8bn), the second highest turn-over recorded - a previous high was Dh28.5bn in 1985 - and compares favourably with the country's total exports of oil and gas in 1987. These amounted to Dh38bn as recorded in the UAE central bank's annual report for 1987. Dubai's share of the Emirates' total oil and gas exports is 40 per cent.

Some 65 per cent - worth Dh18.9bn last year - of the UAE's imports come through Dubai. But particularly significant is the recovery of Dubai's

re-exports, traditionally the mainstay of the emirate's wealth, as well as the sustained predominance of Iran as the largest single re-export market.

If the six-nation Gulf Co-operation Council - comprising Bahrain, Kuwait, Oman, Qatar and Saudi Arabia apart from the UAE - is taken as a single unit, then the GCC has emerged as the most important re-export market, taking 28.6 per cent of Dubai's re-exports, worth Dh1.5bn. Individually Saudi Arabia, Qatar and Kuwait were in second, third and fourth positions respectively with food and manufactured goods being responsible for the bulk of their imports from Dubai. But Iran, which took Dh1.3bn of goods last year - up 78 per cent over 1986 - is twice as important a market as any other single country.

Principal re-exports to Iran were food (Dh480m), manufactured goods (Dh390m) and machinery and transport equipment (Dh315m).

Dubai merchants were recently

hit by a Saudi ban on imports of food from Iran. Earlier this year trucks from Dubai loaded with Iranian food were turned back at the Saudi border. Re-exports to Iran were also affected by Iranian foreign exchange restrictions causing Iran Air to cut back its flights to Dubai as fewer Iranians came to stock up. Traffic last April was down to one-quarter of what it had been the previous January, according to civil aviation sources in Dubai.

However, much of this traffic has been restored since early June, apart from the temporary cancellation of all flights and show traffic following the US shooting down of the Iranian Airbus. In the first week of June the Iranian government announced that \$2bn had been allocated for agricultural and other imports including manufactured goods and machinery. Many Iranians coming to Dubai buy television sets, refrigerators, washing machines, air-conditioners as well as electronic goods and vast quantities of car and heavy-duty tyres.

## Cyanide shortage hits gold production

By Kenneth Gooding, Mining Correspondent

THE BIG rise in gold production from low-grade ore is being hit by a worldwide shortage of cyanide.

Smaller producers in Australia and the US are particularly affected. Some gold expansion projects are being held back.

Desperate miners have been chasing up the sodium cyanide price, normally just under \$1 a lb, to \$1.50 and beyond, and seeking supplies from communist countries.

Major cyanide producers are planning capacity increases, but these will not come on stream for at least six months.

The problem arises from the dramatic increase in use of the heap-leaching process to recover microscopic grains of gold from ore. Ore is placed on a plastic pad and soaked with a weak cyanide solution which leaches out the precious metal.

The process was developed in Nevada in the US in the mid-1970s and is being increasingly used there as the 1980s-style gold rush develops.

In the past year demand for cyanide from the mining and mining industry has jumped by 50 per cent as mines employing heap-leaching come on stream.

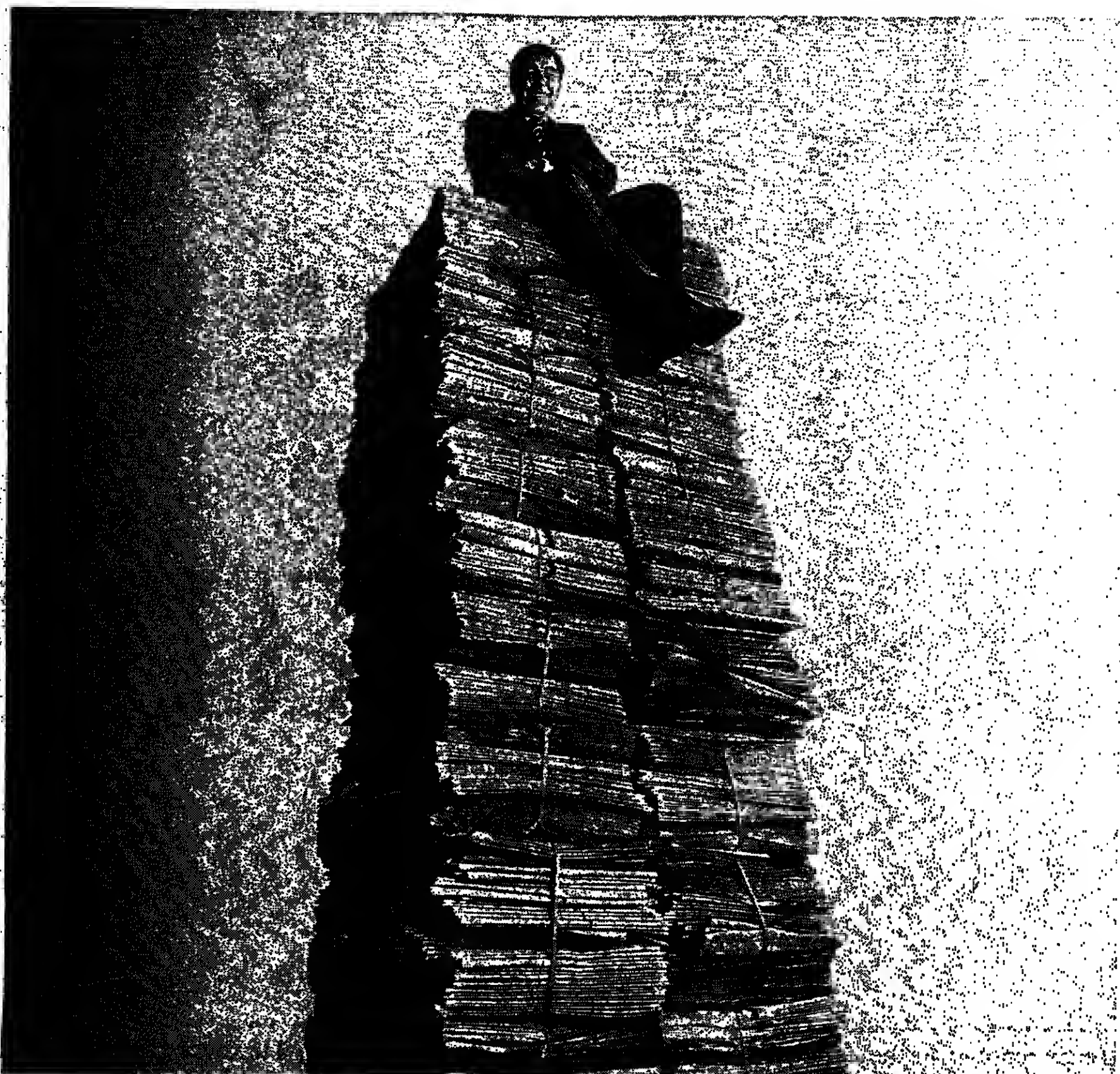
Mr Hugh Morgan, managing director of Western Mining Corporation, Australia's biggest gold producer, said the cyanide shortage was hurting the industry.

The problem was likely to last at least another six months until there was significant new cyanide production capacity.

Du Pont, the world's largest sodium cyanide producer, has an expansion programme which will add 50 per cent a year to its annual capacity. Plants being built at Texas City, Texas, and in Mexico will come into operation next year, and another at Memphis, Tennessee, has been completed.

The company said the expansion has been driven by demand from the gold mining industry. It will use about 150m lb of sodium cyanide this year and 200m lb in 1989. Demand is expected to grow for the next five years at an annual rate of 8 per cent.





## “OUR PAPER WORK WAS GETTING ON TOP OF US BEFORE WE TOOK THE INITIATIVE.”

For a small Cornish newspaper publishing company expansion looked easy on paper. But in reality the St. Ives Printing and Publishing Company\* soon had too much on their plates.

As the company became more successful, maintaining concise and accurate financial records became something of a handful.

They even started to turn work away.

As the paperwork built up, the company turned to their local DTI office for advice.

In turn DTI put them in touch with a consultant, who recommended a computerised information system. This streamlined their accountancy, increased productivity and allowed proprietor Toni Carver more time to develop his products.

Under the newly-launched Financial and Information Systems Initiative, the DTI will pay 50% of the costs of between 5 and 15 man-days of consultancy. In Assisted Areas and Urban Programme Areas DTI will pay two-thirds of the cost.

It can cover expert advice on budget control, accountancy records, office automation and the use

of external data services. And it's available to service and manufacturing businesses that are independent or part of a group with under 500 employees.

It is one of a number of areas where consultancy help is on offer under the Enterprise Initiative. Other forms of help range from Regional Assistance to Exports.

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\*This firm has no connection whatsoever with St. Ives Group plc.



# Who & Who wins most awards?

## Creative Awards League Table

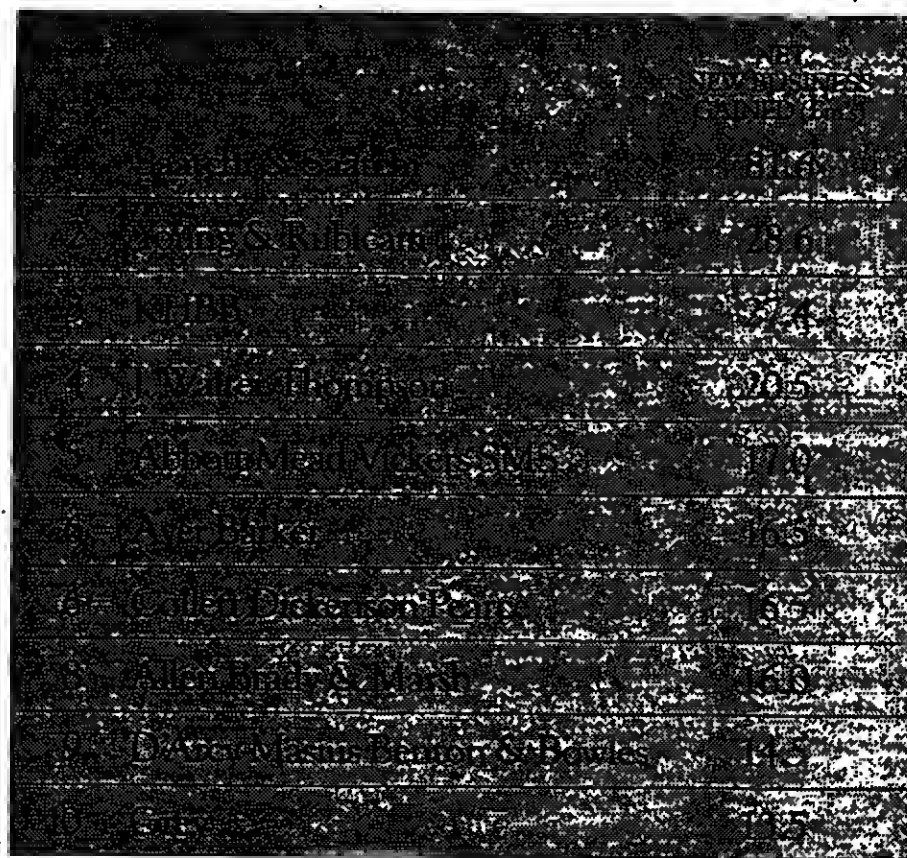
"Saatchi & Saatchi's position as Britain's top creative agency has strengthened remarkably over the past year. Once again it heads Campaign's league table of the top 30 award-winning agencies, but this time it is by a much greater margin. Last year Saatchi's points score put it 29 per cent ahead of its nearest rival. This year the difference is 50 per cent. It is hard to see how any agency could close such a gap for several years."

Campaign 24th June 1988



# Who & Who wins most new clients?

## New Business Gains 1988



"An outstanding year, even by the firm captain's usual standards. Even for an agency of Saatchi & Saatchi's size, winning £60 million in new billings is no mean feat. Among the most notable new accounts was ICI's £20 million worldwide corporate advertising, which it won in a battle of the giants with J. Walter Thompson. Further coups were \$18 million-worth of pan-European business from Gillette and the £9 million launch of Abbey National's financial services."

Campaign 26th February 1988



## THE US DROUGHT

Agricultural disaster in the Midwest has wide-ranging implications for trade and for the US and world economies. Our Foreign Staff report

## America's agony holds prospect of European budget bonanza

THIS week's rain in the Midwest not only sent traders in Chicago scurrying for cover. It will certainly change a few back-of-the-envelope calculations being made by other world grain producers in the wake of the potentially catastrophic US drought.

The keenest speculation in Brussels is to what extent America's misfortunes will be Europe's opportunity. In the last few days some commentators have been talking airily of European Community budgetary savings from lower export subsidies of perhaps Ecu 2bn (£1.5bn) to Ecu 3bn in 1988 and 1989, plus a significant reduction of cereals stocks from 14.5m tonnes at the beginning of this season to well below 10m tonnes by the end of the year.

The European Commission, with much justification, says it is

BY TIM DICKSON  
IN BRUSSELS

still much too early to make meaningful predictions. While the commission has no wish to gloat at Washington's difficulties, there is undisputed pleasure in some quarters that world commodity prices have been rising sharply in recent weeks.

Take, for instance, the aid payments made to Europe's oilseed crushers, which are calculated by taking the difference between the world market price for rapeseed, sunflower and soybeans and the higher "target" prices set by the EC to provide a satisfactory income for producers.

At the beginning of this year these were averaging about Ecu 24 per tonne, the figure that was

used by the Brussels number crunchers to estimate the necessary resources for this sector in the 1988 budget. Thanks to the sharp rise in world oilseed prices, however, these payments have now been cut to a third of the levels of the first half of the year and, if maintained, would imply savings for 1988 of Ecu 500m-600m. If they remained unchanged into 1989 the bonanza for the EC budget could be of the order of Ecu 2bn.

The same possibilities can be seen for the so-called export restitutions, or subsidies, which are paid to grain traders by the EC to bridge the gap between official European prices and lower world market prices.

At this stage in the season most EC grain exports are being made from "intervention" stocks

which have piled up in previous years, but estimates suggest that 20m-25m tonnes of cereals from this year's harvest (including 14.5m tonnes of common wheat) will be sold to export customers with the subsidy supports. If world prices remain firm the recent Ecu 20-25 per tonne cut in restitutions would therefore be worth around Ecu 500m in a full year.

Much will depend on the final drought figures, but while the US will undoubtedly try to keep its existing share of world markets through running down its existing stocks, the EC and other producers expect that Washington's Export Enhancement Programme of grain subsidies will be less aggressive this year. This could provide an opportunity for the EC to enlarge its slice of the

world market.

The latest revisions to the Commission's preliminary draft budget for 1988 (which has yet to be approved by the Council of Ministers and the European Parliament) show total agricultural spending Ecu 400m below the limit or "guideline" fixed by heads of Government in February as part of the now famous "stabiliser" package.

Any official alterations to these figures as a result of drought "savings", however, are unlikely to be made until autumn at the earliest, when the then level of restitutions (thanks to administrative delays built into the system and assuming they have not gone back up to earlier levels) could be seen to be having a direct impact on spending in 1989.

While the short term financial implications of smaller food surpluses are important for some, the major preoccupation for others is the longer term effect of the US drought on agricultural production and on the current round of negotiations over farm supports in the General Agreement on Tariffs and Trade (GATT).

Many experts, for example, fear that the hard-earned momentum for Common Agricultural Policy reform in Europe will be halted and that other producers of cereals and oilseeds such as Brazil, Argentina and Australia (which appear to have had good harvests) will respond to the short-term increase in world prices by planting more acres for next year.

The result will be an even bigger problem in the 1990s than the one which policymakers have been struggling to tackle in the mid- and late 1980s.

The fact is that nothing fundamental has changed, said a US official close to the GATT talks.

The view in Brussels is that serious talking in the GATT - stalled because of other parties' refusal to sign up to Washington's long-term goal of the elimination of all subsidies - is unlikely to start until after the US presidential elections in November.

However, appears to have strengthened the hand of EC negotiators who feel that their adherence to more "realistic" short-term targets now stands a better chance of winning the day and that the spectre of short-termism will dampen the Americans' zeal for a complete and to protectionism.

## Futures hang on a word from Foggy

WEATHER forecasters have been elevated to the status of "gurus" by traders in Chicago's futures markets. The weather remains the only drive behind skyrocketing grain prices.

At the Chicago Board of Trade, where commodities are bought and sold for future delivery, traders are obsessed with any hint of a break in the drought.

Private weather forecasters abound in the cornbelt and weather tips are traded as closely as futures contracts.

The rains, when they come, will send the grains into a tailspin - as was shown by a flurry earlier this week when traders were anxious not to be caught out. Private forecasters will charge large sums of money to give them an edge in the market.

"We're very confused and nervous about the weather forecast," one bewitched trader admitted from the trading floor of Chicago's major commodity market last week. The soybean futures price oscillated wildly as hysterical traders sparred over conflicting weather reports.

An hour before the market closed, Tom Skilling, a popular Chicago TV meteorologist, forecast rain again and the soybean market plunged to close down on its daily limit.

Those traders who followed their own forecasts, who saw no rain early last week, were set to make huge profits by buying beans in a plunging market because the value of their holdings rose the following day.

One of the most popular weather forecasters in Chicago is the breezy Mr Earl Finkle who, as well as appearing on a local radio station, runs his own forecasting firm, Central Weather Service. A word from Mr "Foggy" Finkle can send grain prices plummeting and cut traders' profits by millions of dollars.

"It's madness," laughs another busy forecaster, the aptly-named Mr Harvey Freese, "they may call me two to three times a day to see how things are shaping up." Mr Freese says he never wants to know if millions of dollars are at stake. "I just try to remain professional and tell them what I see."

Last Tuesday Mr Freese, who works at Freese-Notte Weather in Des Moines, Iowa, was at odds with the National Weather Service. "I think rain is very unlikely," he says, "but when you're working on a six to ten day forecast, a degree of error is involved as well as accuracy and we've been following this thing for a long time."

The private forecasters who predicted a continuation of the hot dry weather were proved right last week (if wrong at the start of this week) and the market rallied in response. But traders are fickle and in spite of paying their forecasters \$800 to \$3,000 a month in fees, they often believe the National Service.

"The private forecasters are more mercurial and prone to quick changes," says Mr Vic Lespinasse, a grains trader with Dean Witter in Chicago. "Deep down people regard the National Weather Service as more reliable."

The drought's stop the highly speculative traders from consulting their forecasters in the same way they would consult an astrologer. "We like to think there's a bit more science to it than looking at the stars," quips Mr Freese, "but that's what you might as well do some days."

Deborah Hargreaves

## US 'can meet Soviet needs'

THE drought had little effect on the outcome of the US-Soviet grain talks in Vienna last week, according to US trade representatives involved in the negotiations. "It was prices and the quantity which were the two main sticking points and which prevented an agreement," a US delegate attending the talks said, adding that the US still had adequate stocks to meet the Soviet requirements.

Under the current grain agreement which expires on September 30, the Soviet Union is committed to buying 8m metric tonnes of US corn and wheat and an additional 1m tonnes of grain, including 500,000 tonnes of soybeans each year from the US.

Even if the Soviet Union agreed to import more grain, which the US delegation was pressing for during the Vienna talks, grain experts have said most stocks were "adequate". Corn stocks total 4.5m bushels before the drought, 7.5m bushels of corn was expected from this year's harvest. It has since been revised to around 5.5m bushels.

Judy Dempsey

## US pauses on grain subsidy programme

THE HOT dry weather shrivelling the crops of the American farm belt is also stalling the controversial export subsidies programme the US Government has aggressively used to "recapture" lost grain markets from the EC.

The US Department of Agriculture has announced no new subsidy packages under its Export Enhancement Programme since the drought began drawing daily headlines. Although officials have refused to acknowledge that the programme is "on hold", they rejected a deal to subsidise 500,000 tonnes of wheat to China. They accepted bids on wheat sales to Egypt, but these were covered by a line of credit preferred before the drought.

"I think the EEP will be used sparingly for Egypt and other client states - unless Europe gets aggressive with its own export subsidies. Then the US will follow," said Mr John Schmitt, a Washington agricultural economist.

The EC has miscalculated in the past with its export restitutions and driven prices down, he said. The EC's refusal to phase out subsidies is at the centre of the agriculture trade negotiations in Geneva, and with a "mid-term review" of the talks scheduled for December, Mr Schmitt believes it will move cautiously this year.

Under its own export subsidies programme, the US Government gives American exporters "bonus" crop certificates (grain) to sell wheat exports. These can be redeemed for crops from surplus stocks, which are sold and the returns used to offset higher US crop prices.

It has proved to be a clever scheme, for it helps to depress domestic prices, making US products competitive, while at the same time reducing storage expenses.

However, the Department would be gambling on a good crop next year if it overestimates exports. And it is haunted by its own miscalculations like the 1972 sale of subsidised grain to the Soviet Union which ended with domestic prices soaring.

Meanwhile, higher prices are bound to depress exports to poor countries. Some experts think foreign sales could drop by 10 per cent this year, giving new opportunities for US competitors to move into markets the US has conquered through subsidies and low prices.

The American winter wheat crop, which accounts for about three-quarters of total wheat production, has not been much affected, but about two-thirds of the spring wheat crop is in poor condition. According to Mr Ewen Wilson, the USDA's assistant secretary of economics, supplies for 1988-1990 are likely to exceed 30m bushels. Last year total use was 2.7m.

Supplies of soybeans are much tighter. The Government owns only 12m bushels of soybeans, much of it of poor quality, and that could be gone this month.

Mr Wilson last week estimated that farmers and elevators will have 27m bushels in stocks on September 1 - about 14 per cent of a year's supply. Domestic and foreign usage was a bit more than 20m bushels last year. Unofficial estimates put this year's crop at about 1.5bn bushels and falling, although rain soon could alter the picture dramatically.

The US soybean shortage is good news for Argentina and Brazil, which harvested record crops this spring and may now reap the benefits of the soaring prices. USDA estimates a rise in total foreign production of soybeans this year over last of 12 per cent.

Unlike soybeans, maize has no recovery power and more than one-quarter of the crop is thought to be in bad condition so far. Reserves are large - 1.27bn bushels on June 1 - but if there is no consistent rain in the next two weeks, Mr Schmitt figures the US could move from a position of high surplus this year to a near shortage next.

Talk of export rationing is anathema to administration officials. However continued subsidies in the face of possible shortages is a risk USDA need not take unless it is pushed.

Nancy Dunne

## Prayers fail to ease plight of the Corn Belt

BY NANCY DUNNE IN  
WASHINGTON AND DEBORAH  
HARGREAVES IN CHICAGO

THE next week will make or break the Midwest maize crop as each dry day of 90 degree heat weakens the plants' chances of forming kernels.

In frustration some farmers have already backed down the infertile stalks to feed to their hungry livestock. Temperatures in the Corn Belt where the wide blue skies show no signs of clouding and temperatures continue to burn.

High winds have whipped up much of the top soil in the Great Plains, forming barren dust bowls that may not grow a crop for years to come.

Public prayer sessions and rain dances in the Midwest have failed to fill the drought's insatiable appetite for cropland, and it has moved relentlessly eastward with no sign of easing in the near future. Rain has offered patchy relief this week in the eastern Corn Belt, but in general the mid-US has endured its driest hottest spring and early summer in 50 years.

Advanced conservation techniques and technology have managed to save some top soil which in the Dust Bowl of the 1930s would have been lost. However, experts fear that modern hybrid maize is actually less resistant to dry spells than its ancestor breeds of the 1930s. Over 50 per cent of the maize planted in Indiana, Georgia, Kentucky and Missouri is in poor or very poor condition.

Spring wheat, which forms one-quarter of the US crop, has suffered its worst decline in history. A special crop report, produced by the US Agriculture Department on Tuesday, forecast a 30 per cent cut in the maize crop and a 12 per cent decline in soybean output.

However, Chicago crop analysts say the report is very conservative in its estimate of damage.

The US Agriculture Department has taken pains to reassure Americans that there will be no food shortages and no need to limit exports. US processors have already found it necessary to import oats, later this year they may need durum wheat and soy-

bean meal as well. Mr John Schmitt, a Washington agriculture economist, explained: "The government must exercise a tranquillising function."

A report issued by the Administration's drought emergency task force describes the personal disaster of farmers in soothing Agriculture Department official-ese: "The drought will result in a substantial redistribution of earnings. Farmers outside drought areas will reap higher incomes from higher crop prices. Farmers in drought areas will have reduced quantities of crops to sell and will receive smaller income support payments as a result of rising prices."

Election year politics are proving to be the farmers' most potent insurance scheme. Dozens of plans have floated through Congressional corridors, and Mr Richard Lyng, the Agriculture Secretary, has urged swift passage of a \$5.5bn package of relief measures.

Foremost among the proposals is that farmers would not have to repay subsidies already received for crops they cannot harvest. The department's production subsidies, paid when prices are low, may be altered so that farmers receive cash even though prices have almost doubled since the beginning of the year.

Some generous congressmen have even suggested that farmers be allowed to buy crop insurance even though they did not sign up before the planting season. Land that has been made idle for conservation purposes may be opened for grazing, funds may be provided for emergency feed and water-saving schemes.

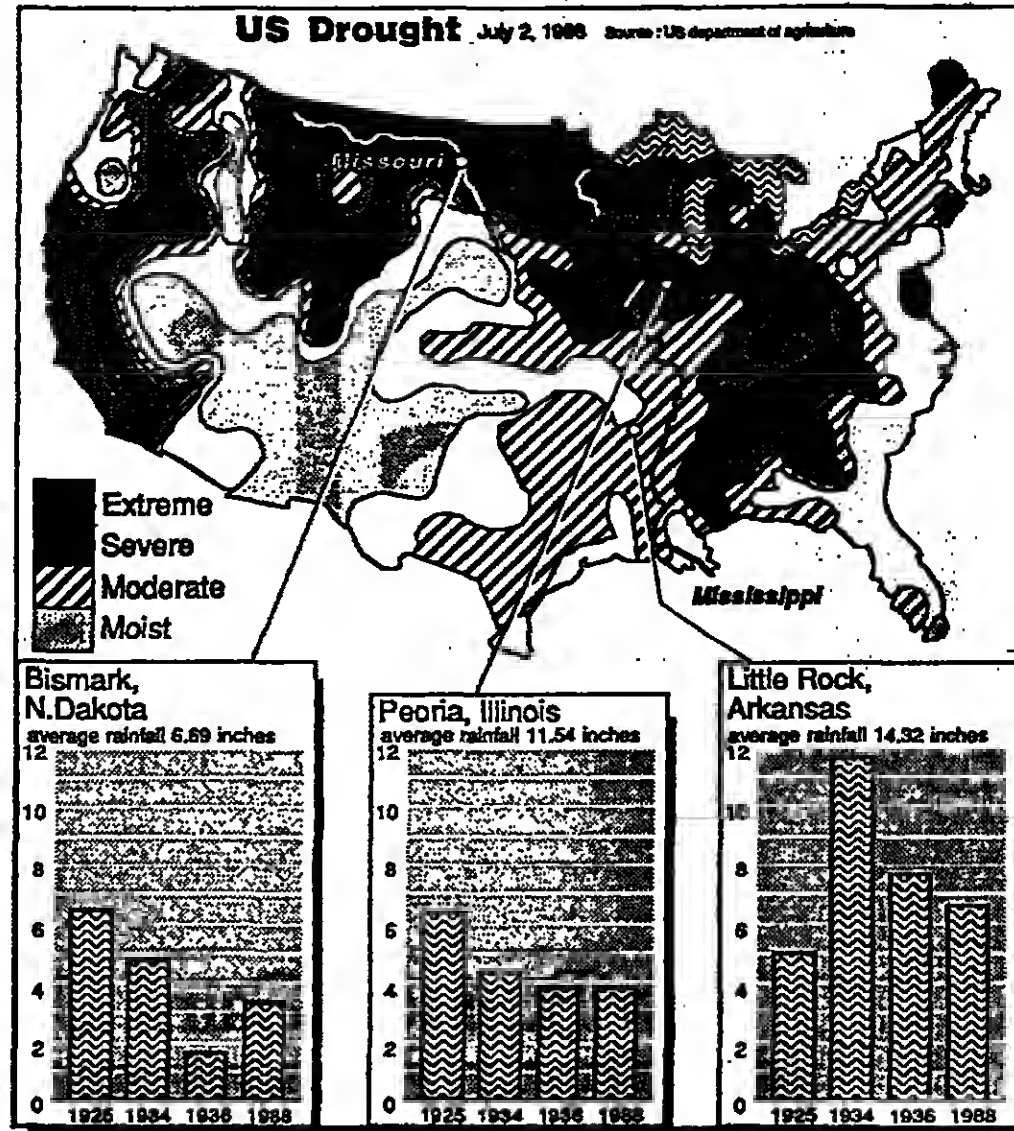
Still, the spirit of budgetary constraint is expected to prevail. Total agriculture spending will be limited to the \$17bn budgeted for 1989 farm programmes. An estimated \$4bn saved on production subsidies will be recycled to needy farmers.

BY NANCY DUNNE

number of non-performing loans as a percentage of total loans dropped sharply.

The picture is not as worrisome for the commercial banks, whose borrowers are well insured, as for the lending institutions in the borrower-owned Farm Credit System, the system which has been rocked by financial problems in recent years, was the beneficiary last year of a \$4bn federal bailout.

But it has been undergoing the most far-reaching restructuring in its 65-year history and is in no shape to absorb new losses if thousands of farmers go bust.



## Canadian Prairie crops hard hit

BY DAVID OWEN IN  
TORONTO

THE Canadian Prairies, like farmland south of the 49th Parallel, have been hard hit by the weather conditions.

A combination of heat damage and lack of moisture has badly hit crops of the six main grains grown in the region. In addition, scorched pastures are continuing to force many livestock producers to consider liquidating their assets.

According to the most recent projections by United Grain Growers (UGG), a big farmer-owned co-operative, this year's Canadian grain crop is expected to total some 30m tonnes. This would be a sharp decline from the 46m tonnes harvested in the last crop year, ending July 31.

More than 55 per cent of last year's crop consisted of wheat, with barley accounting for a further 28 per cent.

Allowing for domestic consumption of some 16m tonnes, such projections presage Canadian grain exports of just 14m tonnes in 1988-89. This would be less than half 1987-88 exports.

While much still depends on the weather, actual exports may be lower still due to higher-than-anticipated domestic consumption. Analysts predict livestock farmers who do not wish to liquidate

their herds will, in many cases, be obliged to feed their animals grain rather than the usual forage, they argue.

One of the consequences of the recent approval of a C\$153m (\$74.5m) government aid package for livestock producers in drought-stricken zones may be to encourage ranchers to do this.

Grain stocks, which stood at a comfortable 17.9m tonnes at the start of the current crop year, have also been drawn down to much lower levels. Grain elevators are running between 60 and 70 per cent empty, according to Canadian Wheat Board officials.

Among individual crops, spring and durum wheat are said to be among the worst hit.

The USDA is providing some ranchers with emergency feed assistance and is considering help with transport costs to find pasture and water for the thirsty cattle. The government has also allocated \$50m for bulk beef purchases for domestic food assistance programmes and extended credit to Mexico to buy beef from the US.

The glut of beef on the market is expected to push down retail prices this summer and could keep them low in the autumn months depending on the severity of the drought. However, prices next year could rise substantially as cattle numbers remain lower than expected as it takes several years to rebuild a herd.

Deborah Hargreaves

## Farm lenders fear that the lean years are not yet over

AMERICAN farm lenders are concerned that last year's agricultural recovery - made possible by a shower of federal dollars - will be aborted because of the drought.

Profitability returned to most midwestern farm banks in 1987 after a decade-long depression in the sector and farmers - who never really got their feet out of the queueing up to pay off their loans.

Returns on supplies of midwestern agriculture commercial banks rose to 1.05 per cent for the first quarter of 1988, up from 0.78 per cent for the quarter the previous year, according to the Federal Reserve Bank of Chicago. Credit quality improved and the

number of non-performing loans as a percentage of total loans dropped sharply.

The picture is not as worrisome for the commercial banks, whose borrowers are well insured, as for the lending institutions in the borrower-owned Farm Credit System, the system which has been rocked by financial problems in recent years, was the beneficiary last year of a \$4bn federal bailout.

But it has been undergoing the most far-reaching restructuring in its 65-year history and is in no shape to absorb new losses if thousands of farmers go bust.

Two of the system's district land banks - in Minnesota and Kentucky - are deeply troubled and the regions they serve are among the hardest hit.

However, Mr George Irwin, an analyst with the Farm Credit Administration which regulates the system, is not convinced that either the US Administration or Congress will allow widespread bankruptcies in an election year.

More than a dozen proposals have already been introduced in Congress with relief targeted at the most troubled farmers. Other producers will compensate for their lost crops by selling off last year's surpluses at higher prices, he said.

The danger is greatest for the

118,000 delinquent borrowers in lock to the Farmers Home Administration, the government agency which is supposed to lend to the nation's poorest farmers. Last year the agency was forced by Congress to overhaul its lending policies and to restructure its borrowers' debts to save as many as possible.

The agency believed that about 65,000 of its borrowers would be ruined, and that was before the drought began to bite. Thousands of others - unable to harvest crops, without crop insurance or stocks - may be unable to take advantage of new regulations which allow them to spread out payments and keep their land.

Worry seems least among commercial banks. Mr George Gregorash, an analyst at the Chicago Fed, recently surveyed banks in the hardest hit areas of his region. "The bottom line," he concluded, "is that farm bankers are much less panicky than the public."

The years of hardship have already shaken out most of the banks' most highly leveraged farmers, he said. In fact, the most endangered banks are also gone. The remaining farmers are considered to be conservative borrowers with little debt.

"Even if everything goes wrong and yields are down, those farm banks have built up tremendous reserves against bad loans," Mr Gregorash said.

## If a second severe drought follows, then the US could be facing an important financial and policy crisis

depressed. This would cause a renewed and obstinate financial crisis for farmers and the banks which supply them with loans.

Washington is also paying serious attention to a much more worrying possibility - that the 1988 drought is part of a long-term climatic change, the "greenhouse effect. This would imply not only warmer average temperatures, but persistently hot, dry conditions in the mid-continental areas which have suffered this year, and possibly also reduced winter snowfall, the source of reserves of soil moisture.

Scientists have forecast this global warming, due to rising levels of carbon

dioxide and other gases in the atmosphere, in many long-term warnings. But chief climatologist has told Congress that he is 90 per cent certain that the warming has already begun. NASA's estimates are taken very seriously, and Governor Michael Dukakis has already said that one of his first acts if he becomes president would be to convene a world conference on the subject.

The measures which scientists suggest to check the greenhouse effect are pretty drastic - worldwide limitations on the use of fossil fuels, a new drive for nuclear energy, forest conservation and afforestation on a large scale, and, of course, restrictions on water use.

Even at this early stage, a bitter dispute has arisen between the states bordering the Great Lakes on a proposal to divert some lake water down the Chicago River. It is only too easy to imagine the arguments between sovereign nations that could arise in the great river basins of Africa and Europe. It is lucky that, even according to the pessimists, we still have some years to confront these problems.



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## UK NEWS

## UK 'in muddle' over single market plans

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

BRITAIN is approaching the introduction of the single European market with a "deadly combination of lofty optimism and inadequate preparation", Mr Bryan Gould, Labour's trade and industry spokesman, claimed yesterday.

Mr Gould, speaking at Westminster, said that Britain was lagging pitifully behind its chief rivals in waking up to the realities of 1992 and was in danger of becoming a "perennially depressed region in a greater European economy".

He said that while the West Germans and the French were poised to exploit the internal market to the full, British industry had contented itself with "silly optimism and little else".

Mr Gould claimed that fewer than one businessman in 100 could name more than a handful of almost 800 detailed measures which the EEC Commission will impose in order to implement the internal market.

He added: "Apart from slogans on billboards, there is little evidence that the Department of Trade and Industry has worked jointly with industry, sector by sector, so that industry understands what it is in for and so that our political representatives in Brussels have a hard-headed appreciation of what we want, and don't want, to emerge."

Mr Gould said the price for Britain's attempt to "muddle through" would be a high one.

## Takeover controls backed

BY RICHARD DONKIN

MR JOHN BANHAM, director-general of the Confederation of British Industry, yesterday placed himself squarely in the European camp in reinforcing his support for European takeover controls.

He told members of the American Chamber of Commerce at a lunch in London that to cope with the new competitive environment of 1992 it was essential for the European Commission to have responsibility for competition policy and the control of cross-border mergers.

While supporting in principle the proposed European merger regulation he singled out reciprocity, particularly with respect to bids from companies outside the EC, as one of the elements that needed to be addressed.



Bryan Gould: high price to pay

The real damage would arise as a single European economy moved closer, with productive capacity concentrating in the most productive regions, leaving the remainder of the Community as a depressed periphery.

He said that if Britain wished to avoid the heavy economic penalties incurred by its complacency the Government had to start ensuring that the economy was in shape to attract and sustain the investment and new capacity which was required to remain competitive. That meant rejecting an unsustainable, North Sea-financed consumer boom and, instead, preparing for a long-haul investment in new skills, new technologies and new knowledge.

## First generation nuclear power station to be closed next year

BY DAVID FISHLICK, SCIENCE EDITOR

A £300m demolition task will begin next year, to raze of one Britain's first commercial nuclear stations, at Berkeley in the west of England, and restore it to a greenfield site.

The Central Electricity Generating Board said it had taken a purely commercial decision to close Berkeley nuclear power station three years ahead of earlier expectations.

"Berkeley is not being closed because it is unsafe," said Mr Bryan Edmundson, CEGB director of nuclear operations.

It is being closed because the cost of its electricity is twice the average for its family of Magnox stations, of which it now has the smallest output.

By the end of the century the 16th Berkeley station is expected to be reduced to two 21-metre concrete cubes.

The CEGB also announced that its Bradwell nuclear station in Essex, east of London, which is of the same size and vintage as Berkeley, is expected to remain in service until 1992.

The difference between the two stations - both commissioned in 1962 - is that Berkeley has been hampered for several years by operating restrictions which have set a ceiling on its output of about 200 MW, while in practice it has been operating at only about half this figure.

Bradwell, in contrast, has an output of up to 245 MW.

Lord Marshall, CEGB chairman, said the Magnox stations other than Berkeley "have years of service ahead, and will save the electricity consumer hundreds of millions of pounds over that time."

All nine British commercial Magnox stations were amortised over 20 years, and all but the last - Wylfa in north Wales - have paid off their capital investment.

The CEGB has decided that for the same investment of about 40 man-years of skilled effort required to refurbish Berkeley for a further three or four years of service, costing several million pounds, it could get a much better economic return from some of its bigger nuclear stations.

Three of the newer stations, all with a potential output exceeding 1,000 MW, have been seriously under-performing.

As a result nuclear power accounted for less than 10 per cent of CEGB electricity last year, compared with 16.4 per cent the previous year. It is believed to have cost the board hundreds of millions of pounds.

Lord Marshall said he was still not happy with the performance of the Dungeness B, Hartlepool and Heysham 1 advanced gas-cooled reactors, at a time when the CEGB is trying to write a prospectus discussing future performance for prospective shareholders.

He said he did not believe the problems were fundamental, but they required the same kind of skills needed to improve Berkeley's performance, and time to satisfy safety authorities.

The same skilled effort invested in an AGR station could yield hundreds of extra nuclear megawatts.

## Fuel policy challenge rejected

SUGGESTIONS that the public inquiry into plans for Britain's second pressurised water reactor should be used to challenge government policy of reducing reliance on fossil fuels were rejected yesterday by the Central Electricity Generating Board.

Lord Silsoe, leading counsel for the board, argued that comparing the costs of coal-fired and nuclear-generated electricity should play no part in the inquiry into the proposal to build a third power station at Hinkley Point in the west of England.

He told a pre-inquiry meeting that the board did not intend to submit evidence on coal and nuclear cost comparisons and would not be answering questions or agreeing to provide objects with information on the subject. The inquiry is due to start on October 4.

Lord Silsoe said that despite an offer to the inquiry from British Coal to provide fuel cost projections, there was no need to invite that evidence to be given.

Mr Michael Barnes QC, the inquiry inspector, has already ruled that evidence on cost comparisons will be admissible.

Opponents of Hinkley Point C intend to argue that the cheapest way of meeting future electricity demand is to build another coal-fired station.

Lord Silsoe said the Government's diversification policy had been strengthened by a commitment to a minimum percentage of non-fossil fuel capacity when the electricity supply industry was privatised. New nuclear plants were necessary to replace the ageing Magnox reactors.

Opposition groups called at the pre-inquiry meeting for Mr Barnes to reconsider a decision not to appoint a counsel to the inquiry to ask questions on behalf of the inspector and objectors.

Max Wilkinson writes: The Government was urged yesterday not to repeat the mistake it made when selling British Gas by ensuring that all of the electricity

market after privatisation was subjected to the authority of the regulator.

In a discussion paper on energy privatisation Dr Catherine Price of Leicester University says that in its approach to electricity privatisation there are several other lessons to be learned from the earlier sale of the gas industry.

These included the need to allow adequate time for public discussion of the regulatory regime and the need to apply an overall restraint on price rises without limiting the scope for raising particular tariffs.

She points out that the decision to exempt the industrial sector of the gas market from regulations was followed swiftly by a dispute between British Gas and Sheffield Forgemasters, which was referred to the Monopolies Commission.

"The referral suggests that the degree of competition in the industrial market has been over-estimated."

## British Coal seeks write-off of debt

By Maurice Samuelson

BRITISH COAL yesterday asked for its debts to be written off so that it could operate on a financial footing similar to that of other state-owned concerns.

Despite an operating profit of £216m the corporation reported a loss of £54m last year as a result of heavy interest charges and the costs of rationalisation.

Sir Robert Haslam, chairman, said yesterday that the industry was "marginally ahead" in the first quarter of the present year in its progress to break even and was "poised on the brink of success."

But he added: "It is a perverse feature of our affairs that the more virtuous we are in accelerating the restructuring process, the worse our performance and cash flow appear to those outside the industry."

The £368m interest charges paid primarily to Government were a "formidable burden". The corporation had no equity capital, and was funded by loans which had to be repaid at high interest rates despite the current adverse market.

This was "effectively an obligatory dividend, a not inconsiderable handicap in meeting the challenge of our international competitors."

The report said that the industry's financial structure was "quite inappropriate" for a business operating in the international commodity market of coal, where there were substantial variations in trading conditions.

In Whitehall, ministers were said to sympathise with Sir Robert's plea, and would consider legislation for a restructuring once the corporation had broken even and its bulk contracts with the privatised electricity industry had been worked out.

Correction  
Empire Futures

IN AN article on futures brokers yesterday we said that Empire Futures had merged with a subsidiary of Sturge Holdings. In fact it merged with C Sturge, which has never been part of Sturge Holdings.

## Packaging industry wary of drive for cleaner environment

CONTROVERSY has arisen over proposals by some European Community countries to limit damage to the environment caused by packaging such as beer cans and plastic soft drink bottles.

People in the packaging industry are suggesting that these proposals are covert attempts to erect trade barriers.

The argument is best illustrated by the Danish ban on non-refillable containers for beer and soft drinks.

At first sight, that appears a good way to prevent Danish parks and picnic sites becoming littered with empty cans and plastic bottles as those in Britain.

However, because cans and plastic bottles are used in preference to glass by exporters, the rules have had the effect of preventing brewers from exporting beer to Denmark in the most suitable containers. Danish brewers themselves export their beer in cans.

The European Court of Justice is considering whether the Danish ban is against the EC's rules on the free movement of goods.

Packaging companies fear that the advent of the single European market may even make things worse if countries become more determined to build non-tariff barriers.

Mr Ron Cook, environmental manager for United Glass, the glass company, argues, "The introduction of the Single European Act will increase the danger of restrictions based on environmental factors, which in practice may prevent the use of particular packages."

The packaging industry is worried that a directive from the European Community on beverage containers will be used by member countries to the same effect.

The directive, issued in June 1985, required member countries to propose plans with the aim of reducing the impact of beverage containers on the environment, and of reducing their energy and raw material consumption.

Individual countries would decide how to achieve the aims through methods such as economic recycling, re-use and more efficient production.

Not all the programmes have been submitted yet, but as Mr David Perchard, a consultant on food, drink and packaging, says, "However, attempts to increase recycling rates are only slowly succeeding."

MAGGIE URRY examines fears of trade restraints after European moves to limit environmental damage caused by discarded packaging

the directive is "so broad that every member state could find in it justification for the particular policies it wanted to pursue."

Metal Box, a leading UK maker of cans and plastic bottles, argues that it is "concerned about the use of the beverage directive as a technical barrier to trade."

Both Ireland and West Germany seem to be following Denmark's attitude to cans and plastic bottles. Ireland's original proposal under the directive, which has not been accepted by the EC, was to ban cans and PET (polyester terephthalate) bottles for beer, cider and wine. It is suggested that the can ban was to prevent retailers obtaining cheaper, imported beer.

West Germany is proposing to put a deposit on all plastic bottles of 50 pfennig (5p) and to require distributors to guarantee to recycle them. The Industry Council for Packaging and the Environment (Incopen), a UK trade group, says this would in effect be "a complete curb on the possibility of French, Belgian and Dutch mineral water and soft drink bottles entering the German marketplace."

Packagers' hopes rest on the Danish case. A ruling is expected by October and is thought likely to follow the Advocate General's recently published opinion which went against Denmark.

If the court agrees and ends the Danish ban, the European Commission may take a tougher line on other attempts to restrain trade.

There is, however, another problem for UK "packaging groups". The British programme to implement the EC directive is largely based on voluntary efforts to increase the reclamation of waste in an economic manner.

## Investing in Europe?

## What you should know about this church.



This church is just one reminder of the many cultural traditions that have made Bavaria world-famous. Less well-known is that Bavaria also has a long tradition for innovation, for example, in electronics-related industries. Consider this combination of facts:

1. Bavaria is West Germany's largest state with a no-nonsense commitment to values such as independent thinking, entrepreneurial drive, and a strong work ethic. Over the past two decades, Bavaria's GDP has increased by 25% more than the national average.

2. Germany accounts for more than 40% of electrical engineering in the EC, and one-fourth of all Germans active in electronics and electrotechnology work in Bavaria.

3. Bavaria is the semiconductor center of Germany and Continental Europe. Nearly all main semiconductor manufacturers have major production facilities or their European headquarters in the state.

4. An exceptionally high concentration of user industries of advanced technology is in Bavaria and at its doorstep. Heading the list are electrical and mechanical engineering, automakers, and aerospace industries.

5. Munich, the state capital, is the site of many trade exhibitions, including Electronica - Europe's leading exhibition for components and modules - and Productronica - Europe's largest fair for electronics production installation.

6. Bavaria employs more people in R&D in the industrial sector than in any other state. It is the home of the world-famous Max-Planck Institute and Fraunhofer-Gesellschaft as well as many research facilities for micro-electronics and biotechnology.

Take a close look at Bavaria. You might be surprised to see how many church bells are operated electronically. And how many other attractive opportunities Bavaria has to offer.



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## Britain reaps low return from space agency contributions

BY PETER MARSH

BRITAIN has gained less value from its contributions to the European Space Agency, in terms of industrial contracts, than all but two of the agency's 13 members, according to a new study.

An analysis of figures in the study shows that over the past 15 years UK companies and research establishments have won contracts worth £687m (£552m) from the Paris-based agency. That equals 59 per cent of the Government's £1.1bn contribution to ESA over that period.

All the other nations in the agency except Switzerland and Norway showed a higher percentage in industrial returns from their contributions.

The figures for all 13 members show that 73 per cent of the cash that governments contributed to ESA between 1972 and 1987 has been translated into contracts for industrial groups in member nations. The balance has funded work carried out at ESA's three technical establishments or by industry in non-agency countries such as the US and Canada, as well as administration.

The figures are contained in the latest edition of the European Space Directory, an annual report published in France. To some degree they back up the UK Government's contention that Britain gains relatively little from the funds it provides ESA.

In the past year, Britain has refused to increase its spending on agency projects along lines proposed by other members, gaining much unpopularity among other countries.

Last year the UK spent £31m on ESA projects. That is expected to rise only marginally this year. However, the figures can also be interpreted as supporting the notion that those countries which contribute most to ESA

European Space Agency contracts 1972-87			
	Total gov't spending	Industrial contracts	Ind contracts as % of gov't spending
France	2,898	2,384	84
Netherlands	327	245	75
Denmark	120	89	75
Austria	27	20	74
W Germany	2,256	1,560	69
Belgium	366	233	64
Spain	271	172	63
Ireland	11	7	63
Sweden	213	127	60
Italy	1,130	705	62
Switzerland	1,425	687	48
Norway	27	13	48

All cash in millions of Euros

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gain most in terms of domestic contracts. France and West Germany, ESA's two biggest paymasters, are significantly higher than Britain in the league table for industrial work.

Between the 15 years, 64 per cent of those two countries' contributions were returned in the form of work for French or German companies and research centres.

European Space Directory 1988, Servis Press, 5 Rue Alexandre Cabanis, F-75013 Paris. Ff 725

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June, 1988



## UK NEWS

## Ex-Guinness chief faces two further charges

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

MR RENE SAUNDERS, former chairman and chief executive of Guinness, the international drinks group, has been charged with two more criminal offences arising out of the Guinness takeover of its fellow drinks group Distillers.

The new allegations, which bring to 42 the number of charges Mr Saunders faces, relate to a payment by Guinness to the Henry Ansbacher merchant bank in connection with the acquisition of 2,150,000 Guinness shares.

The case against Mr Saunders and six other leading City of London figures was adjourned by Bow Street magistrates court, London, on Monday until September 26.

The prosecution hopes then to have the case transferred to the Old Bailey, without there being a committal hearing before the magistrates court.

The provisions for transfer are contained in amendments to the 1987 Criminal Justice Act due to

be considered by the Lords on July 22.

Bow Street court was told on Monday that it was expected that the regulations relating to transfer would be in place by mid to late September.

Mr Saunders was charged with the new offences on Monday. They allege that he, on or about May 6, 1988, at a time when a person was acquiring or proposing to acquire 2,150,000 shares in Guinness (subsequently registered in the name of Down Nominees Ltd), knowingly and wilfully authorised or permitted the giving of financial assistance by Guinness, namely the payment by way of loan of £7,614,682.10p to Henry Ansbacher and Company, for the purpose of enabling Henry Ansbacher to fund the acquisition and on terms which included the following:

(a) that Guinness would not be entitled to demand repayment of the loan until such time as the 2,150,000 shares had been sold

and Henry Ansbacher had been indemnified in respect of any costs incurred in relation to the acquisition, holding and disposal of the shares; and

(b) that no interest would be payable on the loan by Henry Ansbacher to Guinness;

such financial assistance being given directly or indirectly for the purpose of that acquisition before or at the same time as the acquisition took place.

On or about the same date, at a time when a person or persons had acquired 2,150,000 shares in Guinness (subsequently registered in the name of Down Nominees), knowingly and wilfully authorised or permitted the giving of financial assistance by Guinness, namely the payment by way of loan of £7,614,682.10p to Henry Ansbacher, for the purpose of enabling Henry Ansbacher to discharge the liability and on the same terms as those in the first new charge.

## Lawyers fail to get clear lead for reforms

By Hazel Duffy

A REPORT yesterday into the future of the legal profession, failed to give the Government a clear lead on eliminating restrictive practices and introducing more competition into legal services.

The majority of the committee reporting under Lady Marre recommended that solicitors' rights of audience should be extended to all Crown court cases. Currently they have the right to appear before such courts in a few cases only. The recommendation was not supported by the five barristers and one independent member of the committee.

A statement by the Bar Council said such a move would mean "a steady drift towards fusion" of the two branches of the profession, which the committee had declared it did not favour.

Two thirds of the committee, set up by the Bar and the Law Society in April 1986, was drawn from the legal profession. The remainder, including Lady Marre, the chairman, were lay members.

Lady Marre said yesterday that the report gave the profession "opportunities to change in ways that are sensible and gives them the chance to be really effective in the future while maintaining standards of independence."

The report said the question of whether solicitors should be able to take other professionals into partnership should be deferred until the Law Society had completed its examination of the issue.

Sir Gordon Borrie, Director-General of Fair Trading, feels that mixed partnerships would provide a better service to the public. He was not available for comment on the report yesterday.

Mr John Warr, secretary of the Institute of Chartered Accountants, and a member of the committee, said it would have been difficult for the committee to have taken a firm view on mixed partnerships because resolution of the issue would have to involve other professions.

The report was "not perhaps revolutionary", but it could have far-reaching effects, he said.

Editorial comment, Page 14

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## British Gas directors took 40% pay rise

BY MAX WILKINSON, RESOURCES EDITOR

DIRECTORS of British Gas awarded themselves a 40 per cent pay rise in the first year after privatisation and they gave the chairman, Sir Dennis Rooke, a 66 per cent increase to £184,000 a year, the annual report revealed yesterday.

The non-executive directors agreed to raise their fees by 26 per cent to £23,000 a year. At the time of privatisation in December 1986, it was said that top salaries in the corporation would move more into line with those elsewhere in the private sector. However the steepness of the increase drew protests yesterday from the Labour Party who

described it as part of a conspiracy by state industry chairmen who had seen salaries double and triple after privatisation.

Sir Dennis's rise of £74,000 will be particularly valuable as a result of the cut in top rates of income tax from 60 per cent to 40 per cent announced in the last Budget. His total increase in take-home pay this year is likely to be around £55,000 per year or more than £1,000 per week.

The latest survey on top salaries by the British Institute of Management shows that the average rise in basic pay for chief executives between 1987 and 1988 was 12.9 per cent.

## Piper Alpha clean-up faces a long haul

BY MAURICE SAMUELSON

CONDITIONS on the crippled Piper Alpha, oil rig deteriorated yesterday as the cleanup for the first of the 156 victims took place in Aberdeen and two more bodies were found on the sea bed.

With gales threatening the remnants of the blazing platform, fears rose that the cleanup operation could run into months, costing many millions of pounds.

It was announced that a further two wellheads were ablaze, making a total of five. Meanwhile, two drilling rigs were being moved in to try to stem the leaking wells by drilling emergency wells.

Occidental had originally said

relief wells would be sunk only if efforts by Mr Red Adair and his team to cap the existing wells were unsuccessful. According to Occidental, Mr Adair still hoped to attempt the cappings, but the drilling ships were being moved in as a parallel measure. As many as six emergency wells might be needed and drilling could take as long as six weeks.

In a separate development, Texaco, whose Tartan platform is less than 15km from Piper Alpha, said it was sending \$500,000 to the disaster fund set up by the Lord Provost of Aberdeen. It was also offering Occidental "every assistance possible".

## GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Div. Yield	% P/E
230 185	Am. Int. Ind. Gr. Inc.	230	0	3.7	3.8 6.6
230 185	Am. Int. Ind. Gr. Inc.	230	0	3.7	3.8 6.6
40 25	Aviation and Space	36	0	2.1	5.1 6.7
57 40	BBK Corp. (USA)	49	0	3.3	2.1 22.3
162 150	Bardic Corp.	162	0	6.7	5.9 -
114 100	Bardic Corp. (UK)	114	0	6.7	5.9 -
148 137	Bell Technology	148	0	12.2	37 28.2
111 100	Bentall Corp. (UK)	111	0	11.8	9 -
278 246	CGI Group (UK)	278	0	12.3	4.4 4.2
151 134	CGI Group 11% Corp. (UK)	151	0	14.7	12 -
151 134	CGI Group 11% Corp. (UK)	151	0	14.7	12 -
112 100	Carroll 7.5% Corp. (UK)	112	0	14.7	12 -
283 247	Carroll 7.5% Corp. (UK)	283	0	14.7	12 -
94 60	Carroll 7.5% Corp. (UK)	94	0	14.7	12 -
118 80	Carroll 7.5% Corp. (UK)	118	0	14.7	12 -
340 285	Carroll 7.5% Corp. (UK)	340	0	14.7	12 -
108 40	Carroll 7.5% Corp. (UK)	108	0	14.7	12 -
360 224	Carroll 7.5% Corp. (UK)	360	0	14.7	12 -
221 194	Carroll 7.5% Corp. (UK)	221	0	14.7	12 -
46 36	Carroll 7.5% Corp. (UK)	46	0	14.7	12 -
111 200	Carroll 7.5% Corp. (UK)	111	0	14.7	12 -
292 200	Carroll 7.5% Corp. (UK)	292	0	14.7	12 -

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## MANAGEMENT: Marketing and Advertising

McDonald's sells mountains of hamburgers in Japan, and Coca-Cola does the same with its ubiquitous product.

BSN, the French food group, thought it could follow suit with yoghurt. But eight years after it started, BSN is still struggling to break even on the venture.

The company's original heady ambitions have disappeared in losses which have totalled more than the original capital investment of ¥2.5bn (£11.1m). Instead, the group is clinging to the modest hope that the project will make a profit by 1990.

BSN's experience is a lesson in the difficulties of putting into practice one of the most popular theories of international marketing - the globalisation of taste. This teaches that as consumers' lives in industrialised countries increasingly follow similar patterns so the goods they buy are often the same, and that it is therefore worth marketing them in similar ways in different countries.

The theory's chief proponent at BSN was Pierre Dupasquier, head of the dairy product division, which markets BSN's Danone brand. He once said in a Financial Times interview that his models were McDonald's and Coca-Cola. But his failure in Japan led to Dupasquier's sudden departure from

BSN in 1984.

BSN learnt the hard way that despite the theory of globalisation, the differences between markets matter as much as the similarities - not least in the case of Japan. In particular, it discovered that market research, the time-honoured way of assessing a new market, can provide useful data in one country but can produce misleading conclusions in another.

"I agree with globalisation, but it's very much more difficult to carry out than it sounds," says Robert Dahan, BSN's current chief representative in Japan. The irony is that BSN did many things right. It approached the Japanese market very slowly - making its initial studies in 1969. It took great care in choosing a local joint venture partner: Ajinomoto, a diverse sauces and foods company with previous experience of such ventures with foreign food companies. Dahan says it would have been suicidal to go it alone in Japan.

However, the crucial mistake was to mis-read the market. BSN assumed that there was enormous potential because yoghurt consumption per head in Japan was only 10 per cent of the figure for France. Japan already had a highly competitive yoghurt industry - but this concen-

## Selling French yoghurt in Japan

## A hard lesson to swallow

Stefan Wagstyl reports on BSN's persistence in a confusing market

trated largely on making yoghurt drinks - not foods. Solid, Western-style yoghurts accounted for just 25 per cent of the market. So BSN thought it could carve out new markets by introducing new types of yoghurt - especially desserts and fruit-flavoured petit suisses.

For six months it flew in supplies from France for a painstaking market survey. Dahan says the results were "impeccable": opinion polls showed Japanese customers were delighted with Danone yoghurts. BSN drew up forecasts of sales growth ranging from a low of 20-30 per cent a year to well over 100 per cent. The venture was forecast to make profits in three-and-a-half years.

The dream went sour within 12 months. Dahan admits that sales were running at only a fifth of projections. For the following two years BSN continued to hope that

things would go right - despite increasingly insistent complaints from Ajinomoto that the projections were out of touch with reality. Things came to a head in 1984. "There was a big conflict," says Dahan. Dupasquier quit.

According to Dahan, there were three reasons behind the failure. The first was that the initial market surveys were misinterpreted. Following the theory of global marketing, the questions posed to Japanese consumers were the same as those asked in other countries. The answers were then assessed by the same, European, standards.

But, says Dahan, this ignored the fact that the Japanese are much more polite than Europeans - even in opinion polls. "They'll say they like a product, even if they think it's awful. But they won't buy it again."

A simplistic faith in the potential of globalisation

accounted for the mistake, says Dahan. "The attitude was that the research was right and the market was wrong."

The next error was to believe that the survey had indicated that there was a vast Western-style yoghurt market waiting to be discovered in Japan. In fact, says Dahan, it turned out that Japanese consumers are much less discriminating about different kinds of Western-style products than are Europeans. In Europe and the United States, says Dahan, consumers buy different snacks for different reasons - so yoghurts, for example, have an image of being fresh and healthy, are never confused with biscuits, which are thought of as fattening.

In Japan these segments are inter-mixed, says Dahan. When it comes to Western foods, Japanese consumers do not have well-established preferences, but they are inundated with advertisements

urging them to buy them. So Japanese shoppers slide without much thought from yoghurt to other foods.

Not surprisingly they switch easily from traditional Japanese drink yoghurts to Danone's desserts and back again. As a result, Danone found that its yoghurts sold well whenever they were heavily promoted - but sales slipped as soon as the backing disappeared. "What we had was not a new market but a temporary shift in market segments."

So instead of sliding into virgin markets, BSN found itself shoving it out in well-trodden territory with the three leading Japanese yoghurt makers - Meiji Milk, Yakult and Morinaga Milk. "We miscalculated. We brought in a food alongside that beverages without realising they were the same market."

Today Ajinomoto-Danone is having to follow a policy of gradual growth. The hope of



Opinion polls showed Danone yoghurts were greeted with "delight", but the French underestimated Japanese ability to be polite

scoring big hits with a narrow selection of products was abandoned in 1984 - instead the joint venture produces a full range of yoghurts, including the Japanese favourite, drinking yoghurt.

Since 1983, sales have grown steadily from ¥4bn to ¥7bn, giving Ajinomoto-Danone a

market share of about 10 per cent - well behind the three largest Japanese rivals but increasing slowly. Dahan still believes his success is only a matter of time. He says Ajinomoto always thought it would be five or 10 years before the venture made money.



PETER GUMMER (left) is trying to do in the public relations business what the Satchi brothers have achieved in advertising: namely, to become one of the world's leading practitioners of the subtle art of media persuasion.

Gummer's Shandwick organisation, a publicly-quoted public relations consultancy capitalised at more than £70m, has emerged in the late 1980s (from its beginnings in the mid-1970s) as the world's leading independent PR grouping through a series of acquisitions which culminated recently in the purchase of Japan's biggest PR company, International Public Relations (IPR), for £10m.

IPR was Gummer's 25th acquisition since Shandwick was brought to market in 1984, first on the USM and subsequently with a full market listing. Since then Shandwick has overtaken all other UK public relations consultancies in terms of operating revenue, emerging at the head of the latest league table of consultancies published by the trade journal PR Week.

Shandwick, moreover, is riding on the crest of booming demand for PR services - up by an estimated 45 per cent last year (according to PR Week) with the combined operating revenue of

## Public relations

## Why Shandwick has its eye on 1992

David Churchill reports on the British group's acquisitive strategy

UK consultancies at £170m.

Yet everything in the PR garden is not rosy. Some companies appear to be increasingly unhappy with the service they receive from their consultancies, subsequently engaging in a sort of "musical chairs" in the search for a better deal.

At the same time, a few PR consultancies are showing a marked weakness of management skills which suggests that effective media relations are not enough to run a successful company.

Last year, for example, one of the UK's top ten PR consultancies - Communications Strategy - went into receivership with debts of over £3m. Broad Street Associates, one of the leading financial PR consultancies, recently reported a poor trading performance and a management reshuffle in the wake of the Octo-

ber crash.

Shandwick itself is not immune to problems. Its aggressive moves into the much larger US public relations market (worth about \$500m a year) leaves it exposed to the fluctuating dollar exchange rate. "But our Japanese and German acquisitions have considerably lessened this exposure for us," says Gummer.

Yet Shandwick remains very much a City favourite. Lorna Tilm, marketing services analyst with stockbrokers Shepherds and Chase, says she is "very bullish" about Shandwick at the moment. "That IPR should have chosen Shandwick, rather than any one of several other potential suitors, is a real triumph for the group's highly focused strategy in public relations," she says.

Concentrating solely on public relations is what Gummer

believes marks the difference between Shandwick and other groups (for example, Satchi & Satchi) in the bid for global communications supremacy.

"They (Satchi) want to be a worldwide grouping selling not only advertising services but a range of others, including management consultancy, marketing services such as PR and sales promotion, and other activities including financial services," believes Gummer.

"Our strategy is quite different: we want to be the world's highest and best public relations group and not let ourselves get caught up in areas which we do not know well and cannot be leaders in."

It is this "mission statement", as Gummer likes to describe it, that has attracted City support and made Shandwick a target in its own right for advertising

agencies such as Satchi and Doyle Dane Bernbach.

Yet it has also made Shandwick an attractive target for the company's operating level, which have fallen under Gummer's spell.

In a fragmented industry such as public relations, the option for fast-growing medium-sized consultancies is either to go for a market position (such as Paragon has done) or to be absorbed by a larger grouping. Leslie Bishop and the McCann Consultancy in the UK, Rogers and Cowan and Miller Communications in the US, and Gibson Relations in Singapore and Hong Kong are a few of the many consultancies which have preferred to join Shandwick.

Moreover, in true Satchi style, Gummer has only taken over consultancies which have been willing partners. "There is no

## TECHNOLOGY

Paul Abrahams on why computers are finding favour with architects despite lingering doubts about their validity

## Creating buildings on a 3-D screen

COMPUTER AIDED architecture has come of age. In both the US and Britain, architects are beginning to adopt computer systems to help them design buildings. "The increasing use of computers is significant for two reasons," says John Hare, the architect responsible for computers at Arup Associates, the London-based multi-disciplinary design firm.

"Firstly because architects should now be able to produce work more quickly and therefore cheaply. Projects can be designed in half to a quarter of previous times."

"And secondly because the customer can see what buildings will look like at an earlier stage of design. He can even interact with the architect himself," he explains.

However, until recently, architects in the UK have been unwilling to adopt computer technology. Philip Keevil, managing director of CAD Services, the Northampton-based computer-aided design (CAD) dealer for Autodesk, the most popular system in use in Britain, says that the market in the US is three times as large as in the UK.

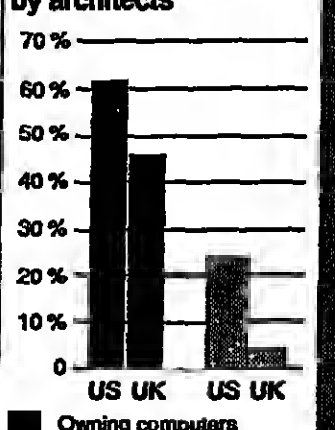
Keevil argues that American architects have been much more receptive than their British counterparts. While the Americans are now looking at upgrading their systems, some architects in the UK are still questioning whether CAD is necessary.

In the US too there has been some reluctance. A recent survey by the American Institute of Architects (AIA) suggested that the two main reasons for US architects' reticence concerning computers were the financial cost of installing systems and the extensive training necessary to use them.

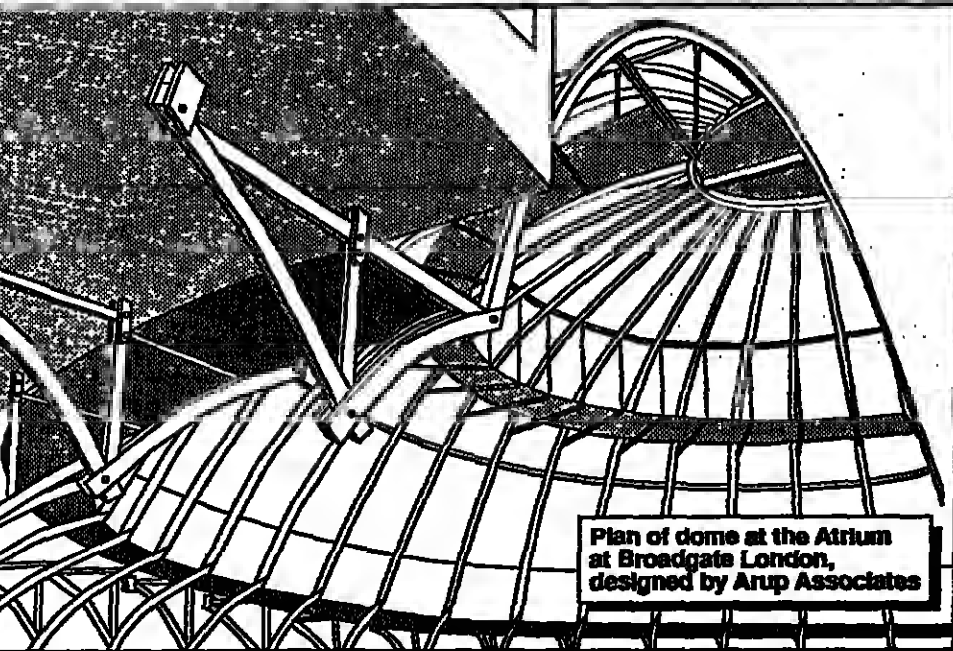
"The cost of a truly useful system has fallen dramatically over the last five years," says Ed Howell, one of three partners at Carrick Howell and Lawrence, the London-based architectural firm. "We have just invested £7,500 in a system which five years ago would have cost £100,000. Then we could look at it and dream - now it's a reality."

The power of recent micro-computers means that architects are able to access two and three-dimensional plans in full colour. Quamuel type effects, such as translucent and transparent effects, ray-tracing, shading and

Utilisation of computers by architects



Sources: Royal Institute of British Architects and The American Institute of Architects 1987



Plan of dome at the Atrium at Broadgate London, designed by Arup Associates

about 30 workstations, providing a ratio of one for every three architects or engineers. Hare explains that on a large steel framework design, like the Broadgate development in the City of London, which Arup has recently completed, typically 10 draughtsmen would be used. On a similar project for Victoria Station now in progress, there are two.

A further advantage of the computer systems pointed out by Hare is the flexibility they offer. He explains that fast track building which is constructed almost as it is designed would be virtually impossible to complete on time without computers.

The networked system of computers allows architects and engineers to work on projects simultaneously. Each level, representing for example the standard plan and designs for the superstructure, electrical system, plumbing and ceiling can be designed at the same time. But each change can be immediately reproduced on the other screens.

This process used to be achieved by photocopying an original plan and then tracing over it. Any errors had to be removed by scratching the surface of the tracing paper with a razor blade. Eventually, when the paper could take no more, the plan had to be redrawn.

Neil McLeod, the UK technical marketing manager at Inter-

graph, the Alabama-based computer company, explains that the flexibility of the system allows late decisions to be sent on disk or by modem to engineers or builders on site. In addition, any decisions made on site can be sent back, so that the main office can study any implications.

Besides the speed at which clients can see their buildings being designed, the most obvious effect of computers is their output. Explains Barrie Evans, technical editor at the UK-based Architect's Journal: "The potential of computer graphics is the ability to give an early impression of what a building might look like long before it is built."

"With three-dimensional imaging the client should now be able to get a fair idea of how the building will appear. Normally you need to be trained to read plans and visualise space, but the increasing realism of the pictures should overcome this," he says.

Neil McLeod, at Intergraph, believes that an important advantage of computer systems is the prestige provided by the machines and the high quality of output from them. Images can be delivered on a pen-plotter, laser printer, thermal device or with high quality electrostatic plotter. Information can also be downloaded to create slides for presentations.

The computers have a number

of other advantages. On the more sophisticated systems, a database will keep track of the components in the building which can then be sent to the builders.

However, not all architects are enthusiastic about the introduction of computers.

"In my experience, firms have been overdone by manufacturers in both hardware and software," says John R. Franklin, a fellow of the American Institute of Architects.

Franklin is also concerned about the effect of computers on the design of buildings. He says that some buildings, especially those which look wonderful on screen but are garish in full size.

However, others are not so sure that designs will suffer from computer assistance.

"The design process is becoming more dynamic with computers than with pencil on paper," says Oliver Witte, contributing editor at Architecture Magazine in the US.

"The solution to a client's problem is not in the computer any more than it is in the graphite of a pencil. But I suspect that buildings designed on computer can be a better combination of aesthetics and function. The computer allows the architect to consider more options and create simulations rather than just imagining it in the mind's eye," says Witte.

THE BOOM in British property sales over recent years has been a headache for local authorities. They face a growing backlog of paperwork for land charge searches.

These are the checks made every time a house is bought to find out whether there are any local restrictions on the property or possible developments such as a new motorway which will affect its value. The rush of single people trying to buy property before the tax relief changes in August has compounded the problem.

However, two local authorities are computerising their records to speed up the service. Wigan Metropolitan Borough Council processes over 12,000 land charge searches a year, and Portsmouth City Council is expected to handle 14,000 during 1988.

Both councils are hoping that by the end of the year the computerised searches will reduce the time it takes to do an inquiry to around five days, whereas it can take anything up to three months in other areas around the country.

Wigan has already got the search time down to a maximum of eight days, from 20 days earlier this year. Wigan's Systems Land Charge Manager Mrs Maureen Oran says an even faster service: "I would say within two years we should get it down to about two days; in one day and out the next."

The two councils are pilot users of a system developed by Central Land Charges (CLC), a wholly owned subsidiary of the Public Finance and Accounting body. CLC has been working with computer manufacturers Digital Equipment Company (DEC) and Bristol-based computer consultants MVM to produce the system.

The implementation of the Portsmouth and Wigan installations is the realisation of a government committee recommendation taken in 1985 that local authorities should speed up their land searches by introducing computers. Most of the 42 local authorities around the country still keep all the information they need for a land search in paper files.

One factor hampering the more general introduction of computer systems for land searches has been the cash squeeze on local authorities.

CLC has overcome that problem by financing the equipment costs for the installations itself. The local authorities commit themselves to a ten-year contract to use the system.

CLC reckons the cost of installing the hardware and software

## House buying will become quicker

Computers are reducing the time taken for land searches, reports Della Bradshaw

will average out at £250,000 for each authority, most of which will be spent on getting the appropriate information onto the computer system. CLC has been backed by National Westminster Bank to an initial time of £10m for the project.

For each search the two councils now charge an extra £15, which goes directly to CLC and DEC. From the beginning of August Wigan Council, for example, will be charging £37 for a full computerised search.

The first stage of the project for the two councils has been to ensure that all the information needed for full search can be typed in through a computer terminal. Three different departments have to be consulted during the search: planning, engineering and environmental health. Each, therefore, needs its own terminal. Once the search is complete, the form is printed and posted back to the inquiring solicitor.

That stage of the project went live in Wigan in May and in Portsmouth at the beginning of this month. Wigan put all its property information on the computer, but Portsmouth put just one district, Southsea, on the information base. It accounts for about one third of all the land search inquiries made in the Portsmouth area.

Wigan Council is also also planning to eventually combine all the information from the three departments so that the forms can be completed through a single computer terminal. Although solicitors now submit

the request for a land search on a standard paper form - a "con 28" as it is called - three Portsmouth firms will be submitting the inquiry forms electronically, starting later this month. To do this the solicitors need a personal computer and modem, to link into the ordinary telephone network. From the telephone network the information goes through into a commercial value added network, and then into the authority's computer.

Solicitors can send such an inquiry for no more than the cost of a local phone call. The information can also be sent back electronically, although a duplicate paper copy will always be sent through the post.

The network linking the solicitors into the Portsmouth computer is part of a service offered by DEC. DEC launched its value added network for data traffic in April this year, and is planning to launch further services for the legal and financial markets.

CLC and DEC hope that eventually all local authorities in Britain will use their service. This would mean a solicitor in London being able to tap in an inquiry about a property in Glasgow, for example, and receiving an answer within two days. So far, about a quarter of local authorities have shown an interest in the CLC package.

As the network of local authorities develops, CLC and DEC are planning to make the service increasingly more sophisticated. One possible service for the future would be to put maps of the water, sewer and road systems onto the local authority computers in digitised form, in order to help the engineering departments when they are clearing a search.

Although computer manufacturers are heavily involved in the project, the company claims there is no need for the hardware used by the local authorities to be that of a specific manufacturer. Portsmouth City Council, for example, is mainly dependent on IBM computer systems, while Wigan's main computer is from Honeywell.

Solicitors wanting to input searches electronically can also use a range of personal computers. "An Amstrad, an IBM personal computer - most things will do," according to DEC's Legal Services Marketing Manager for the value added network, Chris Parsons.

If CLC and DEC's plans go ahead, some of the frustrating delays experienced in buying a house will be a thing of the past. So too will those specialised companies which at present make a living doing searches for normal wait involved, so far, with local authority searches.

J.P.V. 10/1/88



## ARTS

Martigny/William Packer

## Culture born of tragedy

Martigny is the quiet, ancient, unassuming Swiss town that commands the valley leading up to the Grand Saint Bernard Pass from the valley of the Rhone above Lac Lemano. It is a place to stop for a meal or the night on the way to the warmer south, for it wears its history so lightly that, but for the castle in ruins on the hill, it might almost have forgotten it had it not been 12 years ago a private tragedy in a prominent local family set in train a sequence of events that, while not transforming overmuch the face of the town, has certainly changed the view it takes of itself in its cultural relation to the rest of Switzerland and the world at large.

In the summer of 1976, Pierre Giannada, a naturalist and collector of animals, died as a result of burns he sustained in trying to rescue his fellow passengers from the wreck of the light aeroplane in which they had been returning from an expedition into Upper Egypt. He was 38. His younger brother Leonard, engineer and architect, at once decided to set up a memorial on their property in Martigny where, as it happened, the traces of the early Gallo-Roman settlement had lately been uncovered. So the Foundation was established, and as the building went on and more remains came to light, so they were incorporated into the general scheme.

Part archaeological museum,

part concert hall and arts centre, part art gallery, part museum of vintage motor cars - which was a particular interest, the brothers shared - the Pierre Giannada Foundation this year celebrates its 10th anniversary with a major exhibition of paintings from the Museum of Sao Paulo in Brazil. The open interior of the building betrays at once this functional generosity and while it can hold a considerable audience for its concerts, and is indeed able to attract performers of world class (I was lucky enough to hear a recital by the American singer, Barbara Hendricks), the space available for its exhibitions is comparatively limited.

But it is a tribute to the quick maturity of the Foundation and a nice comment on the national character of the Swiss that, for all its technical limitations and apparent informality, it should still attract exhibitions of the highest quality. Klee, Picasso, Goya, Rodin, Klimt, Schiele have all been subjects of major exhibitions. Last year it was Lautrec, Giacometti the year before.

This year's exercise has two parts. The first, which was the first to see, on show from March until late June, was *Raphael in Corot*, took us in fact from the Italian primitive Master of the Beggars by way of Daddi, Mantegna, Bosch and Memling, Reynolds, Goya and Delacroix to Botticelli, which is in no sense a

complaint. The loosely chronological hang did mean that one trick was missed, for the chance was there to put three magnificent full-length portraits across the centuries directly side by side: Velasquez's proud Duke of Olivares, Goya's delicately ambiguous Cardinal de Bourbon and Gainsborough's airy, ineffably mildly Marquis of Hastings - three essays in the same subject and manner, so much the same yet so very different. But then all could be compared by a turn of the head.

There too was Hofmeister's doomed Lord Surrey, a Titian half-length; a Rembrandt self-portrait in early middle age; Hals, Chardin, Pater, Courbet. The large unfinished conversation piece by Reynolds of the Crutchen children was fascinating, not least for the most complete and touching study of their young black servant. More intriguing still were the 17th century Brazilian landscapes by Frans Post, with the jungle undergrowth alive with exotic beasts - Donatier Rousseau before his time but far from naive. Most surprising were Nettler's four symbolic portraits of the unmarried daughters of Louis XV - Barbe, Air, Fiere and Water, clearly assigned by temperament. The Memling was perhaps the single most lovely painting, a close group of Mary and her women, supported by St John the Evangelist, at the foot of the



Detail from Hans Memling's 'Mary and her women, supported by St John the Evangelist, at the foot of the Cross; 1480/90

Cross, as intense in its humane realism and psychological insight as in its devotion.

The second tranche of Sao Paulo line treasures, from Monet to Picasso, by way of Manet and Cezanne, Bonnard and Vuillard,

Degas and Matisse, Hodler, Renoir, Gauguin and Van Gogh, Lautrec, Modigliani and Soutine, has been on view since early July and continues until November 30. I shall not discuss what I have not seen in context, though many

of the works are familiar. But Madame Cezanne in red is there, and Manet's Amazona, Vuillard's Princess Bibesco at ease in her drawing room, copious Degas, even more Lautrec. It will be hard to resist a second visit.

## Iolanthe/Cambridge Theatre

Martin Hoyle

As the band of the Grenadier Guards played, some from the Savoy opera, Lord Wilson and McDavid Owen were seen to sing along happily, an almost Gilbertian scene played out, ironically, on a sunny evening in Seven Dials, now a far cry from the Victorian warren of thieves' kitchen that prompted a tongue-in-cheek reference in the very opera. A happy chance that we had come to see.

*Iolanthe* opens a season by the reconstituted D'Oyly Carte Opera Company at the Cambridge. To repair one of the sillier blunders by the Arts Council in letting the original company of the British Mollie be led the way with sponsorship, and the nine-week London visit comprises *Iolanthe* and *The Yeomen of the Guard*, a welcome reminder of one of the few beacons in the darkness of the British theatre between Sheridan and Shaw.

Memories of terminal D'Oyly Carte schizophrenia were immedi-

ately dispelled by the overture. A decent-sized orchestra, not the variable ad hoc group of the old tour, was as crisp and trim as the Malcom Sargent '78 r.p.m. I was brought up on. Bramwell Tovey's tempi are brisk: "The Law is the true embodiment" went at a fair lick; the Nightingale Song must be the quickest on record, more a patter number than a descriptive piece; and "When I went to the bar" with the triple-time vocal line over a simple accompaniment was rhythmically clear and articulate.

The streamlined approach loses something in delicacy but scores in such moments as the act of the Peers. A contingent from the Grenadier band added incisive brass thrust from boxes in the auditorium - without drowning the 15-strong House of Lords on stage. Choral singing was of a high order throughout.

In 1987 they had electric light

head-dresses for the finale. Now we have an Act 2 Big Ben with a working clock-face that tells the actual time. In the original the fairies' costumes slyly mocked the Wagnerian craze with their hints of the Valkyries. Nadine Baylis' new designs, with their cloche-hate-cum-bathing-caps, pastel colours and airy demerols, recall the great Charles Ricketts, the inter-war designer. These are lovely 1920s pastiche *fierce*. The only Wagnerian note is the now common post-New Bayreuth tilted platform and huge gauze panels with abstract, mottled projections.

Peter Walker's production has slightly too much winsome skipping, too many comically perplexed looks at the audience, and certainly too much distracting blythe for the chorus. The stage pace, like the music, could breathe a little more, an impression confirmed by the direction not all as crystal-clear as it

should be.

Richard Stuart's Lord Chancellor is potentially first-rate, avoiding corny comic clichés and dealing well with the dialogue. Gillian Knight's Fairy Queen, resplendent in henna'd curls, booms happily, back in the company from which she went on to *Bliss* and *Rosini*. Vivian Harvey (Phyllis) overcomes a slightly veiled quality to achieve some lovely vocal effects in "For riches and rank." Thora Ker (Iolanthe) and Gareth Jones (Private Willis) are satisfactory, but Terence Sharpe's Mountbatten needs to project his words more pointedly (good complaint) for a distinguished Verdian. Hugh Hetherington's throat infection necessitated Martin Harrison's vocal contribution from the pit; a shame, since his Lord Tolliver has Bertie Wooster's profile and teeth, and a finely judged line in fatuousness. This is possibly the best acted performance, even with no singing voice.

## Paul Bunyan/RCM

Max Loppert

Britten's 1941 American operetta is the end-of-year offering of the Royal College of Music Opera School in the (happily named) Britten Theatre, and is a winner. The recent semistaged *Paul Bunyan* at this year's Aldeburgh Festival, with singers from the new 'Virgin Classics' recording, may have seemed a hard act to follow. But Mike Ashman's production - intelligent, sharp-witted, and imaginatively shaped to student abilities - provides a bounty of new things to enjoy and admire in the work itself.

Outbursts of jejune whimsy and checked-shirt posturing have been avoided; the basic image is set at the start, of players in evening dress placing the focus somewhere between Brecht-Weill detachment and cabaret. The set (designer, Bernard Cusshaw) is similarly non-naturalistic: in this sort of environment an understatement with hints of allegory and ironic peasant can flourish. Mr Ashman's way of weighing up comic tone and pacing events light and (occasionally) dark has drawn an enthusiastic response from his cast, measured in the speed and ease with which the whole show moves. (The intrusions of the Ballad Singer, which offer rich embarrassment potential, are excellently judged and executed.) The title role is presented on stage, rather than being (as originally intended) only a voice from offstage, but as this is

worked out with great skill, one hardly complains.

This is a production of enormous charm and freshness, and it catches a wonderful reflexion of those qualities in the work itself - with each hearing the announcements of operatic genius (in such things as the telegraphic depiction of forest night-noise) become more startling, the instructive command of mood and timing more remarkable. It is no doubt a great comfort to have so experienced an opera conductor as James Lockhart in the pit guiding the shape of the performance and nurturing the voices - the Achilles heel of the production, the swallowing of too many words, is no doubt as much Andrius' fault as the RCM Opera Orchestra's or that of the student singers.

There are a touchingly gawky, bespectacled Johnny Linklater, first in the line of Britten operatic outsiders, from Philip Sheffield, a Balladeer of real presence from Jason Howard (obviously a baritone to watch), and a finely declaimed titular hero from Adrian Fisher. These, and the whole show moves. (The intrusions of the Ballad Singer, which offer rich embarrassment potential, are excellently judged and executed.) The title role is presented on stage, rather than being (as originally intended) only a voice from offstage, but as this is

## Swan Lake/Coliseum

Clement Crisp

London Festival Ballet opened its summer season on Tuesday night with the first London showing of a new *Swan Lake*. This is Makarova's version, on which I reported at its Bradford premiere in April. It is billed as "Natalia Makarova's *Swan Lake*," and its indebtedness to that sublime interpreter of its double role is very significant. We are presented with a swan which owes much to Russian traditions of production, as to Russian tradition in interpretation.

In reassessing the way we may now understand this most popular and most traduced of the old classics, Makarova views it as part of her Kirov heritage. Its physical manner was instilled in her body as student and then as member of the Leningrad Ballet; its history is part of that epotonic succession in performance to which Makarova is heir. Thus her recreation appears as a metaphor for the Swan Lake Western audiences think they know, seeming a fantasy about the Germanic legend in which we are offered heightened poetry in place of conventional and literal stage manner. Gunther Schneider-Siemssen's designs of swan wings that imprison images of location and even, in the case of von Rothbart, of characterisation, are examples of this same approach. And, he it noted with gratitude, Makarova has sought to instill a greater emotional and dynamic legibility into the dance style of the company. The swans are more "Russian" in manner than has previ-

ously been the case with this troupe, and their response to Chaikovsky's lyric urgency never more admirable than in the general dances of the second and fourth acts.

The production may, even so, be considered idiosyncratic. It represents the thoughts of an artist who has illuminated the role of the ballet for twenty-five years with a passion given to few ballerinas to display. There are elisions of the action, short-cuts, and a concentration upon the central tragedy which demands a lambent Makarova-style assumption of Odette's wings if the piece is to make ultimate sense in the theatre.

On Tuesday, Andria Hall gave a performance which suggested that Makarova has shown her how to avoid politeness, that misty English romanticism, that is so fatal in the dance theatre. Her Odette gained in womanly dignity and in openness of physical statement as the evening progressed; her Odile was voluptuous and commandingly brilliant. Peter Schaufuss was Siegfried, suitably haunted by the dreams implicit in the score and explicit in this hallowatory presentation. The legion of swans did not betray the dominant images of the staging; and Ashton's first act quarter was excellently polished.

There will be more to say about this imaginative revision of a text too well known as a series of dance clichés. It will repay further viewing.

## The Marriage of Heaven and Hell

Claire Armitstead

For their first London visit in two years the touring company DIY Theatre have chosen a venue - the Rosemary Branch in Islington - that is hardly conducive to airy flights of visual imagination, and a subject - Blake's philosophical treatise *The Marriage of Heaven and Hell* - that makes such flights essential. It is an unholy alliance which leaves DIY's three performers flitting at ground level in a dramatisation that leans heavily for atmosphere on Adam Brett's meanly, ever-present musical input but which signals a way to find a substitute for the poet's own apocalyptic illuminations.

Believed to have been composed between 1789 and 1790, a piece is Blake's first large scale attempt to expound his ideas about imagination and divinity and includes in its 27 plates a sustained satirical attack on the philosophy of the visionary theologian Emanuel Swedenborg. Its illustration with gloriously colourful etchings of men, monsters and heavenly bodies would undoubtedly offer a tantalising challenge to someone with the wizardry of Peter Brook or Ken

Russell, but that person is not currently in the ranks of DIY. Through all but the final Song of Liberty, their chosen colouring is black and white, with sheetlike drapes etched in silhouette on a stage overhung simply by a window pane and a rectangular glass box which lets forth a trickle of water to signify the climactic consumption of the angel by fire and his transformation into Elijah.

This failure of designer Paul Wilkins and director Richard Hayden to grasp the imaginative nettle makes one wonder why they chose to tackle the piece in the first place (although the woman who sat beside me with her eyes firmly shut and a beatific smile on her face would undoubtedly spring to their defence). It reduces the staging to somewhat prosaic avowings by three figures who form and reform in more or less eloquent tableaux, who speak well enough, sing passably and rise to amusing portraits of the prophets Isaiah and Ezekiel at dinner, but whose best endeavours are not enough to match textual life with a dramatic one.

## RSC's autumn season at the Barbican

John Barton's new production of Chekhov's *Three Sisters* will open at the Barbican Theatre on August 4. Taken from a translation by Helen Rappaport and with costumes by Louise Belsom, the Harriet Walter and Brian Cox will lead a cast which includes Bruce Alexander, David Bradley, Deborah Findlay, Stella Gonet and Pippa Guard.

Jonathan Miller's production of *The Tempest* at the Swan will transfer from Stratford on September 1 with Fiona Shaw and Brian Cox repeating their performances as Katherine and Petruchio. Also transferring is Nicholas Hytner's production of *Measure for Measure*, on October 6, with Josette Simon, Roger Allam and Sean Baker.

The first premiere to open in the Barbican (on September 5) will be Howard Barker's *The Horse*, directed by Danny Boyle - working with the RSC for the first time - with the central role played by Julie Covington. The second new play is a musical comedy about being down and out in Paris in 1923, *Diane* by Cécile and Stephen, which will open on October 12. Meanwhile, Barry Kyle's production of James Shirley's comedy *Hyde Park* transfers from the Swan on August 8.

## Saleroom/Antony Thorncroft

## Fuseli inspired by Milton

Sotheby's had a successful sale of British paintings yesterday which totalled £2,434,000 in the morning with less than 7 per cent unsold. The main achievement was attracting a price of £770,000 for a large painting by the Swiss born artist Johann Heinrich Fuseli, illustrating a scene from Milton's "Paradise Lost." Entitled "Satan starting from the touch of Raphael's lance," it was one of 48 paintings that Fuseli completed under the inspiration of Milton's poetry. The price was a record for the artist, and over twice the high estimate.

Solander O'Reilly, a New York dealer, paid £200,000 for John Constable's "A View of Dedham Vale," an oil sketch dating to 1802. Constable painted this scene on many occasions. This particular sketch belonged to the artist's son, Lionel, and sold in his 1877 sale for 60 guineas; in 1969 at Christie's it made 9,000 guineas.

A mid 18th century scene by Samuel Scott, showing shipping on the Thames at Rotherhithe with St Saviours Dock in the background, doubled its top estimate at £165,000, going to Lane Fine Art. It was another artist record.

Among the portraits Miss Mathew, a little girl in a pink and white dress cuddling a spaniel captured by Reynolds, almost tripled its estimate at £145,000, to Colnaghi, while Arthur Devrie's portrait of Philip Howard of Corby Castle in Cumberland also

doubled its top estimate at £20,300. Howard, an agricultural improver, is credited with being the first farmer to feed cattle on home grown turnips in the mid 18th century.

One portrait that surprisingly failed to sell was of Lady Hamilton, the mistress of Nelson, by Romney. It was bought in at £22,000. But another Romney portrait of the lady did well at £71,500. Lord Byron, as seen by Richard Westall, sold cheaply at £11,000.

"The gentle shepherd" by the Scottish artist Sir David Wilkie doubled its estimate at £70,400, to the New York dealer Richard Feigen. It was inspired by Allan Ramsay's verse comedy of the same name.

An oak lath armchair, constructed by Marcel Breuer for the Bauhaus in 1924, with horizontal and vertical strips of stained oak, and a seat and back of linen, sold for £28,600 yesterday, within estimate, in a Christie's sale devoted to decorative arts from 1880 to the present day. The morning session brought in £220,273, with 26 per cent unsold.

A Georg Jensen silver tureen, designed by Henning Koppel realised £18,700, and a lead and stained glass window designed by M.H. Baffie Scott for Glencairn House in Douglas, Isle of Man in 1897, doubled its estimate at £14,500. It shows blue and green swallows surmounted by pink tulips.

## Arts Guide

July 8-14

## EXHIBITIONS

## LONDON

**The Royal Academy, Oldham** - The Early Years 1859-72. A concentrated and illuminating study of the formative period of any of the British artists of the 19th century and one of the seminal figures of the modern movement. Although he came to greatness in his middle and later years, his early period, far from being inconsiderable as had been supposed, is now revealed in all its complexity and contradictory quality. Ends August 21.

**The Royal Academy Summer Exhibition** - The 20th Summer Exhibition. An unbroken sequence, and still the largest open exhibition of current painting, sculpture, prints and architecture in the world. With 1,201 exhibits chosen from a submission of something above 12,000, the show is as dense and bizarre as ever with many good things to be discovered. Daily until August 7.

**Barbican Art Gallery, Art or Nature?** A thorough survey of French photography in the 19th century, as part of the Images de France Festival. The exhibition gives attention to the great individual photographers of the period, such as Cartier-Bresson, Reiss and Ageton. Ends July 17.

**The Hayward Gallery, (Two exhibitions)** - Angry Penguins is a fascinating study of a group of young painters active in Melbourne during and after the Second World War. Sydney Nolan, Arthur Boyd, John Perceval and Albert Tucker are all shown in impressive depth. Also paintings from the Phillips Collection in Washington. Its scope extends from the 19th century to the present day, from 1830 through Goya and Ingres to Francis Bacon. Its great strength is nevertheless in Impressionism and Post-Impressionism.

**Paris - Renoir and Cézanne, Braque and Picasso, Bonnard and Matisse.** Both shown until August 14. British Museum. Diverse - houses of Unknown Japan. This large exhibition of exquisite quality brings to us the medieval "floating world" of pleasure and the senses that was the city of Edo (modern Tokyo) in the time of the shoguns - from the 16th until the 18th, when Japan was closed to the outside world. Until August 14.

**National Portrait Gallery, Painted Portraits.** A small but intriguing show of a body of recent work on a subject that has fascinated the Scottish sculptor, Eduardo Paolozzi, throughout his long international career. Until August 7.

**Galerie Schneider-Siemssen, Painted Portraits.** A small but intriguing show of a body of recent work on a subject that has fascinated the Scottish sculptor, Eduardo Paolozzi, throughout his long international career. Until August 7.

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**Zachin watches, totalling over a representation of a seated woman by Picasso, a panel of two dancers by Matisse, and another by Gauguin, showing two boys fighting, as his fine Paolozzi, Saint-Honore (45.50.35.28). Ends July 24.**

**Grand Palais, La Japonaise.** 400 exhibits bear witness to the enthusiasm which swept the Western art world for all things Japanese in the second half of the 19th century. Monet decorated his house - even his dog - in Giverny with Japanese prints and built a Japanese bridge to his garden. Van Gogh collected Japanese woodcuts and reproduced them in his paintings. Closed Tue (45.35.05.34). Ends August 15.

**Centre Georges Pompidou, The Pit.** Three months from the ground floor upwards. The post-war creative dynamism of the fifties is represented by car, comic, music, cinema, literature, industrial creation - and on the fifth floor - by visual arts. The great figures of Matisse and Picasso open the exhibition with works in black and white monochrome by Yves Klein and Mondrian close it. While contrasting the School of Paris with the School of New York, the exhibition draws attention equally to some of their parallel developments. (45.77.12.28). Closed Tue. Ends Oct 17.

**Musée d'Orsay, Two exhibitions celebrate, side by side, the golden age of photography.** One covers the period from 1839 to 1915 with 200 photographs and names like Felix Nadar, Eugene Atget, Louis Caroll and Pierre Bonnard. The other pays homage to Gustave Le Gray (1805-1880), whose visionary representations of the sea and the skies and poetical portraits combined with the perfection of his craftsmanship to keep photography in the domain of art - his lifelong ambition. (45.49.41.10). Both exhibitions closed Mon; and Aug 14.

**Institut du Monde Arabe, Holy Places in Saudi Arabia.** Magnificent architectural models of the Kaaba in Mecca and its black brocade veil with verses from the Koran embroidered in gold, and of the Prophet's great mosque in Medina, provide the non-Muslim with a realistic image of the shrines of Islamic pilgrims to which he or she has normally no access. 25 Quai Saint-Bernard (44.34.25.25). 1 pm till 8 pm, closed Mon. Ends Sept 15.

**NETHERLANDS** Amsterdam. Tropenmuseum. The arts and crafts of Indonesia, illustrated with more than 500 objects in bronze, bamboo, textiles and precious metals spanning 1,000 years of cultural history. Ends August 21.

**WEST GERMANY** Cologne. Romisch-Germanisches Museum. Caesar's Glass. The exhibition is the most important display of Roman glass ever staged. It covers the period from Caesar to Justinian, from the first century BC to the 6th century AD. The 165 pieces are mainly goods from everyday life. Until August 28.

**ITALY** Venice. Palazzo Grassi. The Phoenix. The fourth major exhibition at Fiat's art centre on the Grand Canal attempts to give a complete picture of this extraordinary people, who dominated trade in the Mediterranean for over 1,500 years. Scheduled project at old angles from a pile of pink sand on the ground floor of the Palazzo and in an upstairs room, model ships stand

immobile in a rippling artificial lake. Many of the 1,200 objects displayed are of silver, bronze, ivory and marble and are extraordinarily beautiful. Until Nov 6.

**VIENNA** Museum. Imago Mexica. A rich, exotic collection of Mexican art, photographs and graphics from 1900 to 1950. Ends July 31.

**SWITZERLAND** Martigny. The Giannada Foundation is showing the second part of treasures on loan from the Sao Paulo Museum. Exhibited from Monet to Picasso, it is especially rich in Renoir, from society portraits and little girls in frothy lace and pink and blue, to a fleshy nude. Van Gogh, too, is well represented with his famous Arlesienne and landscapes with tormented streets. There is Cézanne's portrait of his wife, a Titian scene by Gauguin, early Picasso and Manet's Marie Lesclapart. (2878). Ends Nov 6.

**NEW YORK** American Craft Museum. An ambitious show that traces the history of American architecture back to the turn of the century and encompasses the work of artists like Tiffany, Lawrence and Louise Nevelson who were commissioned to add art to architecture. Ends Sept 10.

**WASHINGTON** National Gallery. More than 60 masterworks, from a superb 18th-19th century collection of Munich's Alte Pinakothek, include paintings by Rubens, Rembrandt, Titian, El Greco and Van Dyck. Ends Sept 5.

**CHICAGO** Art Institute. Photographs by Josef Sudek. Using his native Prague as the background, this avant-garde photographer, who died in 1955, captured the typical quality of the Czech people and the country's beautiful landscapes. Ends Sept 5.

**TOKYO** Tokyo National Museum. Von Seibold and Japan. Special exhibition of Japanese art and artifacts from the Netherlands Museum of Ethnology, collected by the pioneer of Japanese studies in Europe, Philipp Franz von Seibold. Von Seibold was the physician at the Dutch settlement of Dejima in Nagasaki between 1823 and 1829, when the rest of Japan was still closed to foreigners. Closed Mondays. Ends July 31.



## FINANCIAL TIMES

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Thursday July 14 1988

## Damp squib for lawyers

THE MARRE Committee report has been eagerly and fearfully awaited by the British legal profession in almost equal proportions. Eagerly, because lawyers have wanted a firm conclusion to the old bickering between the two branches of the profession. Fearfully, because both solicitors and barristers have been worried that they would each get less than they felt they deserved and that one side would somehow win a battle over the other. It has been seen as a private fight with the interests of the consumer amounting to little more than a stick to beat one another with. In the event, the profession and the public have ended up with a lacklustre report.

The committee has shied away from some of the central issues affecting the future of the profession. Instead, it has concentrated on the questions of direct access by the public to barristers, solicitors' rights of audience in the Crown Court and the eligibility of solicitors for appointment as High Court judges. There was a widespread fear at the Bar that there would be a recommendation favouring general direct access. The committee has favoured a more limited right confined to other professions, such as accountants. This is a sensible and long overdue reform which can only benefit both barristers and business.

## Modest extension

Again, although there will be much grumbling by the Bar, the modest extension of solicitors' rights of audience for all Crown Court cases was inevitable. Indeed, in the long run, such a change may make little difference to the profession, since solicitors will often consider it cheaper to instruct counsel in such matters rather than attend court themselves. Everything will depend on how effectively barristers now demonstrate their claimed superiority as advocates. If there is seen to be little to choose between them and their solicitor counterparts, then there will be fusion of the two professions, and rightly so. The public cannot be expected to fund a dual system in the absence of compelling practical reasons for retaining it.

Likewise, the eligibility of

solicitors for appointment as High Court judges is to be warmly welcomed. It is nonsensical to suppose that there is some obvious difference in talent between the two branches which demands that only barristers can be full time senior judges. The counter argument is that the Bar's greater forensic experience means a faster and more incisive resolution of trial cases. In the short term, this may be right; in the longer term, it may prove true. But lack of immediate experience should not be allowed to deprive the community of such an obvious bank of expertise, particularly in the commercial field. How many high flying solicitors will wish to exchange their lucrative practices for the rigours of public service is another matter. But that is no justification for denying them the opportunity.

## Restrictive practices

So much for the good news. But there will be widespread disappointment that the committee has not adopted a bolder and more forthright line on the perceived restrictive practices of the profession. A high level of expectation has ridden on the back of the Marre Committee's work which may well have outstripped the original intentions. The committee has shelved the question of multi-disciplinary legal practices and opposing change in the present prohibition of partnerships between barristers. It airily concludes that both branches of the profession should investigate ways to reduce the barriers to transfer from one side of the profession to the other. There is much chatter about education and modern teaching methods. None of this is enough. This report was expected to be controversial. It was hoped that there would be imaginative and far-reaching proposals which could act as the engine for radical reform. Since the 1973 Benson Royal Commission on legal services, it has been generally accepted that future change will be fusion of the two professions, and rightly so. The public cannot be expected to fund a dual system in the absence of compelling practical reasons for retaining it.

## The future of Hong Kong

THE BRITISH House of Commons tomorrow debates Hong Kong. This is probably its last chance to make plain to the British and Hong Kong governments its concern for the future of the people of Hong Kong before the balance of power switches to the Chinese in the run up to the reversion of Chinese sovereignty in 1997.

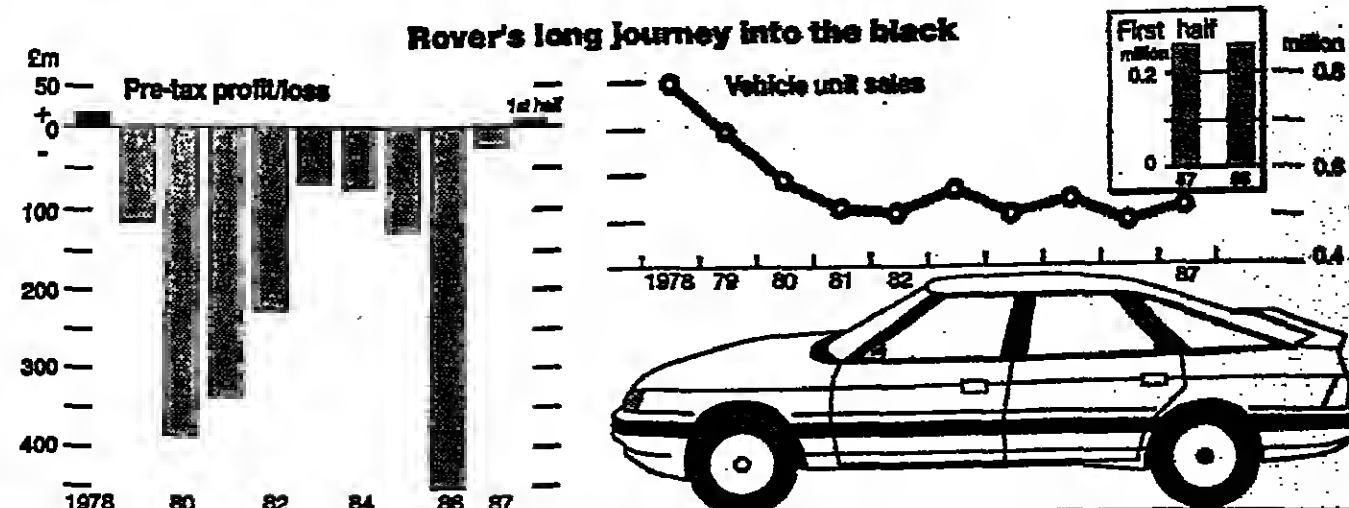
Under the 1984 Sino-British Joint Declaration, the British colony will be reintegrated into China as the Hong Kong Special Administrative Region, supposedly endowed with a special status ensuring the rights and freedoms of its people for at least 50 years. Public consultation on a draft of the proposed basic law covering Hong Kong after 1997 ends in September. The final version will then be drafted and promulgated by the Chinese National People's Congress, after which China will be able to argue logically that everything must be consistent with the basic law.

The Joint Declaration was perforce vague and ambiguous, leaving much detail to be negotiated later. The Chinese proved exceptionally obstinate and the British, fearful of souring relations with Peking, appeared rather feeble. It is regrettable, for example, that a more determined effort was not made to persuade the Chinese of the virtues of the British desire to start introducing direct elections into the colony's political system from this year.

## Nationality issues

It is equally unfortunate, with hindsight, that the British Government took such a mean-spirited approach to nationality. The result is that holders of British passports will be declared Chinese citizens involuntarily, because citizenship for British National (Overseas) passport holders lasts only one generation, many children will be saddled with a different nationality from their parents. Additionally, Britain has decided that the normal immigration laws will apply and no special exemptions will be allowed for Hong Kong, removing the security of an open door if the worst came to the worst. Even at this late stage it would be worth trying to bring more humanity and common sense to these issues which, more than anything else, are thought to be causing the accelerating "brain

## William Dawkins and Kevin Done on the startling twist in Rover saga



## The suitor hesitates

EUROPEAN Commission officials were briefly confident yesterday that all parties would be satisfied by the Brussels announcement on the future of Rover, apparently clearing the way for the state-owned car company to be taken over by British Aerospace.

Instead, the fraught three-month negotiation between Brussels and London promises to be a cliff-hanger right to the end. BAE has raised new objections to the terms under which the Commission was planning to allow the takeover.

Until the last-minute hitch, the Commission thought it was confirming a deal agreed between BAE and the Government under which Lord Young, the Trade and Industry Secretary, could wash his hands of this troublesome last vestige of public ownership of the British car industry and do so at a cost to the taxpayer some £250m less than the original arrangement made in March.

But no sooner had a full meeting of the Commission ratified the deal, than BAE asked for more time to consider it. Initial indications from London were that the aircraft company was unhappy to bind itself, as demanded by the Commission, to carrying out the far-reaching restructuring plans prepared by Mr Graham Day, Rover's chairman and chief executive. It is understood that the plans involve radical capacity cuts in Rover's Cowley plant which would be an obvious main element; they will cost £1.5bn in investment and closure costs between now and the end of 1992. But it is also possible that a hitch in the complex tax concessions included in the deal may have provoked the setback.

A senior Commission official said yesterday that Brussels had made a binding agreement with the UK Government over the conditions of the sale and that any further problems were a matter for the British authorities to sort out with BAE. Failing an accord between Lord Young and Professor Roland Smith, the BAE chairman, the takeover could collapse, leaving the way open for Rover to be swallowed by a foreign car group such as Volkswagen or Ford.

Yesterday's developments provide a revealing illustration of the fireworks in store as the Brussels authorities act on their determination to take an increasingly tough line against state aid in the run-up to the deadline for the creation of a single European market by 1992. They also offer revealing clues to the criteria the Commission will use in applying its tough approach to the car industry. The next case due for a ruling, probably by the end of the year, is the Brussels inquiry into what it believes may prove to be the artificially low price which Fiat paid in 1986 for Alfa Romeo, the Italian state-owned car maker.

Yesterday's Rover deal came after his compromises on all sides. Its starting point is a £331m reduction in the £800m capital injection into Rover which the UK Government proposed when it agreed terms with BAE in March; yesterday's compromise cuts the capital injection to £468m. The Commission is allowing the Government to grant up to £78m of regional aid for new investment in Rover plants in Longbridge, Solihull and Llanelli - a concession introduced at the Brussels authorities' own insistence.

The regional spending, if fully granted, would bring the total Rover aid allowed up to £577m, a £283m cut from the original plan. However, the deal also includes important tax concessions: Rover can write off £500m of past trading losses against the car company's future earnings, which could reduce its tax bill by up to £70m. This concession was included in Lord Young's original agreement with BAE; contrary to earlier indications, the revised deal does not allow BAE to write off Rover's losses against its own profits.

BAE can, however, transfer to its own accounts up to £500m of tax write-offs for potential capital losses incurred by the car maker and unused Rover capital allowances. In the original agreement, these were to be restricted to Rover, and would not be available to its new parent. The real extent to which BAE can actually make use of this concession to cut its tax bill is unclear. Mr Peter Sutcliffe, the EC's competition commissioner and architect of the compromise, estimates that the deal could be worth £17m to £25m. Add those to the loss carry-forwards, and there is a potential - even if very theoretical - tax sweetener of up to £85m in the deal.

From the Commission's side, the underlying aim of the financial juggling was to leave Rover with roughly the same relative debt burden as other European car-makers. CIMA as compared with the £331m net asset value in its 1987 balance sheet.

To arrive at the £100m figure, Brussels also knocked anything that looked like working capital aid out of the original £800m package. The Commission estimated that the British plan included £331m of working capital, made up of £158m to finance stocks of finished cars on their way to the showrooms, and £173m to cover a provision for cars sold under long-term guarantees in the US, the costs of a strike at the beginning of this year, and increases in debt during the first half of 1988. Rover and its new owner must now finance that £331m themselves.

While the Rover talks were never in danger of breaking down, Lord Young's six meetings with Mr Sutherland were extremely tense. "At times, they both felt bemused at how to take things further," says one observer. "The negotiations have nearly reached an impasse until Mrs Thatcher pleaded with Mr Jacques Delors, the Commission's president, for a fast decision when they met at last month's Toronto and Hannover summits."

When Lord Young and Mr Sutherland patched up a deal in principle at a private meeting in Brussels on July 5, the British minister was left with the task of returning home to cajole Professor Smith into accepting it. That is proving the hardest part of the process. EC officials understood until yesterday afternoon that Professor Smith had given the go-ahead on Monday. But now they are waiting for the result of the last fight going on in London.

To what degree BAE has been privy to the details of Lord Young's negotiations with Brussels is not clear, although the company's terse and cryptic statement yesterday, saying it was only aware of the Commission's proposals "in outline," suggests it was not.

What is clear is that the Rover deal, under the far more onerous conditions insisted on by Brussels, has suddenly lost much of its savour. Professor Smith's last-minute bout of stage fright, will make it difficult for him to

persuade already sceptical shareholders, investors and onlookers that the Rover takeover is still the "deal of the decade," full of short-term financial gains and long-term industrial synergies.

While the deal has been under negotiation, other important factors have been changing favourably for BAE, however, perhaps reducing the attractions of purchasing Rover. Earlier this year BAE was being forced to announce a £20m provision to meet expected trading losses on a considerable time, Rover was in a state of financial collapse. The sharp decline in the dollar was undermining its ability to compete in global civil aerospace markets and compounding existing losses.

City analysts argued at the time that with the civil division unlikely to be profitable for a considerable time, Rover was attractive because it diversified risk, and promised an early earnings recovery. Since then BAE's prospects have brightened considerably. The sterling/dollar rate has shifted to the extent that hedging can be effected at much more favourable terms than assumed in striking the previously announced deal. A stream of important civil aircraft orders.

More significantly the prospects for military orders have improved hugely, particularly for the Tornado fighter. They have been buoyed up by BAE's participation in last week's record-breaking Saudi order for British-made Tornados. The value of which BAE's share could be worth more than £60m.

Though BAE's enthusiasm may be cooling, the subject of all the controversy, Rover Group itself, has been doing the best to make itself as attractive as possible for its intended buyer.

Yesterday, Rover Group announced first half financial figures which show it making pre-tax profits for the first time since 1979, even before the Government cash injection, however large that may be. Its problems are far from over, but for the short-term its financial performance appears set for an upward trend.

None the less, Rover's return on a 530m a year turnover, in the face of the strongest car market that the UK and West Europe has ever experienced, is still woefully small. As Professor Smith recoils at Brussels's terms for the deal, that underlying fact should not be too far from his mind.

## Kensington's records

Whatever the result of the Kensington by-election today, it is bound to go into the record books. It is the first of the new Parliament since the longest period without a by-election in modern British history. It may also be a record of a kind if a government that has been in power for nine years retains a fairly marginal seat early in its third term.

For purposes of comparison, the Attlee Government of 1945-50 never lost a single by-election; nor did the second Attlee administration of 1950-51. It was only in the late 1950s that by-elections took on a wider significance when the Conservatives lost Tooting to the Liberals.

After that, by-elections became a political barometer. They were a test not only of how a government was perceived to be doing, but of when it could risk going to the country for a general election.

Nothing like that applies in Kensington. The nearest comparison may be with the first by-election of Margaret Thatcher's second administration when the Tories came close to losing Penrith and The Border to the Alliance. But that may have been because the electorate was reacting against the sudden elevation of the sitting member, Willie Whitelaw, to the Lords.

In Kensington the Government cannot be blamed for the by-election. Sir Brandon Rhys Williams, the MP for 20 years, simply died.

That may help to explain the widespread sense of apathy in the constituency. It has been hard to come across many people who want to vote. The split in the Liberal-SDP alliance has increased the feeling of indifference. It is a small constituency anyway and the poll is traditionally low.

So it may be that one of the records about to be broken is the smallest turnout in a Parliamentary by-election.

## OBSERVER

**Parkinson on EMS**  
 Cecil Parkinson, the Energy Secretary who may be the next Chancellor of the Exchequer, is a total Thatcherite when it comes to full British membership of the European Monetary System.

He told a meeting in Kensington in support of the Tory by-election candidate, Dudley Fishburn, on Tuesday that if Britain had joined before it would have probably wrecked the system, and that he sees no case for joining now. Some day perhaps, he said.

Incidentally, Parkinson is developing curious slips of the tongue. When he was Trade Minister, he said he "travelled round the world selling British goods." Then he corrected himself: "British goods."

**Fortress France**  
 Only French nationals have been invited to this evening's Bastille Day reception by the British Ambassador in London, Viscount Luc de la Buzare de Nanteuil. Apparently there are just too many of them to leave room for anyone else, although the Embassy admits that the French colony has not recently got much bigger and some surprising French names have been left out.

Last year the Ambassador gave a separate reception for *les Angliches*, but, according to an embassy spokesman, "c'est très dur logiquement," and this year with the bad weather we feared it would be even worse. We could have put up a marquee, but we didn't want to.

Presumably next year, the bicentenary of the original Quatorze Juillet, a special effort will have to be made.

## Howe's double loss

Sir Geoffrey Howe, the Foreign Secretary, is about to lose two of his most trusted and cleverest assistants. His principal private secretary, Anthony Galsworthy,



"I was looking for something more Perry Masonesque."

48, a long-standing China hand, who was Head of the Foreign and Commonwealth Office's Hong Kong Dept after being Head of Chancery at the Peking Embassy from 1982-84, is going off for a year to do what he knows best: write about Hong Kong.

Galsworthy is joining the staff of Chatham House to do a research project on the 1982-84 Anglo-Chinese negotiations, which ended in an agreement on the transfer of the colony to China, and which he was closely involved in from beginning to end. It will be interesting to see how much he reveals.

Christopher Meyer, the amiable, if sharp-tongued 44-year-old Head of the FCO's News Dept since 1984, is taking a sabbatical year at the Centre of International Affairs in Harvard. A personal appointee of the Foreign Secretary, Meyer is a Soviet expert on whose advice Howe has depended for a much greater range of problems than media relations. Sometimes described as the intelligent man's Bernard Ingham, the Prime Minister's Press Secretary, Meyer has certainly not been stuffy. But then neither really is Howe.

## Saleroom honour

Officers may no longer look at themselves in a room with a pistol if they meet up a campaign, and cabinet ministers rarely quit if their officials make a hash of things. But in the salerooms old world customs still rule.

Two years ago Jack Frances, head of Sotheby's Islamic art department, resigned immediately after a pet project, an auction organised in Dubai at enormous expense to save Middle Eastern collectors the trouble of flying to London, proved a spectacular failure. Now Joachim Pissarro is leaving as head of Impressionists at Phillips in the wake of a disastrous auction of Impressionist pictures earlier this month.

Pissarro, great grandson of the artist, was brought in to Phillips in 1985 with the task of mounting a challenge to the dominance of Sotheby's and Christie's in the most lucrative sector of the market. Pissarro offered his first major collection, 17 pictures belonging to Dudley Wright, an American living in Switzerland two weeks ago. Despite an energetic publicity campaign the sale flopped, only six of the works finding buyers.

It is hard to blame Pissarro. The big two are this market sewn up: both sellers and buyers like the re-assurance which comes from a Sotheby's or Christie's evening auction. Phillips does not yet have the same kudos.

Still, there was one positive result: Phillips sold one painting, a Matisse, for over £1m, the first time the firm has topped the seven figure mark.

## Wrong wavelength

Duke Husey told parliamentary journalists yesterday that more people listen to The Archers than have seen The Mounties. That must be true, but they can hardly include the chairman of the BBC since he seems to think that The Archers are on Radio 2.

WRITING BOOKS about wars that are still in progress is, obviously, a risky business. Much as their human feelings must inspire them to pray for a speedy end to the Iran-Iraq war, Shahin Chubini and Charles Tripp would be superhuman if they had not occasionally in the last few months caught themselves praying that the war should not end just yet - not until their book was safely in print.

The risk, unhappily for the wretched Iranians and Iraqis, was never very great and the book stands up well in the light of the latest events.

The authors have chosen their title carefully, concentrating on the two belligerents themselves. Their method is to write alternate chapters, each concentrating on a different aspect of the war as it affects one of the two countries, but without arranging them in precisely analogous pairs. This is to avoid "attempting to impose a false or strained symmetry," for they rightly stress that "while in the popular view these states are often viewed as morally equivalent, with little to choose between them, they are, in fact, very different."

Shahin Chubini is an Iranian who writes about his own country with greater detachment, and about its regime with greater empathy, than one usually expects of a political exile. As the author of the chapters on Iran, he concludes at the end of last year that "an Iranian military victory now looked more improbable than at earlier times," since "Iraq's war had not been broken and it appeared less likely to collapse" - a conclusion only strengthened by recent Iraqi victories. This led him to suggest that "although the war was no closer to a settlement, the outlines of an eventual peace were dimly discernible" in that "if Iran could not win the war or gain a peace consistent with its domestic needs, perhaps it could just let the war wind down."

He summarises the views of two Iranian thoughts, one believing that Khomeini's "inevitable demise" (but when?) will accelerate the "mellowing" of Iran's revolution, and that his successors will be willing to end the war "by letting it die down tacitly rather than formally"; the other (with which Chubini implicitly associates himself) putting huge emphasis on the difficulties of honourable extrication from the war and on the effect such a stalemate - in effect at best a disguised defeat - would have on the legitimacy of the entire edifice of the Islamic Republic.

The implication here is that even Khomeini's positive success, although knowing that the war cannot be won, may seek to put off admitting the fact because such an admission will aggravate the political problems the regime is struggling to cope with and perhaps even fatally undermine its legitimacy. For an Iranian leader to admit, as Chubini argues, that Khomeini's "mellowing" is a sign of weakness, is to accept peace with honour in 1989 when Iraqi troops were driven out of Iranian territory, would involve revisionism of Gorbachevian proportions - and the Iranian revolution is hardly old enough for that.

On the Iraqi side things look more cheerful for the moment - although those in the West who are tempted to feel grateful to Iraq for holding back the Islamic tide should surely ask themselves whether such a victory has not been too dearly bought at the



*Iran and Iraq at War*  
 By Shahin Chubini and Charles Tripp  
 LB Taurus; £19.50

price of a demonstration that chemical weapons can be used with military effect and without significant political cost.

In terms of Iraq's domestic politics, subtly analysed here by Charles Tripp, a lecturer at London University's School of Oriental and African Studies, President Saddam Hussein has got away surprisingly well with his outstanding blunder in starting the war in 1980. Tripp describes very convincingly the miscalculation on which this blunder was based. Saddam assumed that the Iranian revolutionary regime was a mirror image of his own and would therefore be fatally weakened by its dismantling of the Shah's repressive apparatus; likewise that it would respond quickly to a military defeat by seeking accommodation with Iraq in order to free its hands to deal with its domestic opponents.

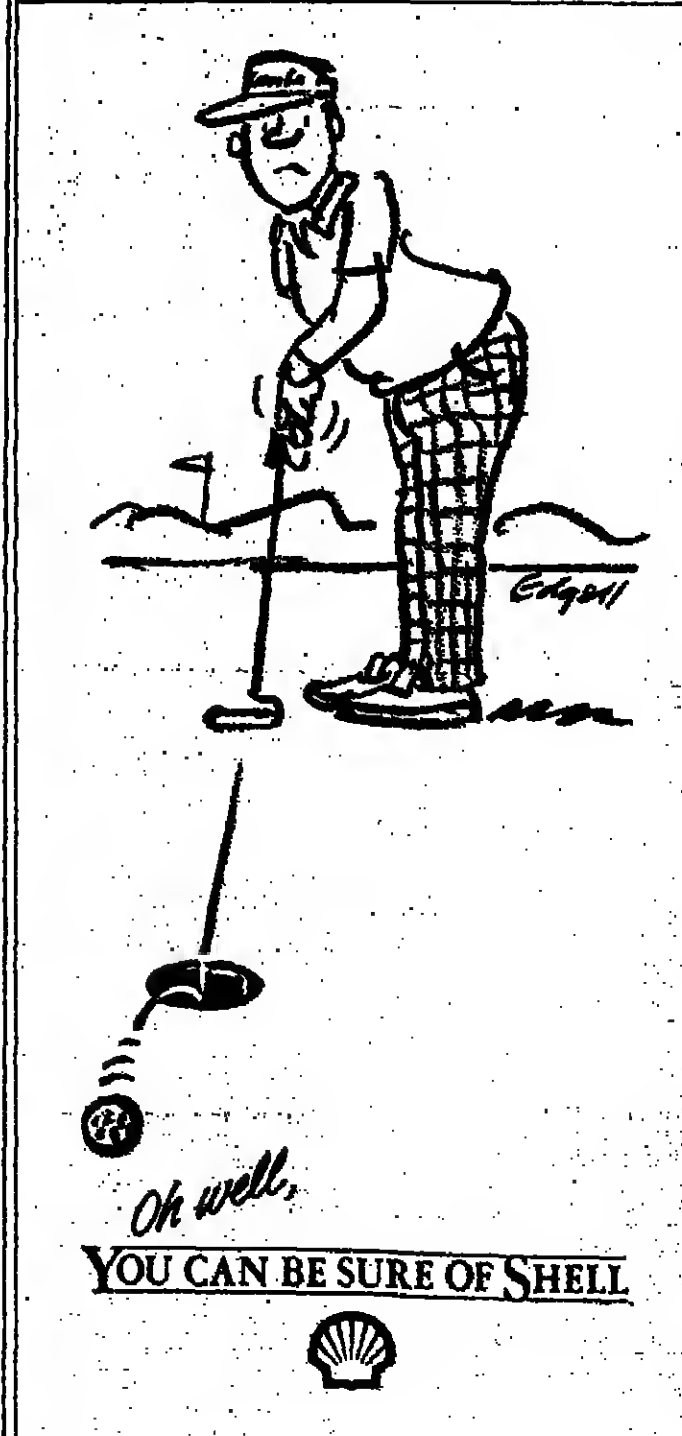
In fact it turned out to be a very different type of regime and Saddam found himself fighting a far more protracted war than he envisaged. Unjustly, perhaps, it seems none the less to have strengthened his personal position, as the war rapidly turned into a desperate war in which he survived by power has become symbolically identified with the survival of Iraq as a state.

Even so, Tripp argues that this has accentuated the fundamental "discontinuity" between the actual basis of power, essentially personal and tribal, and the nationalist ideology, based on a common language and/or a territorial state, which is used to legitimise that power. Thus the war may have weakened the regime in the long run.

Clearly at the moment the war is going Iraq's way. Iran is now in difficulties economically as well as militarily. But its regime has so far shown a remarkable capacity to ignore economic problems in its determination to continue the war. In a war of exhaustion, Iran retains the crude but telling advantage that there is an awful lot more of it to exhaust. Dilep Hiri, in his useful recent paperback on Islamic Fundamentalism, points out that in 1985 Iran's war expenditure, although higher than Iraq's in absolute terms, represented only 6.6 per cent of gross domestic product, whereas Iraq's was 57.1 per cent. Chubini reminds us of Adam Smith's dictum that "there is a good deal of ruin in a nation." But more, perhaps, in some nations than in others.

*Paladin; £4.95*

Edward Mortimer



Oh well,  
 YOU CAN BE SURE OF SHELL



## ECONOMIC VIEWPOINT

## Benign neglect, British style

By Samuel Brittan

DURING THE 1980s economic analysts have become familiar to the point of exhaustion with the twin US deficits - the Budget deficit and the deficit on current account.

The two are of course not the same, but they are related by the savings and investment approach to the balance of payments. The current account deficit is no more and no less than the difference between domestic investment and domestic savings. The Budget deficit is a form of negative saving and has been a chief contributor to the overall fall in the US savings rate.

These considerations have led to the obvious conclusion that it is not enough for the dollar to fall from its 1985 peak. A shrinkage of the current account deficit also requires an improvement in US net savings, to which a reduction in the Budget deficit would be expected to contribute.

What happens if the savings and investment approach is applied to the UK current deficit, which the Chancellor refuses to take as seriously as the City analysts, to the ever-intensifying fury of the latter?

The British case is almost the opposite of that of the US. The public sector deficit has vanished. On the other hand the private sector has experienced both a fall in its savings rate and a rise in its investment rate. The difference between the two is the net private sector savings rate. The fall in this rate has more than offset the improvement in the public sector balance and has been reflected in the deterioration in the current balance of payments.

The size of the deterioration is clouded by statistical fog. Net national savings, despite their steep fall, remained positive in the last quarter of 1987. But the current balance of payments, which by definition should be equal to it, had already moved into the red. For the year as a whole, the notorious "balancing item", which shows the difference between the two, was positive to the tune of \$2.5bn.

Despite the resulting uncertainty about its size, there is little doubt that the UK current account is now in deficit. The basic Treasury argument for not being unduly concerned is that a current account deficit which reflects private sector behaviour is an entirely different animal from a deficit associated with large Government borrowing, as in the 1960s or in the US in the 1980s.

As Nigel Lawson put it in a speech on July 7: "The deficits of the past were associated with excessive Government spending and borrowing. Today, the Government's finances are to all intents and purposes in balance, even without taking account of privatisation proceeds, and the current account deficit is entirely a private sector phenomenon, with British business in effect

investing on an unprecedented scale and financing this in part from funds from overseas. So the current account deficit, which follows shortly after seven successive years of surplus, in no way detracts from the strength of the British economy."

There is some ambiguity in this and other statements. Is the current account deficit of little moment because it reflects rising investment financed in part from overseas? Or the more far-reaching claim being made that private sector financial behaviour as such is not the Government's concern? It is also unclear whether the Treasury believes that the present deficit can be disregarded only because it follows years of surplus, or whether it could be disregarded in any case.

The UK Treasury's public conversion to a form of "benign neglect" of the current account has happened too quickly and at too suspiciously convenient a moment. Since the Second World War, economic policy discussion has been dominated in most countries by the supposed centrality of a balance of payments constraint. Faithful readers will know that I never shared this view. But if public and financial opinion are to be changed, a long and careful process of education is required. Nor would there be any harm if the Chancellor distanced himself from the debate a little so that he left fewer hostages to fortune.

Why should a deficit originating in the public sector be so fundamentally different from a private sector one? The view held by senior Treasury advisers

is that the private sector is ultimately self-stabilising - or at least that Government attempts to stabilise the private sector will make any instability worse. This is what is meant by the rejection of fine-tuning. Just as the Government refused to boost the public sector deficit in defiance of 364 economists to offset high intended savings by

## The Treasury's conversion came too quickly and was too suspiciously convenient

the private sector in the recession of 1980-81, this time it is equally reluctant to increase the Budget surplus to offset a fall in private sector savings. Behind the Government's reasoning lies the fact that, in the past, the private sector tended to be in balance or have a surplus. Its recent deterioration can be ascribed to financial deregulation and also to more optimistic beliefs about long term personal income prospects. Both these changes can be regarded as once-for-all. For when new and higher personal debt-to-income ratios have been firmly established, personal savings should, it can be argued, return to something nearer their earlier trend.

A further vital plank to the Treasury case is that it is itself committed to "firm financial frameworks". By this is meant some financial safeguards to make sure that inflation is held in

check; whatever the private sector does. Without such a framework, there is always the risk of a deterioration in overseas confidence setting off a sharp fall in sterling, which could in turn lead to a whole chain of inflationary consequences. The implication is that the current account deficit is not so much being set aside; it is rather the judgment about when it is excessive is being handed over to the foreign exchange market. Sentiment there can change very rapidly as the Americans have discovered. When this happened in the case of the dollar in 1965 the Reagan Administration was more than happy to acquiesce in a major dollar depreciation. Such a depreciation would be incompatible with the British Government's counter-inflationary framework and interest rates would have to be jerked up sharply to protect sterling. The language and detailed timetables might be different for those who prefer to state policy in terms of "M3" (that is, the total of cash balances in the economy), but the end result would be fairly similar.

It remains to be seen how much weight the foreign exchange markets will give to the distinction between privately generated deficits and the Government-induced variety; or how patiently they will wait for the self-regulating correctives to work. As the Chancellor likes to remind us when making the case for exchange rate management, financial markets can be very short-term, hardline and populist. Some independent economists would say that a privately generated deficit may not

matter if it reflects overseas borrowing to finance investment, but that it does matter if it finances increased consumption. As usual, however, the statistical evidence is inconclusive. There has been both a fall in the private sector savings rate and a rise in its investment rate. The balance between the two forces depends crucially on the time over which the comparison is made.

Other critics would accept that there is no reason why a capital importing country, such as the US in the 19th century, should not run a current deficit for decades at a time. But they fear that the sudden plunge into the red of the UK current account reflects inflationary pressures rather than a major structural shift brought on by a supply side miracle.

The Treasury would accept that monetary policy has in practice been too loose. First there was a worldwide relaxation of monetary policy after the Wall Street crash, which was probably an error in the right direction. Secondly, UK interest rates were reduced in the spring to offset a surge into sterling, which was equally justifiable, but would have made much more sense in the context of a clearly articulated exchange rate policy including words as well as action. Thirdly, there has been a sheer forecasting error - neither surprising nor reprehensible, provided it is not explained away.

I would myself draw a distinction between the downgrading of the current balance of payments, which is overdue, and neglecting the financial behaviour of the private sector. It is one thing to be continuously trembling over the growth of credit. It is quite another to deny that private borrowing can ever have inflationary implications. Similarly it is one thing to have a medium term objective of a balanced budget but quite another to assert that discretionary changes in fiscal policy need never be used to reinforce the control of nominal demand.

There are two specific weaknesses in relying on short term interest rates alone at present. First, the tax encouragement to home ownership boost the demand for credit and raise the rate of interest compatible with non-inflationary growth, thereby intensifying the conflict between exchange rate stability and domestic balance.

Second, there is the lack of a firm long term commitment to the sterling to the D-Mark or to any other non-inflationary anchor. This makes it more difficult for the government to take in its stride temporary inflationary movements of domestic origin.

I fear that so long as the Prime Minister can prevent change in both these areas, the Treasury's "benign neglect" aspirations are vulnerable to rude shock.

## Lombard

## Time to fight the greenhouse effect

By Clive Cookson

SINCE the 1960s environmental scientists have been warning that the greatest long-term threat to life on Earth, short of an all-out nuclear war, is the greenhouse effect - the global warming caused by the build-up of carbon dioxide and other pollutant gases in the atmosphere.

Only now, however, is the greenhouse effect beginning to appear as a serious issue on the international political agenda, because scientists are taking advantage of the fact that the US drought has forced politicians to think seriously about the weather.

Traditionally, there is no evidence to link this particular drought to the greenhouse effect. Such events occur every few decades in North America as a result of natural climatic fluctuations. But the greenhouse effect means that in future long spells of hot dry weather will occur with increasing frequency.

During the last decade the world as a whole has become warmer at what is by historical standards a very rapid rate and the average global temperature has been higher during 1987-1988 than at any time since reliable measurements began 130 years ago.

Although the warming trend is not yet quite strong enough to provide unequivocal scientific proof that it is due to the greenhouse effect, rather than a natural fluctuation, a number of senior climate modellers have abandoned their normal scientific caution and seized the opportunity to mobilise world opinion.

Jim Hansen, of NASA's Goddard Institute for Space Science, led the way by telling a Senate committee last month: "It's time to stop waffling so much and say that the evidence is pretty strong that the greenhouse effect is here." Scientists from 48 countries at the Conference on the Changing Atmosphere in Toronto followed with a statement urging industrialised nations to reduce carbon dioxide emissions by 20 per cent before the year 2005.

These climatologists are quite right to take advantage of all the publicity about the US drought, even though some of their more conservative colleagues disapprove. The greenhouse effect's causes are so numerous that governments must plan concerted international action now if they are to head off the threat of

global catastrophe some time in the next century.

One of the best known predictions is that sea level will rise by several feet, inundating low-lying countries such as the Netherlands and Bangladesh. But the impact of the greenhouse effect on world agriculture would probably be even more disruptive.

Even in the current period of worldwide agricultural surpluses we cannot distribute enough food to prevent millions of people starving in Africa. If there is a worldwide food shortage the outlook for the poor countries does not bear thinking about.

There is no possibility of tackling the greenhouse effect through a technological fix. Carbon dioxide produced by burning fossil fuels - mainly coal and oil - is responsible for about half of the greenhouse effect. Since it is the main product of combustion, the quantities of carbon dioxide are far too large to remove from exhaust or flue gases in the same way as oxides of nitrogen and sulphur which come from impurities in the fuel.

The only feasible way to reduce global emissions of carbon dioxide is to burn less coal and oil. That means, for example, developing more efficient car engines and power station burners and above all it means promoting energy conservation far more seriously than any government has yet attempted. In addition, there will be an increasing role for non-carbon energy sources - both renewable ones such as wind, solar and tidal power and, environmentalists must admit, nuclear power.

Some of the other "greenhouse gases" are easier to control. For example, effective steps are being taken to phase out chlorofluorocarbons, used in aerosols and air conditioners, as part of the international agreement signed in Montreal last September to protect the "ozone layer" of the upper atmosphere.

What is needed now is a much more wide-ranging agreement to tackle all atmospheric pollution, taking in the related issues of acid rain, the ozone layer and, most importantly, the greenhouse effect. The shrivelled crops of the Midwest will be a blessing if they prompt the world's politicians to draw up an international law of the atmosphere.

## Letters to the Editor

## The EC and quarantine restrictions

public health objectives in question. On the first point, my local vet in Belgium says he cannot recall any report of a single fatality from rabies in the country. When my family goes on holiday in France, we respect the regulation that our dog has an up-to-date rabies vaccination. My vet also tells me that there is no known case of a vaccinated animal contracting rabies. The present quar-

antine rules seem excessive, even supposing that frontier controls were to remain.

On the second point, let us suppose that a small fraction of the resource costs of customs procedures is notionally allocated at present to rabies control, but that this is redeployed in the future to the National Health Service (NHS).

Would not the welfare - and

in particular, the health - of the British people be improved? Is this (comparative static) argument alone not enough, before introducing (dynamic) considerations relating to the need for increasing migratory flows in the European labour market, in particular of business managers and marketing personnel, for the full benefits of market integration to be harvested? Achieving the full benefits also requires the clear elimination of frontier barriers more generally. In this way, an even bigger dividend could be taught over to the budget of the NHS.

I doubt very much that an objective cost-benefit analysis prepared in a 1992 context, would justify the present regime. Michael Emerson, 50 rue Clement Deligne, La Chapelle, Belgium

Advisory Council may have influenced our judgement. She is in error on all counts. The data on individual smokers and on households containing at least one smoker agree in showing a steady decline which has proved relatively invariant to sharp changes in the relative price of tobacco. The common-sense interpretation of these facts is that there has been a trend away from smoking which has more to do with steadily increasing awareness of the health risks than with price variations. Our original econometric investigation bore out this view. A further analysis of single-estimate (June 27) holds also shows that the price of tobacco has an insignificant effect on the decision to smoke.

The conclusion drawn by Dr Pinos Pashardis and Ms Vanessa Ery in their report for the IFS, that price is not an important factor in the choice between smoking and abstinence, thus rests on firm evidence. As with all IFS reports the conclusions are the sole responsibility of the

authors, who are independent academics. IFS is a research institute, not a consultancy. The suggestion that it was the funding source, rather than the facts, which dictated their conclusions would be more offensive were it not so ridiculous. Bill Robinson, 120/122 Tottenham Court Rd, W1

## The millennium is out of date

From Mr Michael Ivens. Sir, You report Mr Alexander Smith as stating (June 27) that the Christian church came to Russia a thousand years ago. Mr Sukharev is wrong - along with many other people.

Princess Olga of Kiev became a Christian in 987 and was god-daughter of the Emperor of Byzantium. It is irritating to state that the millennium is out of date by 31 years - but that is so. Michael Ivens, 49 Doughty Street, EC1

time of the article. However, I should correct the misinformation regarding the "new Orion plant", which will, in fact, be an extension of the existing plant, which has been producing video machines for the past two years.

In conclusion, I would like to express my professional disappointment that the TGWU continues to contest a joint agreement between the EETPU and Orion which has now been operating effectively and harmoniously for well over a year, and which is clearly working well in the current and future interest of all weekly paid staff at Orion Electric (UK) Ltd.

D.W. Bevan, EETPU, "North Hill", 7 St James Crescent, Sponson

## Paying by degrees

From Mr David Duncan. Sir, David Thomas's sad tale ("University challenge that will not go away", July 3) of the financial difficulties of universities with shortages of students who are themselves penniless because of erosion of grants, contrasts with Michael Prowse's "The tyranny of paper degrees" (May 27).

Mr Prowse's suggestion that degrees should have an expiry date of five years would be a disaster. The significance of a degree is that it is not achieved without considerable effort, and that it is a formative influence on the graduate. Degrees have become progressively more important and will be more so: it takes job changes to realise their worth.

Be overlooks, however, a significant aspect of paper qualifications. Membership of a union, of

## Facts dictate conclusions

From Mr Bill Robinson. Sir, Mrs Townsend's Letters (June 27) accuse the Institute of Fiscal Studies (IFS) of using the wrong data on smoking behaviour and of drawing unjustifiable conclusions from it. She hints that funding by the Tobacco

Advisory Council may have influenced our judgement. She is in error on all counts. The data on individual smokers and on households containing at least one smoker agree in showing a steady decline which has proved relatively invariant to sharp changes in the relative price of tobacco. The common-sense interpretation of these facts is that there has been a trend away from smoking which has more to do with steadily increasing awareness of the health risks than with price variations. Our original econometric investigation bore out this view. A further analysis of single-estimate (June 27) holds also shows that the price of tobacco has an insignificant effect on the decision to smoke.

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D.W. Bevan, EETPU, "North Hill", 7 St James Crescent, Sponson

## I wish to defend the good name of Orion in dealing with this case

From Mr Wyn Bevan. Sir, I view with some surprise and disapproval the article "Row erupts at Orion Plant over stewards' dismissal" (July 8).

On discussing the matter with Orion Electric (UK) Management, it was evident that the majority of details in your article relating to the dismissal of Miss Mary Jenkins bore no relation to the facts. The tone of the article was quite clearly designed to suggest that there was a TGWU (transport workers' union) related reason for the dismissal, presumably in an attempt to make capital out of the current publicity surrounding the joint agreement between Orion and the EETPU electricians' union.

I therefore consider it important to furnish you with the facts. I not only wish to defend

the good name of Orion which, in my view, has acted in an entirely proper and professional manner in dealing with this case, but also to suggest that it is unworthy of any trade union blatantly to attempt to exploit the situation to further their own wider ambitions. It is clear from the misrepresentation of the facts that it was not the best interests of the individual that were central to the involvement of the TGWU in this matter.

Miss Jenkins was employed as an assistant supervisor at Orion. She has never held the office of shop steward at the plant.

As a member of monthly paid staff, Miss Jenkins would not have been entitled to union representation during her dismissal, as the current union agreement applies to weekly-paid production and clerical staff only.

However, although Miss Jenkins was denied the representation of Mr Godfrey Reid, who as a TGWU local officer clearly has no negotiating or representative rights with the company, she was offered representation by a work colleague of her choice, which she duly accepted.

Miss Jenkins was dismissed for reasons of high levels of absenteeism which were explained to her and can be fully substantiated by the company. The whole proceedings were conducted in a thoroughly professional and courteous manner, with the daily routine of the factory continuing completely undisturbed.

I feel it unnecessary to make further comment on the sections of the article relating to the recent salary rise at Orion as I clarified the position when I spoke to your reporter at the

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Peter Montagnon reports on efforts to dispel fears for external trade relations

## Looming shadow of fortress Europe

FOR non-Europeans one of the most worrying aspects of the European Community's plan to create a unified internal market by 1992 has long been its impact on external trade policy.

The EC has come under pressure to spell out the reasons why the internal market will not lead to the creation of a fortress Europe in which the internal barriers fall, only to be replaced by more impenetrable walls around the outside.

This week in London, Mr Willy de Clercq, EC Commissioner responsible for external trade, gave a first detailed glimpse of the concepts that are now being developed to guide trade policy after 1992.

In essence, he told an audience of businessmen, diplomats and journalists that the idea was not to create a fortress, but to use the dynamism behind the internal market as a negotiating lever to promote the laudable goal of worldwide trade liberalisation. The key concept, he said, was "what I call overall reciprocity."

Despite the force of this message, the EC is in fact still a long way from formally laying down the form that this policy will take. The Commission itself is known to be wracked by divisions and member governments are a long way from any agreement on detail, as is shown by the controversy over the reciprocity rules contained in the draft new EC banking directive.

But if Mr de Clercq's approach is to be taken at face value, it is not one that will provide much comfort to Europe's trading partners, however reassuring and beguiling the language in which it is couched.

There are three main strands to the emerging concept of EC trade policy after 1992 as he expounded it this week in London.

First, he insisted repeatedly that the single market would not lead the EC into actions that conflicted with its international obligations under the General Agreement on Tariffs and Trade (GATT).

Second, he was adamant that the economic advantage of opening up the European market should not be extended unilaterally to third country trading partners, from whom reciprocity would be demanded in return.

And third, there would be a small hard core of areas such as motor vehicles, imports from certain East European and developing countries, and textiles where import restraint would have to continue. This would have to be handled on a Community-wide



**Assurances by EC Commissioner Willy de Clercq (right) this week that the single market will not mean a closed market are likely to be greeted with scepticism outside Europe**



basis, instead of at national level as it had until now, because after 1992 there would be no national barriers to trade within the EC and individual trade restrictions would therefore be impossible to apply.

At one point Mr de Clercq was asked why the EC was so adamant in insisting on sectoral reciprocity, as for example, in the field of financial services, when it had complained bitterly about such clauses in the US trade bill most of which had eventually been watered down or removed.

He replied that the EC was planning a wide-ranging liberalisation in the banking area which would leave its market much more open than that of the US where banks were still constrained by interstate banking restrictions. That made the concept of reciprocal concessions a fair one.

"We shall be ready and willing to negotiate reciprocal concessions with third countries, preferably in a multilateral context but also bilaterally. We want to open our borders, but on the basis of a mutual balance of advantages in the GATT," he said.

In effect, he was placing trading partners on notice that the EC did intend to seek trade concessions from them in exchange for access to the European internal market. What these trading partners are still uncertain of, however, is quite what his con-

cept of reciprocity is supposed to mean in practice.

The fear is that the EC, under pressure from protectionist-minded industries and governments, will use it as a weapon to make unreasonable demands that go beyond the spirit if not the letter of the GATT, to which Mr de Clercq said the EC would stick but which is also notoriously open to differing interpretation.

Mr de Clercq was also studiously vague about the kind of reciprocity the EC would demand. "In many cases, we will have to pursue a symmetry not so much in the legal equivalence of conditions of access to markets, but rather an equivalence in their economic effects," he reminded his listeners that there are as yet no internationally agreed rules on the treatment of trade in services. Separately, however, the EC has told its GATT partners that its decision to open up its internal market should be regarded as a credit in the Uruguay Round for which equivalent favours must be granted in return.

This week, he also dropped a minor bombshell by saying that foreign banking subsidiaries already established in the Community would not be entitled to benefit from the EC-wide market until access of all EC institutions to the parent bank's home market was assured.

Meanwhile he said that measures implementing continuing

Community import restraint would only "probably" be discussed with trading partners.

The EC had not yet decided what to do about Japanese cars where a wide range of import restraints currently exists at a national level, but he said that any decision would have to take into account the fact that the EC car exports to Japan amount to only one tenth of Japanese car sales to Europe.

For a start he said he would like to see a longer term agreement with Japan on Community-wide imports of cars covering the period up to 1992 instead of a series of agreements renewed annually as at present. Some officials in Brussels are even airing the idea of a worldwide local content requirement on imported cars that would catch potential imports of Japanese vehicles manufactured in the US in any new quota system.

Mr de Clercq said a key Community objective was "to ensure that the great adventure in liberalisation which will be embarked on until 1992 will reverberate around the world."

It is not yet clear that his emphasis on reciprocity will win the day when the great Brussels debate on trade policy finally concludes. If it does, however, the reverberations may not be quite as complimentary as he hopes.

UK in a muddle over single market, Page 10

## Falling sales force Bild to change its focus

By David Marsh, recently in Hamburg

BILD, the Federal Republic of Germany's most raucous and biggest-selling newspaper, serves both as a mirror and as a disturbing lens for West German society.

To move with the times and rally falling circulation, it is trying to change focus by putting more emphasis on youth, the environment - and accuracy.

It is not abandoning its lurid sensationalism, but wants to base it on facts rather than half-truths. And it may also tone down its traditional incoherence against East Germany.

According to Mr Werner Radt, the new editor, "Bild needs a vitalising injection." Its circulation has fallen to about 4.7m from roughly 5m last year, and the paper is getting worried that it has too many older readers.

Mr Radt, aged 37, who took over earlier this summer, says he wants to bring in "a thematic, linguistic and graphic renewal." Ecology has to be related more to ordinary people. He says that the paper will be running stories on what sort of food and washing powder to buy, and how shoppers should use baskets rather than plastic bags: "The environment begins in the kitchen."

"The paper has already run a month-long campaign to collect money for seals dying on the North German coast as a result of sea pollution. Readers are being asked to put up money for anti-pollution research and to 'adopt' seals at DM1,000 (\$643) each."

Mr Radt, who dresses casually in jeans and a turquoise shirt, comes from southern Germany. His arrival amounts to a minor revolution at the right-wing Springer press group of which Bild is the flagship. He took over the editor's seat from a man 30 years older. Responsibility is shared between him and the editorial director, Mr Claus Jacob, a longtime Springer editor.

One area for a potential new look concerns East Germany. Drive to the border and see the ruins of the group's founder, the late Mr Axel Springer, all the newspapers in the Springer empire place ironic quotation marks around the initials "DDR" whenever referring to the German Democratic Republic.

Mr Radt says he believes this is "a relic from the cold war." Although the move first seemed to be a discarding of the editor in the Springer group (and also, no doubt, the management), he says, "We must find ways of getting away from this."

What about Bild's reputation for untruths? Mr Radt, who moved into the Bild editorial chair after running Springer's other paper, the conservative, denies any outright lies. He says the paper has a "credibility gap."

He pledges more careful checking in future. "It is better to have one which looks wrong the next day," he says. "Simplification" of news is legitimate, but the truth should not be changed. "A major front page Bild story on Tuesday was the news that Mr Franz Beckenbauer, the former German soccer player who now manages the national team, has left his long-time live-in girlfriend and retreated to a south Tyrol holiday hide-out with a secretary from the German Football Association."

Is anyone really interested in this? Speaking like a social scientist, Mr Radt replies defensively that Beckenbauer "is on the fringes between a relative and an absolute personality." This was born out by "market research."

The paper had received word of the story a few days previously. But it held back until it had established firmly that Mr Beckenbauer's former girlfriend had left him. Mr Radt claims slightly sanctimoniously that Bild would not print stories of mere romantic "adventures" as this would represent "an intrusion into the private sphere" of the personalities involved.

Mr Radt concedes that a lot of spicy German news has to come from the likes of "Rambo on Joan Collins" because of the lack of home grown material. "The British royal family is like a dream - it's Dallas only it's true."

Germany has neither royalty nor a proper film industry nor really rich people, he complains. And the wealthiest Germans do not show their riches off much. "We lack the chic clarity set you have in America."

Mr Radt has been given a five-year contract. He says it will take time to show that the "old tankard" Bild has changed course. What would he like to do afterwards? He says his ambition is to become a foreign correspondent in the US. But not in boring old Washington - he wants to follow the glitz in Santa Monica, California.

## THE LEX COLUMN

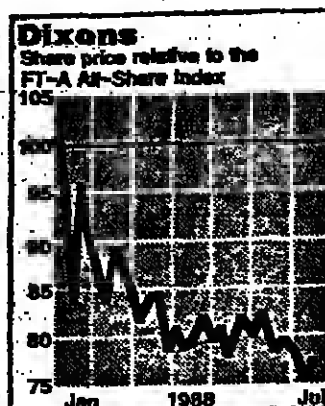
# A knot in Rover's tow rope

The real puzzle in the Rover debacle is what British Aerospace is so concerned about. The new financial package may be so changed as to be scarcely recognisable, but the company has seen the gist of the proposals last week, and still believed it had a deal as late as yesterday morning. Press briefings were arranged, Rover's profits were released with a flourish, BAE's shares were suspended, and then a deep, embarrassed silence.

It is not even clear that tax losses are at the root of the problem. BAE still cannot group Rover's losses from trading, but it can take in past capital allowances and future losses on disposals. In any case, yesterday's interim figures show that even within Rover, tax losses are starting to be worth something. Assuming no interest charges after the debt write-off, Rover's taxable profit for the six months would have come out at £29m.

It is suggested that BAE objects to the Commission having six-monthly reports on the progress of Rover's corporate plan; but that would only make sense if the plan contained implicit subsidies which the Commission had contrived to block. One is tempted to wonder whether BAE's institutional shareholders, who have presumably been reading their newspapers, have been expressing a less relaxed view of the revised proposals.

The pressing problem for the market now is figuring which way to jump when BAE makes up its mind. The original cash terms having sent the shares sharply higher, the reaction to rumours of a reduction was then complicated by news of the Saudi deal. But even those who believe that BAE would be well rid of Rover on those terms have to reflect on the fact the company has got itself into it. Its recently improved trading prospects have much to do with Government efforts on its behalf, whether on Tornado or the Airbus. Walking away from Rover would land the Government with deeply embarrassing alternatives, and BAE could expect no favours in future.



**Dixons**  
Share price relative to the FT-A All-Share Index

its control in explaining yesterday's dismal results; the October crash was obviously a major blow, but the underlying weakness of the business came in far plenty of criticism.

The absurdity of allowing the group's own two retailers, Dixons and Currys, to compete with one another on price has now been dealt with; and Dixons' optimism for the current year seems to be based on prospects for margin improvement rather than on the sort of unrealistic demand expectations which got the company into trouble in the first place. Prices seem to have stopped sliding, and the stores are seeing more customers; but the next trick is to hit the market, the satellite dish, will be at least a year in coming, with little to excite the consumer before then.

With the shares on a 10 to 15 per cent discount to the stores sector, now may be the time to give Dixons the benefit of the doubt. But it is worth remembering that the stock's underperformance is not just a post-crash phenomenon. The shares have been losing value against the market more or less steadily since the middle of 1986; for this to be reversed, evidence will be needed that the lessons of complacency have truly been learnt this time.

**RHM**  
The news that Goodman Fielder is considering an offer for Rankin-Hovis McDougall at something near the present price probably means the game is up for RHM. Goodman may not win at what seems a lowish price; but the size of its stake and the presence of greedy arbs on the shareholders' register after months of bid speculation will make it hard for RHM to defend itself against either Goodman or a rival bidder. An offer at yesterday's price of

450p would be mean, but not outrageous so. The defense will doubtless argue that 14 times 1988 earnings is pathetic compared to 23 for Rowntree, and point to the consistent 30 per cent earnings growth produced by RHM over the last five years. The aggressor will surely have fun contrasting a bag of flour with a box of Asda Eighties, and can always dwell on the underlying lack of growth in the business itself. The decisive argument, for less faithful shareholders, may be the prospect of the £1-odd fall in the share price if Rank were to escape.

The real question now is whether another bidder will emerge. Bidding Rank takes some doing; a rival would not only have to find more than £1.5m and take on over £300m of Rank's borrowings, but also prepare for a goodwill write-off of £15m or so. However, if Goodman, which is about 100 per cent geared already, can make the sums work, then another bidder which overlapped with RHM in its business - in a way which Goodman is not - should be able to do the same at a slightly better price. A cash bid could probably pay for itself at up to £5 a share; the snag is that the most likely bidders, ABF and Allied Lyons, have so much overlap that they might not be allowed to move even if they wanted to.

## Union Discount

If the intention of the Government in its recent vacillations on interest and exchange rate policy was to confuse the market, Union Discount's interim announcement seems to show it succeeding. The company should have made a lot of money when base rates fell to 7.5 per cent earlier this year; but having seen no justification for lower rates, it got its gilt book the wrong way round. When rates then rose again it was stuck, leaving its profits for the first half well down.

Any company thinking about how nice it would be to be a discount house, and considering an application to the Bank of England, might draw a lesson from this. Union often talks of lower profits at the half year, but this time the customary adjective "satisfactory" appears nowhere on the statement. Indeed, the only enthusiasm shown is in its efforts to diversify away from its traditional businesses altogether.

## Azerbaijan rebuffs enclave's secession call

By Quentin Peel in Moscow

ANGER and confusion yesterday greeted the attempted rebellion against the Soviet authorities by the isolated rural region of Nagorno-Karabakh, whose Armenian inhabitants are demanding the right to dictate their own place in the Soviet system.

The decision by 101 elected representatives of the regional soviet or local council to declare their secession from the Soviet republic of Azerbaijan and their future adherence to the Soviet republic of Armenia brought an instant repudiation from the presidium of the Supreme Soviet of Azerbaijan, the top constitutional authority in the republic. There was a deafening silence from Moscow.

Meanwhile in Yerevan, the capital of Armenia where nationalist demonstrators have been waging

a sympathy strike in support of the mountain enclave, there were reports suggesting the strike was spreading again and that Communist party organisations were not in control.

For 24 hours the official media put a news blackout on the Nagorno-Karabakh regional soviet.

Eventually the demand for secession from one part of the Soviet Union to another was published by the news agency, Tass, beside the decision by Azerbaijan to declare it "null and void."

Nagorno-Karabakh, 75 per cent of whose 180,000 inhabitants are ethnic Armenians, is officially an "autonomous region" with strictly limited local powers, subject to the overall authority of Azerbaijan. The relationship is

aggravated by centuries of hostility between the Christian Armenians and the Muslim and ethnically-Turkish Azeris.

Tuesday's council meeting in Nagorno-Karabakh was called to discuss the provision of food supplies and a general strike under way for almost two months in support of the demand to switch to Armenian rule.

Instead the deputies voted for secession, apparently despairing of a response from Moscow or Baku, the Azerbaijan capital.

Although there is obvious sympathy for the Armenian case in the longer term, Moscow cannot afford to allow unilateral changes in boundaries and jurisdiction, for fear of opening up a host of nationalist grievances.

In Yerevan, the newspaper,

Sozialisticheskaya Industriya reported that only police intervention prevented thousands of demonstrators closing down more factories on Tuesday.

"Most disturbing is the fact that the party committees do not fully understand the situation. They can neither rally the collectives to work, nor rebuff the organisers of the strikes."

The same situation of the party losing control has prevailed in Nagorno-Karabakh for weeks, according to the official press.

A lengthy report in Izvestia, the Government newspaper, blamed the party's powerlessness on its former local leader, since sacked both from his job and from the party itself.

Soviet bank loans, Page 2

## Bush to attend UN debate on Iran airbus

By Lionel Barber in Washington and Andrew Gowers in London

MR GEORGE BUSH, US Vice President, will attend today's scheduled opening of the UN Security Council debate on the Iranian Airbus disaster, underscoring concern in Washington about the damage the incident has done to America's international standing.

Mr Bush will defend the US shooting of the Iranian airliner, but he is also expected to urge renewed efforts to reach a ceasefire between Iran and Iraq in the 8-year-old Gulf war.

Mr Michael Armacost, Under Secretary of State for Political Affairs, suggested in a Worldnet satellite news conference that

recent events, including Iran's efforts to break out of its international isolation and its series of military setbacks, may provide an opportunity to revive detailed ceasefire talks based on Security Council resolution 598. This was passed a year ago and called for an immediate ceasefire and withdrawal to international borders.

In a series of relatively conciliatory statements, he said that attempts to agree on sanctions against Iran to enforce resolution 598 were "not going anywhere."

The council should thus see whether "a little more energy and thrust" could be injected into talks between Mr Javier Perez de

Cuellar, UN Secretary-General, and the belligerents on implementing the resolution.

Talks on an implementation plan drawn up by Mr Perez de Cuellar founded in April when Iran refused sign a statement implying acceptance of resolution 598. But Mr Armacost suggested that the recent ejection of Iranian forces from much of the Iraqi territory they had captured in the last three years could remove one obstacle to securing compliance.

Some Middle East experts believe that both Iran and Iraq have been quietly using interdependencies in recent weeks to explore ways of building on the present

stalemate in the conflict.

The decision to send Mr Bush to the UN is unusual as US Vice Presidents do not normally attend such gatherings. But Mr George Shultz, US Secretary of State, is absent on a Far East tour and the debate is a useful opportunity for Mr Bush, a former US ambassador to the UN and the likely Republican presidential candidate, to stress his foreign policy experience.

The Reagan Administration this week offered to pay compensation to the families of the 290 passengers killed in the shot down Iranian airliner.

## Angola peace hopes rise

Continued from Page 1

troops from Angola in exchange for a South African pull-out from southern Angola, and the implementation of the UN plan.

Mr Nell van Heerden, who led South Africa's team, appeared somewhat more cautious, telling reporters simply that negotiations were "on track."

There was no evidence that the wide gap between the two sides over the timing of the withdrawal had been narrowed.

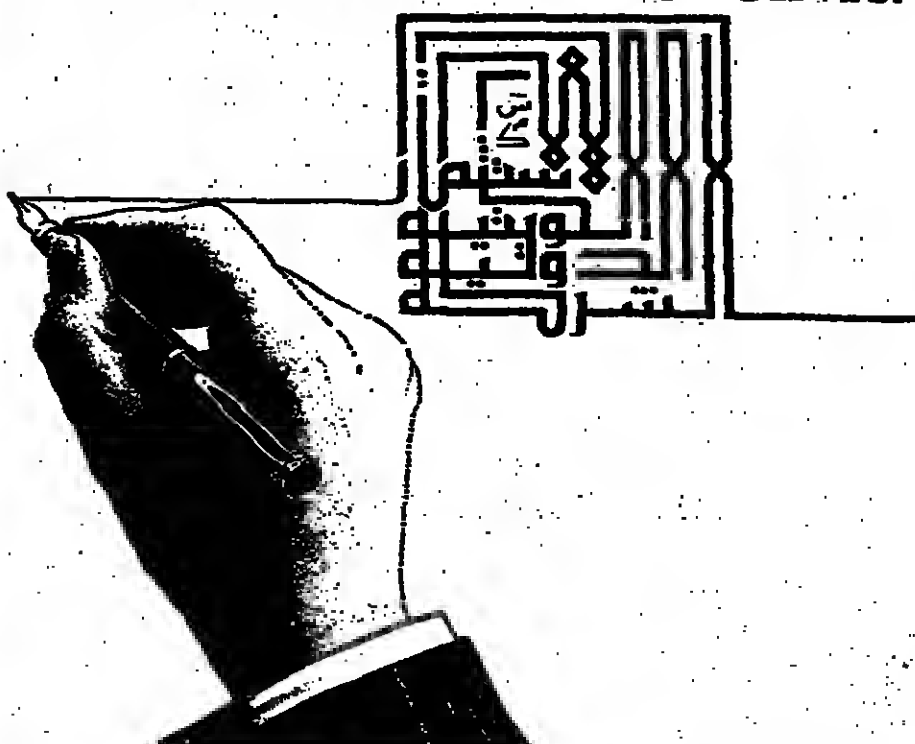
South Africa is thought to demand that it should take place over 12 months, the time it would take for the UN plan to be imple-

mented. Cuba and Angola have offered a phased withdrawal lasting four years, although their officials have recently indicated that it could be shorter.

Officials at talks were reported as saying that the document neither set out a timetable, nor agreement on ceasefire terms.

The critical question remains whether South Africa, after years of intransigence and fruitless negotiating efforts led by the West, is now prepared to live with a black-ruled Namibia. Most observers remain sceptical - but few expected the talks would get this far.

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## WORLD WEATHER

Area	Temp	Wind	Cloud	Precip	Area	Temp	Wind	Cloud	Precip
Algeria	24	10	0	0	London	17	10	0	0
Athens	28	12	0	0	Madrid	22	10	0	0
Bombay	32	15	0	0	Moscow	15	10	0	0
Buenos Aires	20	12	0	0	New York	18	10	0	0
Calcutta	30	15	0	0	Paris	16	10	0	0
Canton	28	12	0	0	Rome	20	10	0	0
Cebu	30	15	0	0	Stockholm	14	10	0	0
Hankow	28	12	0	0	Tokyo	22	10	0	0
Hong Kong	30	15	0	0	Washington	18	10	0	0
Kobe	24	10	0	0	Zurich	16	10	0	0
Manila	30	15	0	0					
Medan	28	12	0	0					
Shanghai	28	12	0	0					
Singapore	30	15	0	0					
Sourabaya	30	15	0	0					
Tientsin	28	12	0	0					
Yokohama	24	10	0	0					



## INTERNATIONAL APPOINTMENTS

## President chosen for Air Products and Chemicals

THE BOARD of Air Products and Chemicals, US-based industrial gases and chemicals group, has elected Mr Frank J. Ryan president and chief operating officer from the start of this month.

These titles have been held by Mr Dexter F. Baker, 61, who took over additional roles of chairman and chief executive on December 1, 1986, from Mr Edward Donley on his retirement from these positions at the age of 65.

Mr Donley, who has remained a board member and chairman of the executive committee, joined the company in 1943 when its employees numbered only about a dozen. The post-war years have brought dynamic and consistent growth, with group revenues reaching \$2.13bn in the year to end-September, 1987. Mr Baker has served 38 years with the company, and Mr Ryan 31 years.

Dr J. Robert Lovett succeeds Mr Ryan as group vice president, chemicals, and Mr Harold A. Wagner moves from the post of vice president, business divisions, chemicals group, to assume the former position of Dr Lovett of president, Air Products Europe. Mr Wagner has spent 25 years with the company, while Dr Lovett joined in 1976.

Mr Ryan and Mr Alexander P. Dyer, executive vice president, gases and equipment, have been elected to the board of directors. Mr Baker said: "Throughout his career, Frank Ryan has demonstrated the executive skills

vital in building new businesses, particularly in developing the people and organisations necessary to start up and operate them. His appointment and those involving Bob Lovett and Harold (Har) Wagner will strengthen our exceptional management team in ways best suited to meet the ambitious objectives of our corporate growth plan."

In 1986, Mr Ryan became assistant general manager for the group's US industrial gases business after holding various posts in the sector since 1967. He switched to the chemicals side in 1968 and was elected a vice president in 1971 and head of the industrial chemicals division. In 1978, he became group vice president, chemicals, over all the chemicals business worldwide.

AT LEADING Australian bank Westpac Banking, Sir James Foots, the chairman, announced that Mr Keith W. Halkerton has joined the board of UK subsidiary Westpac, and Westpac's London advisory board.

Sir James said he is delighted that Mr Halkerton, who recently took up residence in the UK, had accepted the invitation to join the London board. He added: "Mr Halkerton's wide experience in business and finance will be a valuable addition to the existing expertise of the board."

Mr Halkerton is chairman of Peko Oil, deputy chairman of Boral, Australia's premier build-

ing products group, and a director of North Broken Hill. He was formerly chairman of Baring Brothers Halkerton and Partners, and also of Peko-Walsend, and was a member of the 1979-81 committee of inquiry into the Australian financial system.

FOLLOWING the \$1.8bn cash leveraged buyout of the Duracell group of companies by Duracell Holdings Corporation, an affiliate of the US Kohlberg Kravis Roberts, from Kraft, the big Midwest food processing group, Mr Peter Schatz, president and chief operating officer of Duracell Europe, has been made a director of Duracell Holdings. The buyout was completed on June 24.

Duracell is the world's leading manufacturer of alkaline batteries for the consumer. Group annual sales have reached \$1.1bn and net profits last year came to \$54m. It is No. 2 in the \$2bn US battery market behind Eveready.

Kohlberg Kravis, a large Wall Street investment house, is a specialist in the management leveraged buyout business. Other Duracell directors include Mr C. Robert Kilder, group president, and Mr Charles Perrin, president and chief operating officer of North America and International Development Markets of Duracell. Four principals from Kohlberg Kravis on the Duracell board are Messrs Henry Kravis, Tom Hudson, George Roberts and Kevin Bouquett.

## Chairman of Dutch Banks' committee

A NEW chairman has been appointed for the Consultative Committee of the Banks in the Netherlands from July 1.



Mr E.J. Nelissen

He is Mr E.J. Nelissen, chairman of the board of managing directors of Amsterdam-Rotterdam (Amro) Bank. He succeeds Mr Herman H.P. Wijffels, chairman of the executive board of Rabobank, the large co-operative bank and the second-largest Dutch bank in terms of assets, ahead of No. 3 ranking Amro. Mr Wijffels has become vice chairman of the Consultative Committee. Mr Nelissen remains chairman of the Netherlands Bankers' Association.

## Advertising agency JWT appoints two vice-chairmen

THE NEW YORK-based J. Walter Thompson advertising concern, acquired a year ago by, and the largest operating unit of, the British WPP fast-expanding marketing services group, announced that Mr William C. Thompson Jr and Mr Peter A. Schweitzer are assuming new worldwide management and operating responsibilities at JWT.

They have been promoted to vice chairman, client operations, and vice chairman, agency operations, respectively, both from a previous title of executive vice president at the \$3.4bn JWT worldwide advertising agency.

Mr Burt Manning, JWT chairman and chief executive, said: "The two essential functions of an advertising agency are managing the accounts and managing the agency. Conventionally, we would have one chief operating officer responsible for both jobs, but in an agency the size of JWT, I believe there is a better way. By dividing some operating responsibilities and sharing others, Bill Thompson and Peter Schweitzer will have time to spend on client issues, which after all, is the business of advertising."

Mr Thompson, 49, joined JWT in 1983, but between 1983 and 1987 worked for McCann-Erickson as executive vice president and director of multinational accounts. In a similar capacity, he has since served at JWT. Mr Thompson commented: "JWT is about to embark on what we believe will be one of the most productive and successful chapters in its 124-year history."

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Working as part of a small team you will be responsible for financial control, management information, cash management and planning as well as further development of computerised accounting systems to facilitate more growth. There is considerable customer contact requiring strong interpersonal and communication skills.

Ideally aged 28-32, you will probably be ACA qualified with experience of the options and securities areas. This could be either direct or as a result of work undertaken in accountancy practice. As well as sound technical skills you will need to be adaptable and possess the energy and ambition to succeed in a fast moving environment. Success in the role will bring assured progress and further challenges.

Please reply in confidence giving concise career, salary and personal details to: **Arthur Young Corporate Resourcing**, Citadel House, 5-11 Fetter Lane, London EC4A 1DH.

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Group Financial Controller  
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You should be a graduate, Chartered Accountant in your late 20's, quick witted, with good management skills, enthusiasm and drive. More important than specific previous experience is a demonstration of achievement and career progression to date.

Applicants should write enclosing comprehensive CV, and daytime telephone number, quoting Ref: 248 to Barry Ollier, BA, ACA, Whitehead Rice, 295 Regent Street, London W1R 8JH. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

## Chief Financial Officer

c£40,000 + bonus, car etc  
Middlesex

Our client a successful and growing part of a US parent, has significant Service Industry interests in the UK and Europe. To take account of further development plans, the Company requires the services of a Financial Executive of positive commercial approach for this new and key appointment.

Reporting to President and Chief Operational Executive, who is based in the UK, the successful applicant will, in addition to overall responsibility for the co-ordination of effective

accounting, budgeting and financial planning for UK and Europe, participate in determining corporate policy and commercial strategy.

Applicants, aged 35 to 50, Chartered Accountants, must have had at least seven years experience in a senior international financial appointment, having a distinct ability to communicate and liaise effectively with all levels of international management. A commitment to a maximum of 30% travel in W. Europe is required and a language ability would be an asset.

In addition to salary, benefits will include a bonus related to profits and personal input, car as well as other normal benefits.

Candidates interested should write enclosing a full CV including salary history and quoting reference MCS/7232 to: Michael R Andrews, Executive Selection Division, Price Waterhouse Management Consultants, Thames Court, 1 Victoria Street, Windsor, Berkshire SL4 1HB.

Price Waterhouse



## FINANCE DIRECTOR (DESIGNATE)

Thames Valley

Salary Neg + Car  
+ Share Options.

Our client is a recently established and well funded property development company, within a specialised market niche in which the principals have ample and highly successful previous experience.

With several sites now acquired and under development, the timing is now right for a qualified accountant, probably aged 25-38, to join the Executive Management Team. Pre or post qualification 'hands on' experience in financial and management accounting within a multi contract or project environment, supported by appropriate computerised systems, is essential.

Salary is entirely negotiable, with an indicator only being a broad band around £30K. A substantial package, including share participation, will be designed to attract the proactive contributor sought.

Candidates, male and female, please write to: David T. Bentley, Manager, Human Resources, 3i Consultants Limited, 8 High Street, Windsor, Berkshire SL4 1LD, or telephone Windsor (0753) 867175 (24 hour confidential reply service) for further details and an application form, quoting ref no: DS/783.

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## Financial Director Designate

N. Home Counties

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Our client is a c£20 million turnover engineering design and contracting company with contracts across a diverse range of prestige clients in the UK and overseas.

They are part of a c£200 million turnover international organisation with activities throughout the world. With an impressive track record to date, they are established as the leading company in their market with active plans for diversification into new areas.

An excellent opportunity has now arisen to join the local Management Team as Financial Director Designate with responsibility for: \* financial planning; evaluation of new business, investment and acquisition proposals \* guidance on financial performance and development \* preparation of statutory, financial and management reports \* development of computer

based management information systems \* Company Secretarial, Treasury and taxation duties \* staff management including non-accounting functions.

You will be a qualified accountant, aged 28-40 and should be able to demonstrate a proven ability at a Management level. In addition you should possess strong interpersonal skills, business acumen and a willingness to 'roll your sleeves up' when necessary in order to make a significant contribution to the Company's continued success. Full relocation assistance is available for the right candidate.

Interested applicants should write to Richard Wright, Michael Page Partnership, Centurion House, 136-142 London Road, St. Albans, Herts AL1 1SA.



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- ◆ A new position made necessary by the Company's growth and development.
- ◆ Total responsibility for all aspects of the financial management of the business.
- ◆ Key tasks are to restructure the business and to develop strategic plans which may include identifying and negotiating acquisitions.

### QUALIFICATIONS

- ◆ Qualified accountant, ideally a graduate FCA. Aged 35-45.
- ◆ Experience in a senior financial management or consultancy position in financial services.
- ◆ A combination of technical accounting, computer skills and the ability to think strategically. Excellent inter-personal and team-management skills are essential.

### COMPENSATION

- ◆ Base salary negotiable c.£70,000 plus bonus, excellent fringe benefits and stock options.

Please reply in writing enclosing full cv quoting Reference G2760 to 54 Jermyn Street, London SW1Y 6LS.

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We would like to hear from qualified accountants with: a successful track record; experience of the overall financial and secretarial affairs of a medium sized independent business; strength in cost and management accounting; interest in the timely production and effective monitoring of information as well as its interpretation; a wish to earn up to £30K plus car and other benefits.

Please write with CV in confidence to Terry Turner. No names passed on without permission.

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Age guideline 28-32. Base location West London.

Please reply in confidence, quoting ref. L369105

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For the successful candidate excellent opportunities exist for advancement. If interested please contact Warwick Holland on 01-831 0431, or write, enclosing full CV to Michael Page International, 39-41 Parker Street, London WC2B 5LH.



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## FINANCIAL ACCOUNTANT to £20,000 + Car + Benefits

A finalist or recently qualified accountant is required to further enhance the operational accounting function. Reporting to the UK Chief Accountant your responsibilities will include the accounting for intercompany transactions, fixed assets and depreciation and assisting in the preparation of monthly financial reports. This position also involves the further development of management information systems and the supervision of two accounting staff.

Both positions offer genuine career opportunities into line management.

For further details and information, contact Andrew Fowler or Clive Pugh on the number below or send a full C.V. no later than 25th July to:-

Management Personnel, 51 High Street, Eton, Berkshire SL4 6BL  
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Financial planning and analysis are seen as critical functions in the development of all Group activities in Ireland, Britain, the United States, Europe and the Far East.

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- providing a dynamic and value added financial focus to the evaluation of Group performance
- leading the annual budgeting and forecasting processes within the Group
- evaluating major capital expenditure and acquisitions
- supporting strategic and financial reviews.

The successful applicant, probably aged between 35 and 45, will have demonstrated a high level of financial skill and a progressive track record of achievement. The ability to quickly gain a thorough understanding of the Group's activities and to establish effective working relationships is essential.

Desirable personal attributes include intellectual agility, well developed and proven management skills and a desire and willingness to take initiatives.

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Mr. Paul Hartnett  
General Manager - Personnel  
Bank of Ireland Group  
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Dublin 2.

## Head of Group Financial Reporting

The Head of Group Financial Reporting will co-ordinate all reporting inputs from the Group's diversified operating units in Ireland, Britain, the United States, Europe and the Far East. Consequently, experience of complex multinational financial reporting will be a definite asset.

The function will report to the General Manager - Group Financial Control. Principal responsibilities will include:

- providing the Chief Executive and Group Management with timely, accurate and consistent financial information
- supervising the smooth running of the financial reporting function throughout the Group
- ensuring the timely and accurate preparation of stockholder and regulatory reports.

The successful applicant, probably aged between 30 and 40, will have a track record of leadership and achievement and will be able to demonstrate exceptional organisational ability and strong management and communications skills. The ability to quickly establish effective working relationships with financial officers throughout the Group is essential.



# Bank of Ireland

## FINANCE MANAGER PROPERTY

City

c. £33,000 + Car  
+ Benefits



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The main task of this position is to report to the main Board on the results and operations, to ensure that financial control is maintained, and assist in the commercial development and planning of individual businesses.

There will also be involvement working closely with the responsible directors in targeting and evaluating potential acquisitions of a corporate or transactional nature and actively seeing initiatives through to fruition.

Suitable candidates will be qualified accountants and relevant property experience is essential. This experience may have been gained in a practice environment or through a commercial company. Aged to 35 and possessing all the personal qualities that are pertinent to this high profile position.

To discuss this position in further detail, contact Harsa Savjani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current career history. Please quote Ref H5141.

**HARRISON WILLIS**

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 01-629 4463.

## EUROPEAN TAX ADVISER US MULTINATIONAL

£26-30,000  
+ CAR

N. SURREY



With European sales of over \$450 million and products used by customers in virtually every major industry, our client has proved itself to be a powerful international force in the manufacture and supply of equipment, products and related technology.

As part of a major expansion plan in Europe the group has identified a need for a deputy to the European Tax Manager. The role will entail responsibility for tax planning, compliance and reporting requirements throughout the European group of companies.

To reflect the company's dynamic and forward looking approach, applicants should be self motivated, commercially minded and relish the opportunity to be innovative and constructive. They will ideally be Chartered Accountants, aged under 35, with post qualification tax experience in the profession or in industry.

The rapidly developing company offers genuine career prospects either in the tax function or other senior financial posts.

For further details please ring Annie Maxey or Karen Filleul on 01-499 0729 (evenings 01-870 8891/878 6935) or send your c.v. to the address below.

**HARRISON WILLIS**

FINANCIAL RECRUITMENT CONSULTANTS

7 Albemarle Street, London W1X 3HF. Telephone: 01-499 0729

## Project Accountant

City

Package to £26,000

Our client is a substantial force in general business insurance and a market leader in the motor insurance field. The company has achieved outstanding performance in recent years, with consistent growth in premium income, profitability and shareholders' funds. Continued expansion and progressive planning have led to the need to recruit a high calibre individual to undertake accounting systems development and related project work. The role will encompass the review and enhancement of existing operations and the installation of sophisticated new computer facilities. Reporting to the Financial Controller, this is a key role in the financial management team.

Applicants should be qualified accountants, age parameters 25-32, preferably with experience in the utilisation and development of computerised accounting packages and some knowledge of fourth generation languages. Insurance experience is desirable but not essential, while the seniority of the position demands strong inter-personal skills.

For further information please contact Janet Bullock on 01-831 2000 or write to her at Michael Page Partnership, Financial Services Division, 39-41 Parker Street, London WC2B 5LH.

All enquiries will be dealt with in strictest confidentiality.



**Michael Page Partnership**

International Recruitment Consultants

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Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Regional Controller

London based with up to 35% travel

c£30,000 + Car + Benefits Package

Our client, a division of a major multinational group is a worldwide market leader in its field. Operational activities are managed through three regions, the largest of which is based in London.

As a key member of a small management team, you will provide support to the Regional Vice-President in the line management operations in eight countries with sales of approximately US\$190 million. The geographical sector covers the UK, Scandinavia, Australia, New Zealand and the Far East and your responsibilities will include:

- ★ Acquisitions appraisal;
- ★ Financial analysis and reporting;
- ★ EDP routines;
- ★ Ad hoc international project work.

The appointed candidate will be a qualified accountant, aged between 30-40. Experience of US reporting in a multinational organisation together with the ability to find solutions to a wide variety of operational problems, both in manufacturing and marketing units, are prerequisites. Whilst accounting expertise is important, it is vital that potential candidates are able to demonstrate commercial acumen and business analysis skills.

Interested individuals are invited to write, giving full career details, to Gerry Davies, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH, quoting ref. M101. Complete confidentiality is assured. Tel: 01-831 2000.



**Michael Page Partnership**

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## FINANCE MANAGER

**NORTHANTS  
MID/LATE 20's  
£22,000 + CAR  
AND EXCEPTIONAL BENEFITS**

Volvo Concessionaires is an important and highly successful subsidiary of Lex Service plc, the £1 billion automotive and electronics distribution group.

As a result of promotion, the opportunity has arisen to join a young management team at the company's parts centre at Crick, Northamptonshire. This is an expanding £100 million business which has a high reputation within the company not only because of its profit contribution but also because of the level of service and support which it provides to the dealership network.

As the senior finance person within the business, the Finance Manager's role is to contribute to the decision-making process by refining systems, developing forecasts and analysing results in concert with marketing and operational management.

The job is therefore very wide-ranging and calls for a strong commercial bias and good inter-personal skills. These qualities and a recognised accounting qualification are more important than directly relevant experience. Benefits include a non-contributory pension scheme, private medical insurance, 28 days annual holiday plus relocation if appropriate.

Write or telephone for an application form or send full details (with daytime telephone number and current salary) to our adviser, R. A. Phillips, ACIS, FCII, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours). Please quote Ref: 1664/FT.

# VOLVO



## Finance Manager

### North East Scotland

Our client is a £30m turnover, wholly owned subsidiary of a major UK plc whose recent record of growth, both organically and through acquisition, leaves them ideally placed for further expansion. Operating from three sites and with a divisional function in the North East of Scotland they process products for the consumer goods industry.

This expansion necessitates the need to recruit a Finance Manager who, reporting to the Finance Director, will be responsible for all aspects of financial management and administration. Key areas include investment appraisal, financial planning, and the development of computerised management information systems.

### to £25,000 + Car + Benefits

Candidates, aged 28-35, will be qualified accountants (CACA, CA, CIMA) of graduate intellect who can demonstrate a high degree of technical competence in addition to the drive and ambition to succeed in a dynamic fast moving environment. Progression prospects within the Group are excellent and relocation facilities are available where appropriate.

Interested applicants should ring Nicholas J. Maher on 041-331 2597, or write to him, enclosing a comprehensive C.V. at Michael Page Partnership, 150 West George Street, Glasgow G2 2HG, quoting reference: SC 0891.



**Michael Page Partnership**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Financial Controllers

**£26-30,000 + car  
+ benefits**

**Two Outer  
London Locations**

As a rapidly expanding electronics group our client has a clearly defined route to a full stock market listing by the early 1990's. Two recent acquisitions have been carefully selected to complement both organic growth and overall group strategy.

Both divisions now require dynamic Financial Controllers to join newly formed management teams briefed to streamline and revitalise operations. Particular emphasis will be placed on developing systems and procedures, tightening financial controls, reducing overheads and increasing returns on working capital.

Sound technical skills are necessary but it is also essential that applicants can combine sharp commercial judgement with the ability and drive to implement change. Additionally candidates must be qualified accountants, preferably graduates, aged 26-40 years and have some experience in a production based organisation.

Career prospects are outstanding and will not be restricted to divisional roles. An excellent benefits package is offered including relocation costs where appropriate.

For further information please telephone or write enclosing full career details to Nick Leather. Complete confidentiality is assured.

*the fleet partnership*

Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH. 01-831 1101 (24 hours)

## DRAKE INTERNATIONAL

### FINANCIAL CONTROLLER c.£28K Rapidly Expanding Services Group

We are a privately owned international employment services group who are expanding aggressively in the UK. We require an experienced financial executive with first rate communication and people handling skills. You will manage our administrative departments and provide the operating divisions with timely financial information and reports and provide the financial drive and direction for the Group.

If you are looking for a career in one of the faster developing sectors of the economy and are a leader of people, then this could be the job for you. The position reports to the Managing Director and offers the usual benefits associated with a position of this seniority including company car.

Please reply in writing to Mr T.J. Milliken,  
Managing Director, Drake International Ltd,  
223-225 Regent Street, London, W1R 8JA.

**Be seen with the right company**

### APPOINTMENTS ADVERTISING

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Tessa Taylor  
ext 3351  
Deirdre Venables  
ext 4177  
Paul Maraviglia  
ext 4676  
Elizabeth Rowan  
ext 3456  
Patrick Williams  
ext 3694  
Candida Raymond  
ext 4627

## FINANCIAL EXECUTIVE

### Medium Term Finance and Shipping City

Our clients, Hambros Bank Limited, wish to strengthen further their medium term finance and shipping division. They have a strong reputation in this area and now seek a young executive to join their project team. The range of clients and type of service is very wide, encompassing marine advisory services and lending, trade financing and project funding, major group financial reconstructions and advice to Government on privatisation matters. The division is small in numbers and operates on a worldwide basis. The post will give exposure to a wide range of complex, interesting projects. It will involve spread sheet analysis work, much problem solving and negotiation, careful drafting of documents

and considerable client contact. Quality accounting and tax input to the studies is essential.

Applicants must be graduates Chartered Accountants with a good academic and professional record. They should have trained with a major firm and should have 1 to 3 years post qualifying experience including that of special investigation or consultancy work. The package includes a high salary and the usual banking benefits. This is a stimulating and exciting opportunity for a real high flyer. Please write in confidence with full career and salary details, quoting reference 3972/5 to John W. Hills.



**Peat Marwick McLintock**

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR

## FINANCIAL DIRECTORS

### In modern Transport Management

**£30,000 + Car**

It is declared Government policy to bring private enterprise methods into public transport. The agreed plan is to restructure London's bus services into 11 businesses. Privatisation is in prospect after free competition has been introduced in London, as it has already been in the rest of the country.

We are looking for Financial Directors to play a major part in setting up and running these new businesses. Each business will employ 1,000 - 2,000 staff and run a fleet of 300 - 400 buses from up to six garages, with a turnover of around £20m - £30m. The Financial Director will be responsible to the Managing Director for the financial

control and management of the business, providing financial advice on commercial options and developing information systems. There will be opportunities to play a full role in the top management team as a stepping stone to general management.

Applicants should be qualified accountants, probably aged 30 - 45 with a track record of achievement and the determination to introduce successful change.

Please write in confidence with concise career, personal and salary details, quoting Ref: L359 to Heather Male at Egor International Ltd., Metro House, 58 St James's Street, London SW1A 1LD. Tel: 01-629 8970.

**LONDON BUSES**

London Buses Limited

## Finance Director

### West Yorkshire

**c£24,000 + Bonus + Car**

Our client is an autonomous and highly profitable £7 million turnover engineering subsidiary of an acquisitive rapidly expanding UK plc. Their product range has an enviable reputation in the UK, which has resulted in the successful penetration of their market sector. The business is committed to further expansion by product diversification and overseas acquisitions.

Reporting to the Managing Director, responsibility will be for all aspects of the Finance and D.P. functions with initial emphasis on the integration and development of the company's sophisticated financial management information systems. The successful applicant will also be expected to contribute significantly to

strategic business planning and the overall commercial management of the business.

The successful candidate, aged 30+ will be a qualified accountant, with in depth experience of financial management gained in a computerised environment. Applicants must be able to demonstrate strong communication skills and the ability to make an effective contribution to the profitable development of the company.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to Paul Kinsey, quoting Ref: L8457, at Michael Page Partnership, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212.



**Michael Page Partnership**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Financial Controller

**Bracknell  
c£25,000 + bonus + car**

One of the world's leading companies providing technical information to all sectors of industry and part of an international group, is seeking to appoint a Financial Controller, to be based at Bracknell.

Reporting directly to the Managing Director, you will have full control over the financial accounting, administration and personnel departments of this well established and highly profitable company.

A close involvement with the informal, but highly professional, management team is essential and will involve you in financial planning, product pricing, budgeting and forecasting.

A qualified accountant with several years experience at a senior level, is sought for this demanding role. Hands on experience and use of a PC with spreadsheet applications, is essential.

In addition to the basic salary the rewards package includes a substantial bonus, a quality car, BUPA and pension scheme.

Please send a full CV quoting current salary and reference MCS/5112 to Brian Whitehead at Price Waterhouse Executive Selection Management Consultants No. 1 London Bridge London SE1 9QL.

**Price Waterhouse**



Handwritten note: 10/11/88



## Financial controller

**Business Start-up**  
West London, c£32,500 + car



A large and very successful American corporation, who are major international players in the hair care and toiletries field, are just starting up in the UK with the recent launch of its branded products. Well researched and with an impressive advertising campaign planned, the products have already been accepted for sale by a number of major multiple retailers. The American parent sees this new venture as a long term strategic investment, with further developments into other lucrative European markets to follow.

The Managing Director of this new venture requires a Financial Controller to be an active participant of his small management team, collectively responsible for driving the business through its early growth stages and eventually establishing it as a fully fledged subsidiary. You will be required to completely develop the financial function with a strong emphasis on the production of sound management information for controlling and planning the commercial success of the venture, including the monitoring and financial management of third party manufacturing, distributing and selling.

A qualified accountant, probably aged early 30's, you should have a background in a multi-national packaged goods fmccg business, preferably in toiletries. As an individual, you must be creative and positive with an enthusiastic, entrepreneurial personality. Résumés, with daytime telephone number please, to Chris Haworth, ref CH958.

**Coopers & Lybrand Executive Selection**

Coopers & Lybrand  
Executive Selection Limited

Shelley House 3 Noble Street  
London EC2V 7DQ

## HEAD OF ACCOUNTING

Chelsea, London

c£20,000

The Institute of Cancer Research is a charity funded primarily through the Cancer Research Campaign and, in collaboration with the Royal Marsden Hospital, represents the largest comprehensive cancer research centre in the United Kingdom. The Institute is a constituent of the British Postgraduate Medical Federation of the University of London. We are not a fund-raising organisation ourselves.

We have an annual budget of £14m. and nearly 500 staff who in the main are actively involved in over 150 research projects. We now wish to appoint a Head of Accounting, who will report to the Deputy Secretary and will be responsible for the development and operation of the Institute's financial system. Specific responsibilities include:-

- the management and motivation, through two first line managers, of a team of 12.
- preparation of annual accounts and liaison with external auditors
- periodic preparation of major research and infrastructure grant applications to secure future funding.
- annual preparation of a three year expenditure plan
- development of our in-house computerised accounting system.

The Finance and Computing team comprises both the financial and management accounting functions and system development for the computing of all administrative functions.

The successful applicant will be a qualified accountant with at least five years experience in finance. She will have demonstrated an ability to manage both professionally qualified and other staff, be able to communicate with medical and scientific staff, and to liaise with public sector and charitable bodies.

Applicants are advised that the Administrative Offices and most areas of The Institute are non-smoking. Candidates may telephone the Personnel Department for details about The Institute; a job description, the terms and conditions of employment, and to arrange informal discussions with the Deputy Secretary.

To apply, candidates should forward a full C.V. with the names and addresses of 2 referees to the Personnel Officer, The Institute of Cancer Research, 17A Onslow Gardens, London SW7 3AL.

## US INVESTMENT BANK SECURITIES

ACA

Age 29-35

c£55,000 package

This dynamic and aggressive competitor in the International Capital Markets commands a reputation for innovation and response to change. The firm is undergoing rapid expansion in its London based trading activities. An opportunity for a key individual has been identified within the Global Fixed Income & Equity Securities area to complement and develop the existing management team.

Primary responsibilities will involve analysing and enhancing management information systems and financial controls within a volatile trading environment. Close liaison with the trading floor, operations and regulatory units will be required in order to ensure timely and accurate management information. In addition this position is responsible for trading activity in four European locations.

The skills required for this demanding role are likely to have been gained within an international securities house, investment bank or broking/fund management group. In addition to a strong academic background, the individual will be both proactive and enterprising, possess excellent management skills, and have the ability to succeed within a challenging and demanding environment.

The package will consist of a high base salary, substantial bonus and company car. The prospects for career progression are excellent.

Please contact James Hyde by telephone on 01-437 0464 or write enclosing full details to the address below.

**ROBERT WALTERS ASSOCIATES**

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place Leicester Square London WC2H 7BP  
Telephone: 01-437 0464

Young qualified accountants as

## Managers for general practice

South east up to £26K + car



As one of the UK's leading firms of accountants and management consultants, with an established countrywide network of offices, Coopers & Lybrand is expanding.

Today, our practice based in the South East is developing rapidly, providing a comprehensive range of financial and consultancy services to an extensive variety of clients ranging in size from national holding companies to the smaller family owned business.

Currently, if you are a young qualified accountant, our expansion can further your career development by giving you management responsibility with your own clients and staff. Your role will centre on audit management with key objectives to determine quality and job profitability. You will have the opportunity to undertake other work such as investigations and special assignments.

From your experience in this role you will be equipped to develop your career further. Simultaneously, you will enjoy the benefits of a quality of life in an area which is one of the fastest growing in Europe and is currently undergoing unprecedented business expansion. Our benefits package offers a generous relocation allowance.

In fact, there can be few ways in which you won't benefit from a move to Coopers & Lybrand-South East. Our offices located in Reading, Uxbridge, Maidenhead, and Southampton, would very much like to talk to you.

To find out more, please telephone Jane Sadler, Regional Personnel Manager, on 0734 597111 or write to her at the address below.

**Coopers & Lybrand**

Bridewell House  
6 Greyfriars Road, Reading RG1 1JG

## FINANCIAL MANAGEMENT

### UK RETAIL GROUP

ACA

Age 28-32

to £35k + Car

This major UK retail group continues to develop significant growth potential through a controlled review of commercial activities. With constant assessment of global business opportunities they maintain an impressive and active acquisition profile and strong market position.

Based at their prestigious West End offices, they are currently seeking a key individual to join their Group Finance Team. Responsibilities will include funding and taxation issues in respect of acquisitions, appraisal of operating company performance and the development of forecasting systems.

As a qualified accountant from a major professional firm, preferably with commercial experience, you will have a mature and confident approach enabling you to communicate effectively with senior management.

With proven technical ability you will display the necessary skills to solve complex financial issues. Opportunities for rapid advancement are excellent.

Interested applicants should contact James Hyde by telephone on 01-437 0464 or write enclosing brief details to the address below.

**ROBERT WALTERS ASSOCIATES**

RECRUITMENT CONSULTANTS

Queens House 1 Leicester Place Leicester Square London WC2H 7BP  
Telephone: 01-437 0464

## HEAD OF FINANCE AND ADMINISTRATION

A new appointment to take a successful,  
medium sized legal practice up the league table.

The prime objective is to relieve the partners of many of their management tasks, allowing them more time to earn fees and promote the practice. The partners are also convinced that the desired growth can only be accommodated by firm overall control and analysis of all financial accounting systems, procedures and administration. Immediate objectives include monitoring financial budgets, cash flow forecasts and billing targets and the analysis of time costing and profitability. Longer term plans relate to business development including identifying

aspects of legal practice that warrant expansion and the evaluation of new concepts such as interdisciplinary partnerships.

To be a candidate you should be a qualified ACA with substantial working experience preferably gained in legal practice or alternatively in another professional or service industry environment.

To apply, please write to: John Sears, Harding Legal Recruitment, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone him on 01-222 7733.

**Harding**

LEGAL RECRUITMENT

A MEMBER OF THE (SMC) GROUP

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Deirdre Venables  
ext 4177  
Paul Maraviglia  
ext 4676  
Elizabeth Rowan  
ext 3456  
Patrick Williams  
ext 3694  
Candida Raymond  
ext 4627



## COMPANY ACCOUNTANT £20-25,000

Our client, Waterstone's, is a rapidly expanding, independent, entrepreneurial bookstore chain. They have an impressive record of innovation, growth and profitability and are acknowledged as one of the fastest growing in their field.

This growth coupled with their anticipated Stock Market listing has created the opportunity for a Company Accountant to assume responsibility for the finance and accounting functions. Reporting to the Financial Controller and supervising 15 staff, you will be responsible for the production of management information and statutory accounts; recommendation and implementation of accounting policies, and the day to day running of the company's accounting activities.

Candidates, aged 26-32, will be qualified (either ACA or CACA), with a minimum 18 months post qualification experience. Above all they will be enthusiastic self starters with the personal and management skills suited to a proactive role in a dynamic environment. A commercial awareness is essential, a literary interest preferable. Career prospects are outstanding.

If you are interested in this challenging role, please contact Ingram Losner, consultant to the Company on 01-439 0058 (daytime), 01-951 4587 (evenings/weekends); or write enclosing brief career details in strictest confidence to LAWSON BAKER, Freeport 31, London W1E 5RB.

**LAWSON BAKER**

Financial Recruitment Consultants

## FINANCE DIRECTOR

Our clients are an expanding company in the specialist publishing field with substantial growth potential.

They require a Finance Director to work closely with the Chief Executive/Principal Shareholder to control day to day financial operations and to take the business to the next stage in its profit building programme.

The Company, based in London close to the City, requires an ambitious Chartered or Certified Accountant - aged between 28-45, to carry out the role which will be detailed and strategic.

A remuneration package designed to mutual satisfaction, will provide very attractive benefits to the successful applicant who makes a demonstrable contribution in practice.

Please send a detailed CV including current remuneration to  
Bryone Bowen, The Financial Connection, 8/9 Northumberland Street,  
London WC2N 5DA or telephone 01-839 6170 for an application form.



## Executive Selection Consultants

Thames Valley Home Counties North West North East

Michael Page Partnership is the UK's leading financial recruitment consultancy with over 100 specialist consultants operating throughout the UK, Western Europe and Australia. We have maintained a pre-eminent position through innovative advertising and marketing, considerable investment in new business opportunities and most importantly recruiting and retaining high calibre staff.

As a key part of our continued expansion we are planning to appoint a number of Executive Selection Consultants who will take complete responsibility for managing and developing a client portfolio, handling senior level recruitment assignments across a range of market sectors. Our consultants control all aspects of an assignment from initial briefing, through advertising and shortlisting to final appointment.

You are likely to be a qualified accountant, aged late 20's to mid 30's, who is attracted by the variety, immediacy and mental stimulation of consultancy work and the commercial challenges of a highly competitive business.

Our culture suits ambitious, lively, outgoing individuals with strong communication/presentation skills.

Our demands are probably greater than those of most of our competitors - our rewards and potential certainly are. We offer a very attractive remuneration package and excellent merit-based career development opportunities, within a young ambitious PLC which has achieved market leadership in legal, marketing and accountancy recruitment through carefully planned organic growth.

If you are interested in further information please write in the first instance to either:

Jerry Wright, Regional Director (Thames Valley & Home Counties), Michael Page Partnership, Windsor Bridge House, 1 Brocas Street, Eton, Berkshire SL4 6BW, or

Stephen Broadhurst, Regional Director (North West & North East), Michael Page Partnership, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX.



**Michael Page Partnership**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



**BOOKER**

**FD Potential?  
Commercial Skills?**

## Financial Controller

Byfleet, Surrey

Booker Plc is an acquisitive international business with t/o of £1.25bn operating in agriculture, food distribution and health products.

Continued growth has created a post within Brewin's, the major UK health food wholesaler with sales in excess of £25m p.a. Reporting to the Managing Director, this offers the opportunity to develop a commercially orientated finance function where he/she will be actively involved in the success of an autonomous, dynamic distribution business as a key member of a high calibre senior management team. Appointment

**£Excellent + Car + Bonus**

as Finance Director will follow at the earliest opportunity dependent upon the proven ability and success of the individual.

Candidates will be qualified and computer literate and have an enthusiastic, innovative and commercial approach clearly demonstrated in their career to date.

Interested applicants should contact Christopher Sale, Manager, on 0372 375661 or write to him at Michael Page Partnership,

Cybert House, 45-47 High Street, Leatherhead, Surrey KT22 8AG.

**Michael Page Partnership**

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
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## A centre of excellence in Financial Services... A centre of challenge for young Accountants

To £25k + car + bonus + concessionary mortgage • Northampton



"We have successfully completed the largest ever building society merger..."

"We are moving rapidly forward into several new areas now open to building societies..."

"We have established one of the largest chains of estate agents which already has 500 outlets..."

"Our two housing subsidiaries are continuing to develop a variety of new dwellings..."

"We have taken the first steps towards providing homes for rent through our associated company Quality Street..."

"Our popular new interest-bearing FlexAccount is rapidly changing the face of personal banking..."

"Arrangements have now been made to strengthen our capital base still further by the raising of an additional £80 million of subordinated loan stock..."

"Overall, the financial position of the Group is extremely strong..."

These statements - taken from our Chairman's recent announcement of the year's results - highlight the growing challenge of Nationwide Anglia careers. De-regulation has swept away old restrictions and freed us to compete on every financial front. At the same time, our merger of the Nationwide and Anglia building societies has created an immensely powerful force... with gross capital nudging £1 billion and combined assets exceeding £21 billion, we have the financial base to fund the most ambitious development plans.

Right now, our most important investment is talent. The professional accountancy skills that will mould and shape tomorrow's growth strategies. Essentially, we are looking for a number of different professionals who will join

together to form the nucleus of a new financial management team...

### BOTTOM-LINE PRIORITY

Based at our superb offices near Northampton, the team will be primarily responsible for establishing and running systems aimed specifically at measuring the performance of our many profit centres. With an extensive network of offices throughout the country, bottom-line control is a clear priority. That is why we will be looking for accountancy professionals with substantial retail experience. Men and women who can confidently draw upon their experience to ensure that effective systems are not just introduced but properly implemented.

### INFLUENCE... INNOVATE... INTRODUCE IDEAS

It is a unique challenge offering considerable scope to influence policies, innovate new systems and introduce your own ideas. An environment that will definitely attract young accountants who have recently qualified with major firms but now need to broaden their professional perspective in the industrial arena.

Alternatively, it will appeal to people who have already made this move, but feel that they are not in a sufficiently open-minded and professional company.

### CONCESSIONARY MORTGAGES AND CARS

In addition to all the professional advantages of such a dynamic growth environment, Nationwide Anglia has a lot more to offer the ambitious accountant.

Our salaries are matched by a benefits package that is generous even by financial service industry standards. All positions (with the exception of the Accounting Technician opportunities) command a special concessionary mortgage, bonus scheme and fully expensed car. We also offer an extremely good relocation package to this beautifully unspoiled and surprisingly inexpensive corner of the

country which is within easy reach (barely an hour) of the heart of London.

### SEIZE THE INITIATIVE

From every angle, a move to Nationwide Anglia makes a lot of sense. So seize the initiative - send your cv (including your current salary) to Richard Wharton, Personnel Administration Manager, Nationwide Anglia Building Society, Chesterfield House, Bloomsbury Way, London WC1V 6PW. Alternatively, speak to him on 01-242 8822 ext 2580 for an application form or further information.

### Group Tax Accountant

to £25k + car - must have 2-3 years' post-qualification taxation experience.

### Group Accountant

to £20k + car - the perfect opening for a newly qualified professional.

### Project Accountant

to £22k + car - should have 2-3 years' post-qualification product/project experience.

### Management Accountant

to £20k + car - another ideal opportunity for a newly qualified professional.

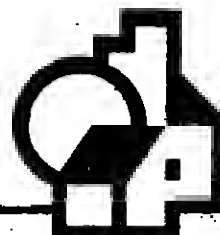
### Systems Development Accountant

to £25k + car - a high profile position calling, ideally, for a fully qualified graduate accountant.

### Part Qualified Accountants

to £18k - depending on experience and stage reached.

Nationwide Anglia is an equal opportunity employer.



**Nationwide Anglia**  
Building Society

## Financial Analysts UK Headquarters

IBM United Kingdom Limited develops, manufactures and markets a wide range of products and services in the Information Technology industry. Our 1987 revenue of £3483 million underlines our outstanding success and commitment to growth, and as a result we are now seeking to strengthen our team of Financial Analysts.

Based in this pleasant area of the South Coast, the initial opportunities exist in Accounting, Financial Planning, Treasury Planning and Financial Services.

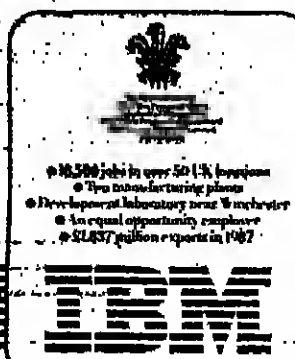
Applicants, who should be graduates or qualified accountants in their mid to late 20's, will be responsible for the analysis and interpretation of financial and management information, and for presenting this information - and recommended actions - to all levels of management.

Excellent communication and inter-personal skills are essential, and your achievements to date will demonstrate your self-motivation, analytical ability and business awareness.

In addition to the attractive salary and benefits package - which includes free BUPA and life assurance, a contributory pension scheme and employee share plan - you should be interested in the opportunities which exist within IBM for significant and diverse career progression.

To apply, please write with full career details to Beverley Bradford, PO Box 41, North Harbour, Portsmouth, Hants. PO6 3AU. Alternatively, phone her for an application form on Portsmouth (0705) 321212 ext. 5167.

"I think, therefore IBM"



## Chief Accountant City £Excellent + car + benefits

CNA REinsurance is a well established, fast growing subsidiary of a major US Insurance Group and is an innovative market leader for many specialist areas of business underwritten in London. An excellent career opportunity now exists for a young, high calibre accountant.

Reporting directly to a Main Board Director, the Chief Accountant will be responsible for all Company financial services. This broad and highly visible role offers involvement in all areas of a financial and investment nature, including systems development.

The successful applicant will be a Chartered Accountant aged between 30-35 with a proven track record within a commercial environment. Excellent communication and technical skills should be in evidence, together with the necessary drive and ambition to succeed in a fast moving environment.

An attractive benefits package includes company car, non-contributory pension, free life cover, PPP and mortgage assistance.

Please write with comprehensive personal and career details to:- Jane Oxton, Personnel Manager, Fountain House, 125-135 Fenchurch Street, London. EC3M 5DJ. Telephone: 01-626 3321.



## GROUP ACCOUNTANT

CENTRAL LONDON MAJOR PLC c£26,000

Our client is a highly successful and growth orientated multi-national Group. Their turnover is approaching £2bn and they are market leaders in their key business areas.

This important position within the central finance team at Group headquarters carries responsibility for a range of activities including the statutory reporting. However, given the Group's wide ranging interests both in the UK and abroad, the work is unusually diverse and varied.

Suitable candidates, male or female, should be qualified accountants and are likely to be either seeking their first commercial appointment from a major audit firm, or already working at the centre of a multi-subsidary group. Ideally they should feel at ease with computerised systems, have a strong financial background and possess the intellectual strength to be effective at the centre of a large corporation.

In addition to a salary of c£26,000 there are the normal major Group benefits.

Please reply in confidence with a comprehensive CV, quoting reference 1473 to Michael Ham, Bull Thompson & Associates Ltd, Alliance House, 63 St Martin's Lane, London WC2N 4JX.



CORPORATE AND RECRUITMENT CONSULTANTS

10/11/88





Royal Life

## New Horizons in Finance

### Up To £30,000 Plus Car

ROYAL LIFE HOLDINGS is a major player in the U.K. and Overseas Financial Services Industry. Their range of activities – investment, unit trusts, pensions, life assurance, mortgage finance and estate agencies – and their continued aggressive expansion are dependant upon a highly skilled and developed financial management team.

In line with the Company's overall growth, the Finance Team is expanding its role, and its contribution to the commercial success of ROYAL LIFE HOLDINGS. They are now adding to their team of exceptional young finance executives and are seeking both experienced and recently qualified accountants to manage the worldwide finance function within ROYAL LIFE HOLDINGS.

They are currently offering a number of positions that will examine and realise the potential and the development needs of proven achievers seeking to extend their managerial responsibilities.

The excellent package includes non-contributory pension scheme, subsidised mortgage, profit and employee share schemes and a remuneration policy that rewards results. Relocation expenses (to Penarth or Liverpool) are available where necessary. Most importantly, ROYAL LIFE HOLDINGS offers genuine career prospects, and a structured management training programme, to enable you to achieve senior line management roles within a reasonable timescale. If you feel you are ready to take your career towards new horizons, please contact: ● Tony Hodgins ACA re Operations Accountant ● Rod Bateman B.Com ACA re Financial and Management Accountants at Michael Page Partnership, Imperial Building, Victoria Street, Nottingham NG1 2EX. Tel: (0602) 483-480.

#### Operations Accountant

In this role you will be responsible for a diverse team of both high-flying accountants and clerical staff, and will have the interpersonal skills and inspirational qualities to motivate such a team. You will manage the day to day activities of the Treasury and Accounts Underwriting functions and, drawing on your experience of computerised accounting systems, will initiate systems development to improve financial control.

#### Financial and Management Accountants

As members of the 1st tier Management Team, you will be given the opportunity to gain "hands-on" staff management and systems development experience. Motivated by results and with an ability to meet tight reporting deadlines, you will recommend improvements to, and oversee the development of, ROYAL LIFE HOLDINGS' underwriting and financial reporting systems. Controlling funds and cash, and providing financial information to the Board of Directors and Senior Management, your exposure will require that you are able to influence your peer group and seniors, while remaining sensitive to the demands of your own staff.



Michael Page Partnership

International Recruitment Consultants  
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Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

A MOVE WHERE IT COUNTS

## Investment Finance

City

£24/25,000

Two recently qualified ACA's are needed by this International Bank to work in their Investment Finance department. Some knowledge of mergers and acquisitions, short form reports and equity funding preferable. For further details contact Heather Manson ACA on 01-638 1711, or write to her at 46 Moorgate, London EC2R 6EL.

## Financial Controller

W London

£23,000 + car

Phenomenal growth has created an opening within this International fashion group for a commercially aware young accountant. Reporting to the group Financial Director, the role carries full responsibility for developing the company's financial systems. For further information contact Catherine Marsden on 01-638 1711 or write to her at 46 Moorgate, London EC2R 6EL.

MERVYN DINNEN ASSOCIATES  
Financial Recruitment  
London - Crawley



## BCA FINANCIAL CONTROLLER

Fulmer, Nr. Slough from £30,000 + Car.

The British Cement Association, originally established over 40 years ago, plays an influential and valued role in the construction industry. It provides technical, R&D, product development and advisory services to both users and manufacturers and it has many qualified professionals of high standing in their field within a staff of 150.

The Association has, until recently, been wholly funded by the industry. Following a major review, the Association is now charged with the task of achieving a substantial measure of financial self-sufficiency, principally through the commercial marketing of the skills and resources at its disposal.

This role, coupled with the appointment of a new Chief Executive, has been created to spearhead this process of change and commercialisation. There is a need to strengthen accounting systems to improve reporting and control within the organisation.

but the more important task will be to positively and authoritatively ensure the achievement of the Association's commercial goals, in concert with the Senior Management of the organisation.

A young and ambitious accountant will find this an attractive challenge offering valuable management experience, the opportunity to demonstrate commercial awareness and to introduce modern PC based accounting management. In summary, a positive career step.

Candidates must be qualified accountants, either in the profession or in a commercial appointment, ready for and capable of taking a full financial management brief. Good all round PC and systems experience is essential. A salary in excess of that indicated will be available to a particularly appropriate candidate.

Candidates should send full career details, quoting reference B/8495, to Mike Smith.

## KPMG Peat Marwick McLintock

Executive Selection and Search  
Abbots House, Abbey Street, Reading RG1 3BD.

## Group Acquisitions Specialist

Warwickshire

c£28,000 plus Car

Our client, a £400m turnover International Group involved in the manufacture of construction materials is looking for a highly motivated, top quality Chartered Accountant to assist in the appraisal and negotiation of acquisitions on a world wide basis.

The Group is intent to pursue a policy of continuing growth on both organic and acquisition fronts. It has operations throughout the world and will expect the successful candidate to be able to travel when the need arises, in order to have representation on site during negotiation periods. It is therefore vital that you can communicate in at least one other European language.

The Management style requires a good communicator with a strong, though not overly aggressive personality; a person who can negotiate successfully in a variety of different environments and someone who can play a significant role in the continuing development of the group.

You will need to be an active self starter able to work alone, to tight deadlines and must also be capable of reporting to main board level regarding major projects. The most suitable candidates will probably be in their late 20's/early 30's, with a background in Public Practice. You will have reached Managerial level in a corporate finance department or will already have moved into a group position with acquisition responsibility in a commercial environment.

There is a bright future within the organisation for someone who can make an impact in development terms and in order to attract the right level of candidate the package will include a bonus on top of basic salary, an executive level car, a non contributory pension, a share option scheme and relocation package.

Interested candidates should apply, enclosing full Curriculum Vitae to John Keefe, or Tony Hodgins ACA, Executive Division at Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham, B2 5ST.

Michael Page Partnership

International Recruitment Consultants  
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Financial Controller

London, Marylebone

around £30,000 + car

This is an exciting opportunity for a mature Chartered Accountant aged 40-50 to join our clients in the newly created role of Financial Controller. They are a leading firm of architects, handling large prestigious projects of around £80m each, in the Central London area, with a professional staff of approximately 150. As a result of continuing growth, the need has arisen for a qualified accountant (supported by a small team) to assume full control of all the accounting functions including up-to-date management information for the Board, to whom he/she will be directly responsible. In that sense it is very much a "short sleeve" situation. The successful candidate, however will also be a very important member of the senior management team and will liaise with the company's bankers, auditors and solicitors on all relevant matters. An ability to communicate at all levels is therefore essential. Ref. 1490/F.T. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0136 (24 hours).

Phillips & Carpenter  
Selection Consultants

## Group Financial Controller

...an international opportunity

US \$70/80,000

Antwerp, Belgium

Our client is an international organisation, principally concerned with tobacco and commodity trading and shipping. The Group has expanded impressively since it was established twelve years ago and turnover is now around \$170 millions.

In line with this growth, the financial function is being re-organised and there is now a requirement for a strong financial manager to report to the Group Chairman. This will be a dynamic head office role to:

- co-ordinate accounting activities worldwide
- conduct financial evaluation of strategic and tactical business developments
- manage the treasury and banking functions including credit lines for outlying operations.

The successful candidate will be appointed to the Group management board. It is likely that your qualifications will be based on the British system and equivalent to ACA. You should have gained several years' senior management experience in an international, commercial environment. Personal qualities will include self motivation with above average energy and commitment.

If you consider that you have the necessary qualities, please write – in confidence – to Nigel Bates FCA, ref. B.34022.

MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

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## INTERSELECTION Insurance Recruitment

### CHIEF ACCOUNTANT

CITY

c £33,000 + CAR + EXCEPTIONAL BENEFITS

Our client is a major professional U.K. reinsurance company currently writing approximately £100 million in annual premiums with a worldwide geographical spread of risks, and part of a global insurance and reinsurance Group.

Reporting to the Chief Financial Officer, the Chief Accountant will have responsibility for the preparation and interpretation of monthly, quarterly and annual financial accounts, statutory accounts for audit approval and submission of corporate and DTI returns.

The successful candidate, aged 26 – 35, will have a minimum of 5 years' relevant experience within the Insurance industry and be able to demonstrate a record of achievement to date. He/she will possess excellent communication, motivational and managerial skills together with the ability to take initiative where necessary.

Write or telephone in complete confidence to:

Mr. Tony Normile – Managing Director

Executive Search  
and Selection

14 Trinity Square,  
London EC3N 4AA  
Tel: 01-480 7220

## FINANCIAL CONTROLLER

Director Designate

Our client is a small but expanding and profitable estate and travel agency group. M.D. needs an energetic, commercially-minded qualified accountant to play a major role in the groups future. Good opportunity for equity involvement for the right candidate. May suit good recently qualified. W. Midx c £25k + package.

Write to:

Ian Rosmarin  
Howard Parsons &  
Associates  
5 Upper Tachbrook Street  
London SW1V 1SN

## HIGH PROFILE c£30,000 plus Excellent Package

Leading Financial Organisation needs an innovative ACA to head up a vital new operation - liaising with professional advisors, regulatory bodies and senior management within other Financial institutions. Experience of compensation or insolvency or similar.

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## Accountancy Personnel

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### THE Cornhill TEST INSURANCE

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Guildford £27,000 + Car

##### THE SCORE SO FAR

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- One of the UK's most successful and high profile insurance companies.
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##### YOU

- Aged up to 45.
- Qualified as an ACA, ACCA or AICMA.
- Ideally at least 2 years experience of accounting in a GENERAL INSURANCE environment.
- Well developed people management skills.
- Looking for career progression.

##### THE TEST

- A senior role in the accounting function.
- Responsibility for a department of c.80 staff.
- Preparation of management, financial accounts and statutory returns.
- Dealing with insurance security and control credit.
- Implement and contribute to the development of computerised systems.

##### THE SERIES

If you have a good average on the points above then CORNHILL INSURANCE can offer you the prospects, training and benefits you would expect from a winning company. Call or write today to arrange your next future.

For further details, contact:  
Accountancy Personnel  
72/74 High Street,  
Guildford, GU1 3HE.  
Tel: 0483 64692.

Our client is a major expanding group, covering a vast range of interests including freight management and business travel services, operating worldwide.

They are currently seeking the following personnel to work in their London based head office:-

Chief Accountant £20K + CAR  
Divisional Accountant £16K  
+ Excellent company package

Interested candidates should apply to:-  
RPL, 2 High Street, Staines,  
Middlesex TW18 4EE.  
Tel. 0784 66345



### MANAGEMENT ACCOUNTANT

Required for large stud and racing establishment near Newmarket, Suffolk.

Must be able to work on own initiative. Responsibilities to include preparation of monthly and annual accounts, budgets and cash flow forecasts.

Knowledge of computer systems an advantage.

Exciting and challenging position for the right individual. Remuneration package will be commensurate with ability and experience.

Apply in writing, in strict confidence, with C.V. before  
Friday 29th July to: Box A0942, Financial Times,  
10 Cannon Street, London EC4P 4BY

### LONRHO ZAMBIA LIMITED

## Financial Controller

Lonrho Zambia, a Management Region within the Lonrho Group, consists of over 50 companies operating in a variety of industries with good performance records.

The Financial Controller, a member of the Board of Lonrho Zambia, is responsible to the Managing Director for all aspects of financial management in the Region. Candidates should have experience, preferably in an African context, in the following areas:

- \* Treasury Management
- \* Corporate Planning
- \* Monitoring and improving Company Performance
- \* Tax
- \* Statutory and Management Accounts

The D.P. Manager reports to the Financial Controller.

This is a "career" position. We therefore seek someone with the ability and ambition to assume, in the future, larger responsibilities within Lonrho.

Candidates should be qualified accountants with several years experience in managing a finance function within a major group.

Salary will be paid in local currency and sterling. Benefits include a free house, utilities and car, a gratuity, generous allowances and attractive holiday facilities.

Zambia is a country of great natural beauty, with a lovely climate. The appointment would suit someone with a young family.

Please apply, with career and personal details, quoting reference, V.437, to:-

The Group Personnel Manager  
LONRHO Pte  
Cheapside House  
138 Cheapside, London EC2V 6BL

### FINANCIAL CONTROLLER

£25-30K plus car and benefits

This private company, based in West London and presently employing c.300 staff is entering an exciting phase of expansion in the retail/catering sector.

Reporting to the Managing Director, the successful applicant will need to be capable of developing computerised accounting systems and have the desire to become really involved in the operation. The position will appeal to a young qualified accountant seeking a challenging and responsible senior management position.

Please send C.V. to Jill Krebs,  
34/38 Standard Road, London NW10 6EU.

## Regional Financial Controller

Car Dealerships

North East  
To £25,000, Car, Bonus

A major force in the UK market place, this highly successful national motor group company has an exceptional opportunity for a dynamic accountant to become part of their organisation at a time of significant business development. Reporting to the Regional Director, responsibility is for total cash management and provision of financial information and reports for all aspects of the company's businesses throughout the North East in addition to the development and maintenance of computerised systems and the management and motivation of an existing team. Aged over 30 and a qualified accountant, you will have a successful track record achieved at a senior level, ideally in a demanding dealership environment and be able to demonstrate the necessary level of drive and ability to make a significant contribution to the overall success of the businesses. First class communication skills together with a high degree of initiative is also required and will allow you to take advantage of the excellent promotion prospects available within the group.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: D.R. Davidson, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE. 091-232 7455, quoting Ref: N15058/FT.

## Hoggett Bowers

Executive Search and Selection Consultants  
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A MEMBER OF BLUE ARROW PLC

### FINANCIAL CONTROLLER

Holborn

£25,000

CACI is an international professional and high technology services organisation with clients in government and commerce. Founded in 1962, CACI is a leader in information systems, proprietary software products and market analysis services.

We wish to appoint a Financial Controller to our UK subsidiary, to contribute to company profitability by the professional application of financial controls and the maintenance of accounting standards in the UK.

Candidates must be Chartered Accountants, educated to degree level with at least four years' commercial experience. Broad tax knowledge, combined with experience of US reporting will also be sought.

The position will appeal to an ambitious, highly energetic self-starter around 30 years of age with experience of working in an international computer software oriented organisation.

In addition to the salary indicated, benefits include a quality car, private medical insurance, pension and significant growth opportunities.

Candidates should apply enclosing a full CV to:

A.G. Post,  
CACI Limited,  
Regent House  
89 Kingsway, London WC2B 6RH

CACI



## FINANCIAL DIRECTOR DESIGNATE

Negotiable to £30K + bonus + car

A regional house building Company, based in the Home Counties and part of a public Group, requires a qualified Financial Director who would be appointed to the local Board within six months.

Candidates aged 28 to 38 should have financial and management accounting experience using integrated computer systems. Building or property development experience would be an advantage, but commercial acumen and the personality to influence Board decision making in a strong management team are essential.

The package is excellent and progressive for the successful person and career opportunities in this Group are outstanding.

Please reply in complete confidence, with full curriculum vitae, and current salary, quoting reference GFV/32 to:

PROFILE MANAGEMENT SEARCH  
Tabard Chambers, 53 Northgate Street, Gloucester GL1 2AJ.

### APPOINTMENTS ADVERTISING

Appears every Wednesday  
and Thursday  
for further information  
call 01-248 8000

Tessa Taylor ext 3351  
Deirdre Venables ext 4177  
Paul Maraviglia ext 4676  
Elizabeth Rowan ext 3456  
Patrick Williams ext 3694  
Candida Raymond ext 4657

# FINANCE DIRECTOR

Denby, Derbyshire  
Age: Late 20's/Early 30's

£30,000 package  
exec. car & benefits



Coloroll today is the largest Home Fashion Group in the UK, and together with the recent success of the bid for John Gower, the Group anticipates doubling its turnover to exceed £500m this year.

Denby Tableware is a result of a previous acquisition, Crown House, and its performance since then has demonstrated all the strengths of the Coloroll take-over formula. Increased productivity and a capital investment programme has already enabled output to increase by 35%. Aggressive marketing, new designs and the promotion of Denby's high brand awareness through television advertising has increased turnover to nearly £10m.

Denby's success is gathering momentum. Further penetration of the UK market, strong growth in exports and a further capital investment programme will result in a significant increase in turnover and profitability. To meet these demands the Managing Director needs the sustained drive and contribution of a new Finance Director. (After 12 months the present one has been promoted within the Group).

Your role will be to ensure that the financial and computer departments continue to work effectively, ensuring that accurate and meaningful management results can be interpreted regularly by you for the Board. You will not only have a very definite hands on approach but will be involved in the future strategy of the company, as well as the responsibility for all financially related matters.

To meet these stringent demands you are likely to be late 20's/early 30's. Probably a graduate, you will be a self-motivated and very commercial qualified Accountant possessing strong communication skills. You should already have an excellent track record to date.

The executive team is dynamic and enthusiastic and you will join the company at an exciting time.

Prospects within the Coloroll Group are outstanding.

Relocation will be paid if necessary.

Please contact Lawrence Barnett or Paul Cohen at our Manchester Office quoting ref. no. B177.



Eagle Buildings, 64 Cross Street,  
Manchester M2 4JQ Tel: 061-834 0618

Also at: Leeds and Liverpool

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A MEMBER OF BLUE ARROW PLC

### Group Internal Auditors

Career Move Into Commerce!

North London, £22,000, Significant Bonus, Car

This highly profit oriented quoted company which operates in Finance & Property Development, offers a stimulating platform to move into the fabric of commercial enterprise.

As part of a planned expansion this multi-disciplined team now seeks to extend their specialist audit function embracing all company operations and providing a progressive internal management consultancy, audit and acquisition service. The ideal candidates aged 25-40 will be qualified ACA's with a minimum of one years relevant post-qualification experience and display a flair for identifying commercial opportunities outside the group's internal accounting function.

Personal qualities will include a proven ability to achieve maximum results. This highly visible role should be considered as a stepping stone for future advancement into senior line management within the Group. Generous executive benefits.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: Bernadette Boylan, Accountancy Division, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-409 2766, quoting Ref: K16003/FT.

## Finance and Administration Manager

A Broad Based Role with Commercial Influence  
London To £30,000 + Car

This young and exciting company imports high quality, premium priced specialist consumer durables from the Far East and markets them throughout the U.K. Growing rapidly, they now require a high calibre finance professional with a broad business perspective.

As Head of the Finance and Administration functions, you will be a senior member of a small team reporting to the Chief Executive. A key element of the role will be to make a significant contribution to all aspects of the commercial decision making process. Additionally, you will be expected to implement improved business systems necessitated by the company's long logistics chain. Previous experience in a trading organisation will be an advantage.

This position will be attractive to qualified accountants, who have supplemented a formative financial career with broader functional responsibilities. Probably in your thirties, you will now be keen to assume a more influential role and will have the drive, maturity and flexibility essential in a small and high growth environment.

The company forms part of a larger private group and career prospects are excellent. Employment conditions are to a high standard and include a competitive benefits package.

Applicants of either sex should apply in confidence to Michael Pratt on (0962) 844242 (24-hour service) or write to Johnson Wilson & Partners Ltd., Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX quoting ref. 851.



Johnson Wilson & Partners  
Management Recruitment Consultants

## FINANCIAL CONTROLLER SPECIALIST VEHICLES

A step up to total financial control

Yorks £20K + profit share + car + quality benefits

Our client is a well established and financially sound manufacturer and fabricator of fire fighting and emergency rescue vehicles. The Company's continued success and future growth is based on market sensitivity and stringent quality control, leading to an international range of blue-chip clients in government, industrial and defence sectors.

Planned expansion and a strong order book necessitate the early appointment of a Financial Controller: whose professional expertise, drive and vision will concentrate on the introduction of computerised financial systems and controls.

Additional responsibilities include treasury, insurance and a move towards HRP applications. Aged 28-35 and FCA/ACMA qualified, the successful appointee will have a background within manufacturing, ideally engineering based, and will be

capable of sustained effort in a results oriented, but friendly company. Equally, the candidate will be able to demonstrate a record of success and possess interpersonal skills of the highest order, providing for enthusiasm, dedication and credibility at all levels.

In addition to the excellent rewards package, this career position offers the unparalleled opportunity to implement total financial systems, whilst maintaining daily contact with a variety of peripheral challenges. It will offer significant appeal to someone in a No 2 role who feels that their effort and expertise is unrewarded.

For further details and an application form, please write to Simon Brookfield, Senior Consultant, 31 Consultants Ltd, 34 Park Cross Street, Leeds LS1 2QH, or telephone 0532 450489 (24 hours) quoting reference NFV778.

31 Consultants Ltd  
Human Resources



A WEALTH OF EXPERIENCE



## Financial Controller (Director Designate)

International Trade Finance

Birmingham c.£30,000 + Car

Our client, a subsidiary of a U.K. based holding company, which in turn forms part of a French owned international trading group, is looking to recruit a capable Financial Controller (Director Designate).

The Company, with a forecast 1988 turnover of over £50m, is principally involved with trade finance on an international scale with overseas subsidiaries forming an integral part of the operation. Experience of international trading and a 'hands-on' style of management are essential for the position.

The successful candidate will be a commercially aware, qualified accountant, aged 30-45, with a minimum three years' relevant managerial experience gained, ideally, in an international trading or financial organisation.

Please write in confidence, quoting reference 7611 and submitting a detailed curriculum vitae including salary details to:

Peter Childs  
Pannell Kerr Forster Associates  
New Garden House  
78 Hatton Garden  
London EC1N 8JA

Pannell Kerr  
Forster  
Associates  
MANAGEMENT CONSULTANTS

### GROUP AUDIT MANAGER

Bedford or Bracknell c. £28,000 + Car

Our client, a substantial electronics plc, requires a qualified accountant (under 45) to be based at either of the subsidiaries located as above. Reporting to the Financial Director and supervising a team of field auditors, you will plan the audit programme, assess locations, compile reports and implement recommendations. Line management prospects are envisaged in the medium term.

### CHIEF ACCOUNTANT

Hayes, Middlesbrough c. £27,000 + Car  
This blue chip multinational requires a qualified accountant (under 40) for a large manufacturing subsidiary. Reporting to the Financial Director and controlling 10 staff you will be responsible for the day to day running of the accounts department and play an active role in the company's acquisition policy.

### FINANCIAL CONTROLLERS

W. End/Chesham c. £27,000 + Car  
As a result of recent acquisitions, a major FMCG multinational has urgent openings for two qualified Accountants (under 40). Reporting to the board, and responsible for some 20 staff, your tasks will include the enhancement of corporate systems, controls and procedures, in line with current and future needs and the provision of statutory information.

### FINANCIAL CONTROLLER

Nr. Sevenoaks, Kent c. £27,000 + Car  
Our client is a well known blue chip company in the financial services and international transport trade and seeks to recruit a qualified accountant to manage a large subsidiary. Reporting to the Financial Director and supervising 25 staff, you will be responsible for the day to day running of the accounts department and also be involved with further computerisation.

### CHIEF ACCOUNTANT

City c. £24,000 + Car  
Our client, a growing financial institution based on the Stock Exchange, is currently seeking a self motivated, ambitious accountant. The candidate's duties will include analysing the performance of investments, aiding investment managers, producing management reports and interfacing with the management of the portfolio companies. An attractive salary is matched by excellent prospects BSA and mortgage subsidy.

### Deboo Executive

101 OLD STREET LONDON EC1V 9AY  
TEL: 01-253 1216 (24 hrs)

## Managing Director Distribution Industry

Surrey

Package c.£40,000+

Our client is a market leader in the sale of major domestic electrical appliances distributed nationally to recognised construction and retail customers and sourced from both major UK and European suppliers.

The business has an impressive profitable growth record and now seeks a Managing Director to steer the company into the next important stage of development.

Reporting to the Chairman he or she will have full responsibility for the entire operation including regional warehouses.

Candidates, preferably aged 35-45 should have at least ten years progressive experience in general management backed with a Chartered Accountancy qualification.

Total remuneration should be at least £40,000pa made up from a basic salary c.£35,000 plus a profit related element. A car will be provided and a company pension scheme will apply. Relocation costs will be negotiated in appropriate circumstances.

Applicants, male or female should write to Bill Stern stating how their background and experience matches these requirements and quoting reference J2328.



Stern Associates,  
Highclere House, Highclere Close,  
Kenley, Surrey CR2 5JU.

**STERN ASSOCIATES**  
Management Consultancy • Executive Recruitment

## Financial Controller

ELECTRONIC COMPONENTS

Cumbria

Circa £27,500 + Car

This high profile role will be expected to make a significant contribution to the strategic planning and overall direction of a £20m subsidiary of a diversified European group. It is an excellent career development opportunity for commercially-minded accountants seeking top level involvement with a major UK manufacturer.

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Salary is negotiable around £30,000 plus car, and other benefits. Please forward a full CV including salary details, quoting reference LM061, to Terry Fuller, Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



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For further information please call Peter Hall, consultant to the company on 01-630 8621 or write to him at: M.H.A. Ltd, 7th Floor, Glen House, Victoria, London SW1E 5AG.

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Applications are invited from qualified Chartered Accountants in their mid-30s to mid-40s for the position of Finance Director with a medium sized engineering company located in Malaysia, which is associated with a major British Group.

Some experience in manufacturing and contracting is preferred. Applicants must be capable of contributing to the profitable running of the business in an international environment. Expatriate terms will apply.

Interviews will be conducted in London. In the first instance, please write with a full C.V., quoting reference 60093/NJB/88, or telephone: Nigel Bastow, Consultant, Austin Knight Selection, 17 St Helen's Place, London EC3A 6AS. Telephone: 01-437 9261 (01-256 6925 evenings/weekends).

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As our Financial Controller you will be responsible for the day-to-day running of the 30 strong team of the Finance Division. Tasks will cover all aspects from finance and management accounting to credit management and data processing. Reporting to the Finance Director you will also deputise for him in his absence and provide him with analysis, recommendations and reports on all financial matters.

As a Chartered Accountant you will already have a broad range of experience but we are ideally seeking a person with a good commercial background in a UK plc looking for their next career move. Experience will preferably be within a hi-tech environment, where you will have become familiar with statutory accounting, corporate taxation and will be skilled at managing a team through other managers.

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# SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Thursday July 14 1988

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### First Chicago rebounds with net \$123m gain

By Anatole Kaletsky in New York

FIRST CHICAGO, the US bank holding company, reported net income of \$122.9m or \$2.02 a share, representing a substantial turnaround from the \$399.2m net loss reported in the year-end quarter.

Like all other major US banks, First Chicago reported a big loss in the second quarter of last year as a result of reserves set aside against its portfolio of Third World loans. This has rendered the traditional year-on-year earnings comparison meaningless for the latest quarter's figures.

Profits declined by 15 per cent in comparison with the first quarter of 1988, when First Chicago earned \$141.5m or \$2.38 a share.

Most of the difference was due to a one-off gain of \$24.3m recorded in the first quarter from the settlement of certain pension obligations.

First Chicago's net interest income before provision for credit losses was \$297.1m, compared with \$205.6m in the first quarter and \$293.5m in the second quarter of 1987.

The credit loss provision was reduced to \$57.2m, compared with

\$100m in the first quarter and \$55m in the second quarter of 1987.

Non-interest income was \$224.7m, against \$273.8m in the first quarter (including the \$24.3m pension gain) and \$192.7m in the second quarter of 1987. In the year-end quarter the bank recorded a loss of \$28.6m on its securities trading account.

Non-interest expenses were \$318.1m, compared with \$311.5m in the first quarter and \$278.3m a year ago.

The big growth in expenses over the past 12 months has been mainly to acquisitions and credit-card affinity promotion programmes. Excluding these items, First Chicago said its non-interest expenses would have been only 5 per cent higher than a year ago.

Analysts said First Chicago's solid second quarter earnings were buoyed by strong credit card fee income, good cost control and improved asset quality. One commented: "It has some of the best earnings momentum in the industry from fee growth in credit cards and from asset quality improvement."

### Caterpillar profits grow

By Our New York Staff

CATERPILLAR, the world's largest construction equipment manufacturer, which is often seen as a bellwether for the US capital goods industry, enjoyed impressive gains in profits, sales and margins in the second quarter.

Caterpillar's net profits of \$146m or \$1.44 a share were 19 per cent up on the year-earlier results of \$122m or \$1.20. Pre-tax profits improved much more sharply from \$130m to \$218m.

Worldwide sales revenues rose 26 per cent to a quarterly record of \$2.6bn, with most of the

increase due to higher physical sales volumes, but significant price increases had also contributed to the big revenue and profit gains.

Sales in the US advanced by 20 per cent to \$1.54bn as demand for construction machinery increased. Outside the US, sales jumped by 32 per cent to \$1.21bn as Europe enjoyed better business conditions, Canada experienced strong investment demand, and high commodity prices and Japanese sales reflected rapid growth in construction.

### CBS ahead despite slide in prime-time market

By Our New York Staff

CBS, the New York broadcasting group, yesterday reported an improvement in its television and radio business in the second quarter despite its slide in the prime-time market and continued management upheaval.

The broadcast group, which has been short of its record and publishing businesses by its hard-driving chairman, Mr. Laurence Tisch, saw a 7 per cent rise in operating profits in the broadcasting operations to \$184.1m on a 4 per cent rise in net revenues to \$740m.

The June quarter, which provided profits from a busy sports schedule, marks a sharp improvement over the weak first quarter when the network and TV and radio stations could earn only \$15.6m on net sales of \$606.2m.

Overall net income for the June quarter rose 40 per cent to \$128.7m, or \$5.01 a share, with net income from continuing operations up 77 per cent. But these dramatic gains were mostly derived from the interest income on the \$3m cash hoard Mr. Tisch has built from the disposal of the non-broadcasting businesses.

CBS saw net interest income of \$43.9m in the second quarter against a net interest charge of \$6.7m in the 1987 June quarter.

CBS is last among the three networks for the first time in 36 years and has suffered management turmoil in its news business because of Mr. Tisch's efforts to cut costs.

Mr. Tisch, who took control in a management coup two years ago, said that the higher sales and better operating margin showed the effectiveness of cost cutting and efficiency moves. "All areas of the Broadcast Group - the television network, television stations and radio - contributed better results," he said.

### Roderick Oram analyses the new direction for a household name in photography

## Instant change for Polaroid's image

FOR POLAROID, 1978 was a sensational year. With two of every five cameras sold in the US made for instant photography - the field it created 30 years before - the company smashed its own records for shipments and profits.

But it was a feat it could never repeat. Conventional roll film and camera manufacturers' ascendancy in the following 10 years in cost, quality and convenience. Polaroid's sales of instant film and cameras fell away at a rate of about 10 per cent a year.

It scored a few victories along the way in research labs and courtrooms, but they could never halt the retreat. Although instant photography still accounted for 90 per cent of its \$1.76bn of sales last year, it was increasingly obvious to the company and Wall Street that it was time Polaroid developed other interests.

Its new direction came clear on Tuesday, when it announced the refocusing of its activities. It will stay in the business of capturing images but it is taking a new technological tack. Mr. MacAllister Booth, Polaroid's president, said it will accelerate efforts to develop "new media technologies, electronic imaging and other programmes that our future in the imaging field depend on."

It is a two-pronged approach - one in the new high-tech areas, such as electronic images, and the other in the mature and intensely competitive business of conventional roll films. After decades of preaching the virtues of instant photography, Polaroid must feel some distress about having to go toe-to-toe with the likes of Eastman Kodak of the US and Fuji Photo Film of Japan in a business it once disdained.

Instant photography will remain a core business for Polaroid, however, and it has announced measures such as an 8 per cent reduction in its US workforce to make it more profitable. The stock market pressure for such action is building. The company, based in Cambridge, just outside Boston, has long been seen as a takeover target.

An unidentified investor has accumulated, probably with hostile intentions, a stake of between 2 per cent and 5 per cent.

Its attractions are multiple. Apart from its monopoly of instant photography, which will generate profits for years to come, Polaroid is free of long-term debt and about to

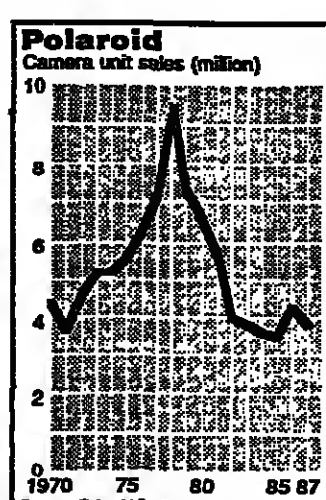
receive \$1bn or more from Eastman Kodak to settle a patent infringement suit.

At the time of the 1985 court victory, it looked as though Polaroid had vanquished its only rival in instant photography. But the spoils have only added to the company's appeal to raiders.

Polaroid is seeking \$5.7bn of damages. Kodak reckons it should pay \$300m. Court hearings on the financial settlement begin in January, with Wall Street pendilling into Polaroid's share price a windfall of between \$1bn and \$1.5bn.

Having booted Kodak off its turf, Polaroid now has to battle the giant on its own terms. Utterly unlike the manufacturer of any other mass, cheap consumer product, Kodak has kept most of the business it created for over a century.

The only serious challenge so far has come from Fuji Photo Film of Japan which has 10 per cent of the US and 15 per cent of the world markets. Polaroid believes it can capitalise on its well-known name, reputation for high quality and finely honed marketing and distribution skills to carve out some of the world market for itself.



improvements in the ease and technology of conventional film processing has put "analogs" offering one-hour processing in every shopping street.

The closing of the convenience gap has hurt Polaroid badly. Studies show that the thrill of instant photography fades rapidly for the typical user within a few years of buying a Polaroid. The company has tried to counter the trend by introducing new products every few years.

Polaroid also lost a lot of ground to 35mm film because of the development of high technology, but increasingly to cheap, "point and shoot" cameras.

Consequently, instant cameras fell from a peak of 40 per cent of new camera sales in the US in 1978 to well under 20 per cent last year. Polaroid's camera unit sales slumped from almost 9.5m in 1978 to a trough of 3.7m in 1985.

Polaroid's net profits plunged from a record \$118.4m in 1978 to \$23.5m in 1982, but recovered to \$116.1m last year.

But in the longer term, there was only one solution - to start the search for the next great leap in technology which might bring a reward as bountiful as instant photography.

### Mead, Georgia-Pacific post striking advances

By James Buchanan in New York

MEAD and Georgia-Pacific, two big pulp and paper groups, reported strikingly higher second quarter earnings to June on strong order backlogs and good mill operating rates.

Mead, the Ohio company which is a leading supplier of paper to publishers, schools and offices, said earnings were 35 per cent up on the 1987 June quarter at \$73m or \$1.12 a share. Sales rose 7 per cent to \$1.16bn.

Georgia-Pacific, which manages vast timberlands in southern US, reported a smaller rise, with its building lumber business held back by weakness in new housing.

Net second quarter income was \$118m, against \$111m before a special gain of \$7m in the 1987 second quarter. Earnings per share rose from \$1.01 before the gain to \$1.21 as the company bought back shares during the year. Sales rose 14.3 per cent to \$2.4bn.

In the first six months, Mead earned \$138.8m or \$2.13 a share including a 17 cent first-quarter special. The gain was 61 per cent on a 10 per cent sales rise to \$2.25bn. Georgia-Pacific saw earnings fall from \$228m or \$2.06 a share to \$224m or \$2.22 a share on 14.7 per cent better sales at \$4.53bn.

### Murdoch launches assault on bible market of the US

By Andrew Baxter in London

MR RUPERT MURDOCH, the Australian-born publisher whose tabloid newspapers feature among the racier titles on the world's newsstands, is moving into the US bible and Christian book market.

Harper & Row Publishers, the US publishing house which is owned jointly by Mr Murdoch's News Corporation and its William Collins affiliate of the UK, has agreed to buy Zondervan, the largest US publisher of Christian books, for \$13.50 per share or a total of \$56.7m.

Zondervan, with annual sales of around \$100m, is also the second largest US printer of Bibles. It has exclusive US rights to the 1971 New International Version of the Bible.

Zondervan has been the subject of takeover activity for some years. In April 1986, a group led by Mr Christopher Moran, a British investor, bid \$22.50 a share for the company, but its overtures were rejected. In October 1986, the company put itself up for sale, and subsequently Mirvok Capital, a member of the now defunct Moran group, set up another investor group.

Harper & Row, which itself was purchased by Mr Murdoch only

in May last year, said yesterday its goal was to give Zondervan the resources to enhance its position in Christian publishing and retailing. It also aims to expand Zondervan's market into academic, professional and general book publishing.

Under an agreement approved unanimously by the Zondervan board, a subsidiary of Harper and Row will begin as soon as possible a cash tender offer for all outstanding Zondervan shares. Zondervan said Harper & Row had indicated already that it has arranged financing for the transaction.

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July, 1988



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## INTERNATIONAL COMPANIES AND FINANCE

## FRENCH GROUP LOSES BOTTLING AND DISTRIBUTION RIGHTS

## Coca-Cola wins round in Pernod court battle

BY PAUL BETTS IN PARIS

COCA-COLA won a major round yesterday in its legal battle against Pernod Ricard when the Paris appeals court ruled in favour of the US company's decision not to renew the French drinks group's marketing concessions for Coca-Cola in France.

The judgment is a big blow for Pernod. It launched the legal action earlier this year after the US soft drinks group decided to break off its production and distribution agreements with the French company. These had dated back to 1949.

Pernod had agreed to negotiate a settlement with Coca-Cola last January, but the two companies fell out over the amount of com-

pensation, with the French group claiming that Coca-Cola had made at the time an unacceptably low offer. They are now understood to be holding talks to try to settle this issue.

The stakes are particularly high for Pernod since its long-standing Coca-Cola license business has accounted for about 10 per cent of the group's annual sales of FF12.5bn (p28m). For its part, Coca-Cola has been seeking to take direct control of its soft drinks operations in France as well as to several other European countries.

The French company won an initial ruling last month from the Paris commercial tribunal order-

ing Coca-Cola to resume normal commercial relations with Pernod. Coca-Cola immediately launched an appeal.

Although the appeals court yesterday took no decision on the issue of compensation, its ruling establishes Coca-Cola's right not to renew bottling and distribution contracts which were under litigation with three Pernod subsidiaries.

The court ruled that the Coca-Cola distribution rights in Orleans would revert to the US company next month and in Marseilles at the beginning of 1990. The court also confirmed the right of Coca-Cola to terminate contracts for distribution of

other products no later than the beginning of January 1990.

Coca-Cola also announced plans to develop further its business in France following the ruling. Mr John George, Coca-Cola's executive vice president, said France would play an increasingly important role in the company's business in Europe.

The company is building a FF300m facility at Dunkirk which is due to be completed in September 1989 - to produce 1.5m cases of Coca-Cola a year. At La Seyne in southern France it is building a FF200m plant to produce beverage base which is expected to be completed next

July.

Earlier this year, Coca-Cola repaid the rights to manufacture and distribute its products in the Bordeaux and Vichy regions.

However, the company said yesterday that in other regions bottling contracts held by Pernod and other bottlers would remain in effect until the respective contracts expired.

Mr George said the company was already increasing the size of its sales force in Bordeaux and Vichy.

"We will undertake similar efforts as bottling and distribution rights revert to the company," he added.

## Peugeot expects record output this year

BY OUR PARIS STAFF

PEUGEOT, the French private car group embracing the Peugeot and Citroën marques, expects its output to reach a new record of more than 2m cars this year, exceeding last year's production record of 1.9m cars.

Mr Jacques Calvet, chairman, also confirmed that he expects the company's net profits to remain at around the same level of last year's FF16.7bn (\$1.08bn) despite a far bigger tax burden this year. In contrast, pre-tax profits are expected to rise by 30-35 per cent.

Peugeot is expected to pay this year some FF1.5bn-5bn in taxes compared with only FF1.6bn last year because the company no longer benefits from the carry-forward of previous losses. Peugeot returned to the black in 1986 after losing FF1.5bn between 1982-84.

Mr Calvet said yesterday that the group's output had increased

by 13.5 per cent in the first half of this year compared with a year ago. First-half sales in volume terms had risen by 15.3 per cent in Europe and by 13 per cent in France.

Peugeot led the French car market in the first half of this year with a 28.9 per cent penetration compared with 28.5 per cent for Renault, its domestic state-owned rival, and 24.5 per cent for foreign imports.

In Europe in the first half of this year, Peugeot has overtaken Ford in third place with 13.7 per cent of the market behind Fiat and Volkswagen which have 15.6 per cent and 14.9 per cent respectively.

Mr Calvet said volume sales in the first half had been better than expected and that 1988 as a whole would be a good year for his group. But he added that the next two years would clearly be more difficult because of the gen-



Jacques Calvet, predicts 20-35 per cent pre-tax profit rise

eral market environment.

Mr Jean Boillot, head of the Automobiles Peugeot division, said the European car market had been stronger than originally

expected in the first half of this year, increasing by 6.1 per cent to about 8.82m new registrations compared with an already firm first half last year.

The French market had risen by 6.5 per cent in the first half and is expected to total more than 2m registrations again this year.

The division saw its European volume sales rise by 29.6 per cent in the first half of this year. Mr Boillot said he expected Peugeot sales to pick up in the US market with the launch of the American version of the Peugeot 405 saloon at the end of next month.

In the Far East, he said the division had renegotiated its car production agreement in Canton with the Chinese authorities to double output to 30,000 cars a year in 1991. He said the Chinese were also studying further production increases at the Canton plant.

## Roche in Soviet venture

By Our Financial Staff

HOFFMANN-LA ROCHE, the big Swiss pharmaceuticals group, yesterday signed its first joint venture agreement with the Soviet Union - to produce medical diagnostic tests for the Soviet and selected export markets.

The venture, set to begin operations in January 1989, "represents a constructive step in the direction of long-term co-operation in the medical field," said Hoffmann-La Roche.

The announcement comes some seven months after Sandoz, another big Swiss chemical and pharmaceutical company, said it had signed a joint venture agreement with the Soviet Union to produce salbutamol.

In Roche's venture, the new company, called Diaplas, will be located in Moscow and start up in January, Roche said. It is capitalised at \$500m (\$6.5m) and 500,000 roubles (\$285,000). Roche will hold a 49 per cent stake in Diaplas.

Roche declined to estimate the size of the Soviet market for diagnostic kits. It said production would start in Switserland, then shift to the Soviet Union by 1994.

Diaplas accounts for 11.3 per cent of Roche's 1987 revenues of \$377.52bn. The division, established in 1969, produces reagents and analytical equipment.

Meanwhile Ciba-Geigy, another Swiss drugs group, reported a 9.4 per cent rise in first-half sales from \$373.2bn to \$379.0bn.

## Shares crash hits IMI profits

BY ALAN FRIEDMAN IN MILAN

ISTITUTO Mobiliare Italiano (IMI), the state-owned medium-term credit institute, yesterday revealed a 30 per cent drop in its consolidated net profit for the year to end-March.

Mr Luigi Arcuti, chairman, said 1987-88 profits were down to L159m (\$307m) largely because of the write-down on share and bond holdings caused by last October's crash in world stock markets.

IMI, which has substantial financial services activities including Italy's biggest unit trust concern, said pre-tax profit declined by 35 per cent to L446m.

IMI's parent company banking interests registered a 53 per cent improvement in net income to L269m.

The losses attributable to securities and foreign exchange trading amounted to L28.5m in this year, compared with a L347m profit in the period that closed in March 1987.

Mr Arcuti said in Rome yesterday that despite the drop in profit IMI is well positioned for the coming financial year. He said the group's assets totalled L33,500m.

At March 31, an increase of 9.4 per cent year-on-year. The group's outstanding loan book totalled L20,200m, an improvement of 6.7 per cent.

European Vinyls Corporation (EVC), the polyvinyl chloride (PVC) manufacturer, formed in 1985 as a joint venture between Britain's ICI and Italy's Enichem, is to acquire TPV, an Italian PVC company. Purchase price was not disclosed.

TPV is based in the central northern Italian region of Emilia Romagna and has 40 per cent of the domestic Italian market.

## Pirelli acquires French specialty cable maker

BY OUR MILAN CORRESPONDENT

PIRELLI, the Italian tyre and cables concern, has acquired Filergie, a French specialty cable maker that was owned by Italy's Fornara group.

Pirelli did not disclose a purchase price for the French cable business, which had sales of FF22m (\$22.2m) in 1987. But Mr Guido Accornero, who controls the Fornara group, yesterday said he had been paid L120m (\$24m) by Pirelli.

Filergie produces high and low tension electrical wires and

industrial and telecommunications cables. It employs about 3,000 people at its eight plants.

Pirelli also announced the purchase of a 33 per cent equity stake in Neptun Pag-Off-Share Flexibles, a West German underwater tubing manufacturer owned by Brønner of Norway.

Brønner is in turn owned jointly by Petrolbras of Brazil and Neptun Teknolog of Norway, each of which has a 50 per cent stake. Pirelli yesterday declined to disclose the cost of the deal.

## Huhtamaki sells aerosol cans offshoot to Pechiney

BY SARA WEBB IN STOCKHOLM

HUHTAMAKI, the Finnish group with interests in food, drugs and packaging, has agreed to sell its Finnish subsidiary, which makes aerosol cans, to Pechiney, the French aluminium producer, for an undisclosed sum.

Huhtamaki said that the strong increase in aluminium prices had meant it was difficult to obtain the raw material for the cans at a reasonable price.

However, as part of an aluminium-producing group Imko Pechiney Finland should be ensured of a secure supply of raw materials, according to Mr Timo Fellola,

executive vice president of Huhtamaki.

Printal is expected to show a turnover of FF100m (\$32m) in 1988 and "good profit" after the weak performance of 1987. It has a 30 per cent share in the UK market for aerosol cans and a strong position in the Scandinavian countries.

Established in 1952, Printal is one of Europe's leading exporters of aerosol containers from its plant at Hambo in Finland. It also has a manufacturing plant at Devizes in the UK, where 35 of the 216 employees are based.

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Name of person applying for the appointment: JOSEPH PATRICK CONNORS  
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## World Economy

The Financial Times proposes to publish this survey on:

September 22nd

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July 14, 1988, London

By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK

U.S. \$50,000,000

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(Incorporated in The Netherlands with limited liability)

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Weekly net asset value

Tokyo Pacific Holdings

(Seaboard) N.V.

on 11/7/88 was US 163.30

Listed on the Amsterdam

Stock Exchange

Information:

Pierzen, Holding &amp; Pierson N.V.

Weekly net asset value

Leveraged Capital Holdings N.V.

on 11/7/88 was US\$ 267.08

Listed on the Amsterdam

Stock Exchange

Information:

Pierzen, Holding &amp; Pierson N.V.

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TLC Beatrice International Holdings, Inc.

a member of TLC Group, L.P.

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have sold the majority of the operations of

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to

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June 1988

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July, 1988

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## INTERNATIONAL COMPANIES AND FINANCE

## Best Denki stays silent over link with Dixons

By Stefan Wagstyl in Tokyo

BEST DENKI, Japan's biggest electrical retailer, is keeping its plans for links with Dixons, the largest electrical chain store in the UK.

While many Japanese companies are becoming increasingly willing to explain their activities to the outside world, Best Denki yesterday directed a reporter to search through files in public libraries for information.

Best Denki has made no public comment since it and Dixons said last week that they were in the early stages of talks which might lead to co-operation, staff exchanges and cross-shareholdings.

Based in Fukuoka, in Kyushu, Japan's southern island, Best Denki's headquarters are several hundred miles from Tokyo. But the group's ambitions are anything but provincial.

Since its foundation in 1983, the company has expanded rapidly under the leadership of Mr Mitsuo Kitada, chairman, who is also the company's largest single shareholder with 41 per cent of the equity.

Group sales in the year to February grew 19 per cent to ¥150bn (\$1.13bn), boosting pre-tax profits 16 per cent to ¥11.1bn. Like Dixons, Best Denki concentrates on television sets, video recorders and audio equipment, but also sells air conditioning and kitchen appliances.

The thrust of the company's recent growth has been in spreading north from Kyushu into the heartland of the Japanese economy, in Osaka and Tokyo. It plans to open a further 38 stores this year.

Best Denki is not a newcomer to links with overseas groups. About 10 of its 385 stores are abroad - in Singapore, Hong Kong and the US, run mainly through a tie-up with Yaohan Department Store, a chain based in Shizuoka, near Tokyo.

Equally important are Best Denki's trading links with foreign suppliers. Like Dixons, Best Denki buys a large amount of stock in south-east Asia.

Last month it signed a deal with General Electric of the US, under which the American group will supply Best Denki's brand name. It is unusual for GE to supply customers on this basis - an indication of the market power of Japan's biggest electrical retailer.

If the agreement goes well, Best Denki also plans to buy air-conditioning equipment, ovens and washing machines from GE.

Japanese analysts believe the biggest advantage to Best Denki of a deal with Dixons would lie in enhancing its buying power.

The company might also hope to benefit from exchanging staff with Dixons. Japanese retailers feel that while the country's manufacturers are often more than a match for Western companies, in retail the country still has something to learn.

The development of retailers' power in Japan, especially of chain stores like Best Denki, has been hampered by government regulations which protect small shopkeepers.

John McIlwraith on a legal battle to be waged by former associates

## Fairfax to challenge on bid fee

AN UNSPEAKABLE dispute between former close business associates will be played out, to the fascination of the Australian financial community, in a series of court actions later this year.

The argument is over a fee of A\$100m (US\$72.2m) allegedly due to Rothwells, Mr Laurie Connell's Perth-based investment bank, from the embattled John Fairfax publishing group.

Fairfax has, in turn, asked the New South Wales Supreme Court to allow a counter-claim against Rothwells and Bond Media, Mr Alan Bond's company with which Rothwells is linked.

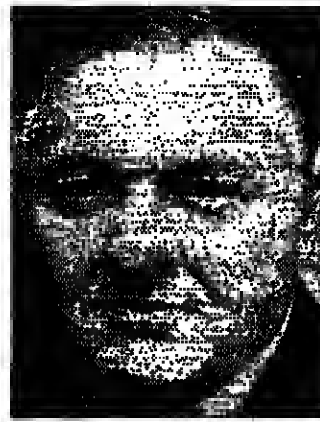
The fee, which would be the highest paid for financial advice in Australia, was proposed during the heady days before the October crash when Mr Warwick Fairfax initiated a A\$2.5bn takeover. This consolidated family control over the Sydney Morning Herald, Melbourne Age and other core titles.

But the plan had envisaged the sale of other assets. Following the crash most of these disposals failed to take place, leaving the now privately owned company with enormous debts.

Mr Connell and a group from Rothwells were advising Mr Fairfax under an arrangement made on August 28. However, by February there were a number of key resignations from Fairfax and soon afterwards Mr Connell severed his ties with Fairfax, the Fairfax family company being



Warwick Fairfax: disposals failed to take place



Alan Bond: facing Fairfax counter-claim

employed to carry out the restructuring.

Meanwhile, Mr Connell faced problems of his own, with a dramatic run on Rothwells' funds in the week following the events of October 19. This was ended by a rescue package involving some of Australia's richest men.

The package had been quickly assembled by Mr Bond, but what was not known at the time was that, through Bond Media, he had accepted the unpaid A\$100m fee as security against an advance of A\$67m made to Rothwells.

Mr Connell's group appears to have achieved some level of stability in the period since the crash, but the restructuring has considerably reduced his holding

in Rothwells - to about a quarter, from close to half the company.

Rumours that a massive fee had been arranged circulated in the months after October and there was a suggestion that it had been "factored on" to Bond at a discount in order to raise money quickly for Rothwells.

However, none of the rumours estimated the fee to be as high as A\$100m. The confidentiality agreements surrounding the deal were abandoned at the end of last month, when the deadline for payment passed.

Fairfax officials said that Fairfax had refused to pay because the fee had not been earned. "Under the agreement,

Rothwells had the obligation to perform certain services but that obligation has not been carried out," they said.

A rejoinder from Rothwells said the company found it impossible to understand Fairfax's allegations. "In view of the contractual acknowledgement of November 9 1987, the fee was due and payable on June 28 1988."

Confirmation that any fee would be payable to Bond Media came when that company was the first to initiate action for its recovery, to be joined later by Rothwells.

This week, Fairfax confirmed its stated intention of retaining the right to counter-claim, with counsel arguing before the NSW Supreme Court that Fairfax acknowledged an obligation to pay Rothwells, but that was expressed to be conditional on the proper performance by Rothwells of the services it was obliged to perform.

Those services included giving advice and assistance for 12 months after the agreement was signed, counsel added.

The court was told that the advice Rothwells gave did not constitute a proper performance of its services and that a memorandum of understanding signed by Fairfax, Bond Media and Rothwells on November 9 was a qualified version of an original draft document Fairfax had refused to sign. The case is expected to begin on October 10 and to last about three weeks.

## Israel completes sale of Paz to foreign investor

By Andrew Whitley in Jerusalem

THE SALE by the Israeli Government of Paz, the country's leading food group, to Mr Jack Liberman, an Australian Jewish businessman, went through yesterday after an initial agreement five months ago encountered obstacles.

The transfer of the Government's 75 per cent holding in Paz to Mr Liberman for \$60m makes him the country's leading foreign investor.

It also marks the most important success of a fitful privatisation programme, expected to see the sale of other large companies such as Israel Chemicals.

## Strong gains at Japan Air Lines

JAPAN AIR LINES, the privatised flag carrier, yesterday cemented its return to the black with ¥19.44bn (\$146.9m) in group net profits for the year to March. Our Financial Staff writes:

This compares with a ¥7.46bn consolidated net loss the previous year and improves on the ¥16.74bn net earnings reported six weeks ago by the parent alone, JAL, which has benefited from increased foreign travel by the Japanese, boosted group revenues 11 per cent to ¥372.1bn. Growth is expected to slow this year.

## JAPANESE RESULTS

HITACHI CABLE WIRE, CABLES			
Year to	Mar 88	Mar 87	
Revenue (bn)	267.3	242.2	
Pre-tax profit (bn)	5.13	7.74	
Net profit (bn)	25.01	23.00	
CONSOLIDATED			

MITSUBISHI PETROLEUM, NONFERROUS METALS			
Year to	Mar 88	Mar 87	
Revenue (bn)	807.2	721.5	
Pre-tax profit (bn)	26.45	3.12	
Net profit (bn)	9.50	3.97	
CONSOLIDATED			

SECURITY MACHINERY, CARS, MOTORCYCLES			
Year to	Mar 88	Mar 87	
Revenue (bn)	599.5	599.5	
Pre-tax profit (bn)	21.82	10.70	
Net profit (bn)	34.53	32.40	
CONSOLIDATED			

YAMAGUCHI ELECTRIC INDUSTRIAL INSTRUMENTS			
Year to	Mar 88	Mar 87	
Revenue (bn)	188.3	183.5	
Pre-tax profit (bn)	15.74	11.79	
Net profit (bn)	4.44	12.73	
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(A chartered bank governed by the Bank Act of Canada)

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Agent Bank

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July 14, 1988, London

By Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

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For investors, therefore, specific tranches of notes can be tailored with precision - in amount, maturity, coupon structure and currency.

For issuers, that can lead to better terms.

But making sure that both sides reap the full potential benefit is no easy task. It requires from us an unusual combination of skills and resources: world-wide distribution, an understanding of clients' needs, rapid response and, above all, the confidence of both issuer and investor.

What type of investor? Currently, institutional funds, and corporate and public sector bodies - particularly those in Europe, the Caribbean and the Middle and Far East. The international spread of our operations allows us to keep in daily touch with investors round the world, and our ability

to distribute is further enhanced by our position as established leader in both the Eurobond and Euro-commercial paper markets.

How do we target transactions? Only through the quality of our relationships with issuers and investors - continuous, active dialogue aimed at achieving a complete understanding of their needs.

In fast-moving markets, how do we make the most of potential opportunities for our clients?

A team of economic and financial analysts alert us to likely developments; rapid access to our swaps and foreign exchange teams allows us to match requirements at great speed.

What are the benefits of our long-term commitment? Our issuers know their paper is placed directly with investors. Our investors recognise the value of our assessment of the paper on offer. Both can be confident of our determination to support the after-market.

When your business relies on specialist financial advice and execution, consider these fundamental questions. Who, in a world-wide market, can face the pressures with you day by day? Who can help you tailor your transactions to suit both your needs and the markets' changing moods? Who, in short, will work beside you rather than merely for you?

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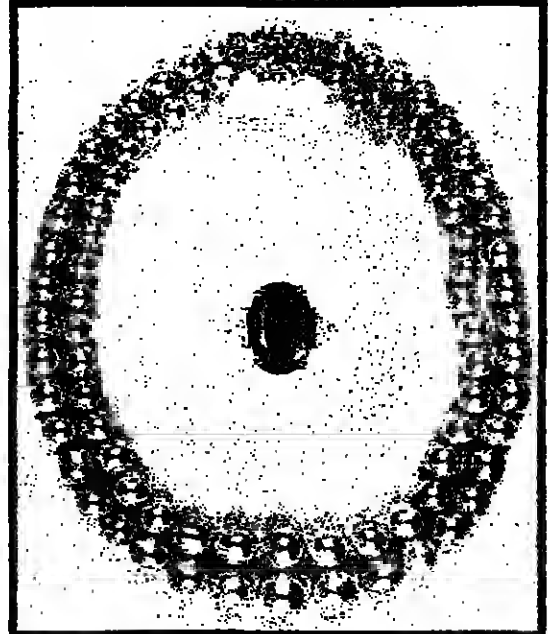
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par le Ministère de l'Intérieur, les Commissaires-Présidents des Cours d'Appel de Paris

Tuesday 19th July 1988 at 3 pm - Paris - Drouot Richelieu - room 5

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## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Stefan Wagstyl reports on preparations for index trading in Japan

## Tokyo looks for futures bonanza

STOCKBROKERS IN Tokyo are preparing to profit from what could be one of the biggest bonanzas created by the liberalisation of Japanese financial markets.

At the beginning of September, the Tokyo and Osaka Stock Exchanges are planning to launch stock index futures markets which they say could be worth ¥1,000bn (\$7.5bn) a day in turnover by the end of the year. Exchange officials believe index futures trading in Japan could eventually equal or exceed under-lying equity market volume.

If they are right, the new instruments could transform the investment habits of Japanese institutions - persuading them to channel more of their funds into futures contracts, not just in Japan but overseas also, especially in Chicago, mecca of the futures industry.

The Big Four Japanese stockbrokers - Nomura, Daiwa, Nikko and Yamaichi - are likely to get the lion's share of this business, given the extent of their dominance of the cash market where they handle some two-thirds of trades. But foreign companies in Tokyo have a good chance of winning new business, due to their longer experience of trading futures overseas.

In addition, the launch of the new contracts is certain to sharpen the rivalry between Tokyo and Osaka. Last year, Osaka stole a march on Tokyo by launching the Osaka stock futures 50 contract - a modestly successful though heavily restricted index instrument. Tokyo is said to be on the look-out for revenge.

Moreover, stock index contracts are to be followed by a string of other developments next year, including the proposed opening of a financial futures market. So companies will be seeking to home skills which can be applied elsewhere.

Futures trading is not new to Japan, since the first exchange dealt in rice 200 years ago. But



Tokyo trading: contracts will heighten rivalry

the recent history of financial futures dates back only to 1985, when the Tokyo Stock Exchange launched a market in futures in 10-year Japanese government bonds. This has grown to be the largest in the world, with a daily turnover last month of nearly ¥3,000bn.

By comparison, the Osaka 50 stock index contract had a daily average volume in May of about ¥200bn. Brokers expect the new contracts to be vastly more successful as they will not suffer from the restriction imposed on the OSE50 contract.

This requires that settlement of expired contracts is carried out not in cash but, inconveniently, by the delivery of a parcel of share certificates.

The Tokyo contract will be based on the Tokyo Stock Exchange price index (Topix), a capitalisation-weighted index of all 1,100 shares on the exchanges first section. The Osaka index will be based on the much better-known but narrower Nikkei index of 225 leading stocks.

The Topix index is, in theory, a more accurate indicator of movement in the market as a whole. But, with a smaller basket of shares, the Nikkei responds more

quickly and more dramatically to changes of mood.

Moreover, by covering all equities Topix has a heavy weighting - 25 per cent - in banks, whose shares have recently been particularly sluggish. Banks account for just 7 per cent of the Nikkei index, and 5 per cent of the OSE50.

Mr Kuniyoshi Fujii, a senior TSE official, says: "They are both good instruments and will rival each other."

Mr Yoshiharu Nishii, an OSE official, adds: "As the stock exchange which first started index futures in Japan, we will naturally try our best."

Mr Hiroaki Hano, deputy general manager of Daiwa's stock trading department, estimates that the Tokyo contract might get two-thirds of the market.

Everything depends on what Japanese institutions make of the new instruments.

So far, Japanese investors have used futures markets very differently from US investors. In America, about half the trading is done by investors wanting to protect themselves against price swings on their assets.

In Japan, Mr Bruce Meyer, a

vice-president at Morgan Stanley, the US investment house, estimates that 90 per cent of the investors in futures markets are using the futures market to speculate - to take risks, not to guard against them.

This has given futures markets something of a bad reputation in Japan, in spite of the enormous sums the government bond futures market.

Last year, Tuteho Chemical, an Osaka chemicals company, had to be rescued by its bankers after posting heavy losses in bond futures.

Nomura says the reaction among the Japanese was not to blame the company but Tuteho's brokers for leading it astray. Nomura adds that, as a result, it is cautious in its approach in marketing futures, especially to private investors.

However, rival companies laugh at the thought that Nomura might take a back seat in the new markets.

The relative lack of experience in Tokyo opens an opportunity for foreign brokers, chief among them Morgan Stanley and its Wall Street competitor Salomon Brothers.

Morgan and Salomon are the only two foreign houses with associate (futures-only) membership of the Osaka exchange. Another six or seven foreign companies have been strongly lobbied by the Japanese to join.

Mr Meyer believes that extra experience could win foreign houses a much bigger share of the futures market than the paltry 2.5 per cent or so they have in Japanese equities.

In particular, foreigners will have an edge in marketing hedging packages to Japanese institutions. However, Mr Meyer adds that Japanese houses will build up the necessary skills very quickly.

The success of the new market cannot be guaranteed. A new contract in 20-year government bond futures launched in Tokyo this month has got off to a very modest start.

## Greece to put forward prospectus proposals

GREECE INTENDS to use its current presidency of the European Community to push for moves that would oblige issuers of new securities, including Eurobonds, to publish prospectuses before making a public offer, Reuters writes from Athens.

Mr Panayotis Roumeliotis, the Economy Minister, said yesterday that progress towards creating a genuine Greek common market in financial services by the EC's target date of 1993 would be one of the priorities of Athens's 12-month presidency of the 12-member group, which began on July 1.

He said he hoped EC finance ministers would be able to agree by the end of the year so-called common positions - pending advisory opinions by the European Parliament - on the prospectus proposal, a common definition of shareholders' equity for banks, and on plans for a single EC banking licence.

A EC proposal to apply to Eurobonds the planned rules on issue prospectuses for new securities has been strongly opposed by Britain, which fears the move would harm the London Eurobond market. The Bank of England warned last year that the proposal could drive the Eurobond market out of the EC entirely.

The proposals, first tabled in 1981, were not given priority by West Germany and Denmark, recent EC presidents. Mr Roumeliotis said he wanted to lend new impetus to the negotiations and that he intended to put it on the agenda at the next formal meeting of finance ministers in October.

Those opposed to applying the new rules to Eurobonds argue that borrowers on the Eurobond market need maximum flexibility to take advantage of market conditions and that obliging them to publish a prospectus first would greatly restrict their room for manoeuvre.

The EC is proposing that banks from non-EC countries should be given access to the unified community banking market of the future only to the extent that their governments offer reciprocal access to their markets for banks from EC countries.

Britain's concern is that non-EC banks will be prevented from operating in London on the grounds that their governments do not give reciprocal access to banks from, say, France or Italy.

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## Greenspan neutrality adds up to day of small gains

BY DOMINIQUE JACKSON

A FIRMER tone to the dollar on the foreign exchange market yesterday and Eurodollar bond prices managed to end the day with small net gains.

There was widespread relief at the neutral tone of the Humphrey-Hawkins testimony given by Mr Alan Greenspan, Federal Reserve Board chairman. However, activity was limited with prices in most sectors locked within narrow ranges ahead of tomorrow's US trade figure announcement.

Two Canadian dollar issues emerged, taking advantage of inchoant Continental retail demand for the currency.

Merrill Lynch Capital Markets International was the lead manager on a Canadian deal for Pacific Credit Corporation. The deal matures in November 1989, is priced at 101 and carries a 10 1/2 per cent coupon. Dealers said it was targeted exclusively at European retail accounts with whom the name of the borrower is a household name.

These investors are more usually attracted by coupon levels than by relative yield spreads and the deal was not expected to be affected by adverse developments in the secondary markets. It was bid at a discount of 1 1/2, within its total face.

General Motors Acceptance Corporation of Canada came to the sector via Bankers Trust International with a slightly longer five-year C\$100m issue at 10 1/2 per cent and 10 1/2. The lead manager said the deal came at a 5 1/2 basis point (hundredths of a percentage point) yield premium over comparable government misgivings about its structure. The con-

received a boost from an option in the secondary markets.

However, dealers said CMAA could take some time to place in the wake of a recent 10-year issue. CMAA issue for General Motors which had a poor reception.

The Royal Bank of Canada issued Y\$bn of four-year deposit notes via LTCB International. The issue price is 101 1/2 and interest will be paid six monthly at the rate linked to the Japanese long-term prime lending rate.

The redemption will be linked to the Japanese stock index.

Certainly, the UK construction and engineering company, made a Eurobond issue of £85m issue of 15-year convertible preference shares through Morgan Grenfell to finance its purchase of Dow Mac, the concrete company, which is costing £18.55m.

The remainder will be used for general corporate purposes.

The issue is being conducted through an overseas financing intermediary, Cautin Finance NV (Netherlands Antilles) with the guarantee of the parent. This is the first such issue since the UK has acceded to the double taxation treaty with the Caribbean tax haven, but Morgan Grenfell said the issue would not be affected as it was routed via the Netherlands.

The issue features a put option at par after five years and was attracting reasonable demand despite initial investor misgivings about its structure. The con-

version price is \$30.19 per share, representing a 23.8 per cent premium on the coupon will be placed at a level indicated between 7 and 1 1/2 per cent within a week. As the issue, if fully converted, would mean a dilution of more than 7 per cent of existing share capital, it is subject to shareholder approval.

In West Germany, the details of the latest repurchase agreement were as expected and had little impact. Bond prices finished marginally lower as the dollar firmed.

However, dealers were puzzled as to why Deutsche Bank led a £100m floating-rate note issue for itself, the first £100m issue since last November. The 10-year issue at 10 1/2 per cent, the three-month London interbank offered rate and features put and call options after five years. Demand for the deal was excellent and it was trading comfortably within its total 25 basis point spread.

However, Deutsche was puzzled as to why Deutsche would need to raise £100m of floating-rate funds and some ventured that the issue could form part of the complex swap package arranged by Credit Suisse First Boston in its £1bn deal for Italy last week.

The Hong Kong and Shanghai Banking Corporation is raising £100m of subordinated loan capital via a 10-year private placement with a number of international financial institutions, arranged by J.P. Morgan.

Interest will be paid at six-monthly intervals at a margin over Libor. The loan issue is designed to establish a long-term source of sterling funds for the bank and to expand its capital base.

## Singapore securities turnover soars

THE AVERAGE daily turnover in the Singapore government securities market soared to \$846m (US\$225.4m) in 1987 from \$82.7m in 1986, Reuters reports from Singapore.

The figures on the government bond market, which was reactivated in May 1987, are contained in the annual report from the Monetary Authority of Singapore (MAS).

The report said the higher liquidity provided by primary and registered dealers, who are committed to quote two-way

prices, ensured that price spreads were not wider than five cents.

Although the eight dealers and banks had been the main holders of Singapore government securities, retail investors had also shown interest in the market, the report added.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR						Sterling prices on July 13					
STOCKS	Issued	Par	Offer	Ask	Yield	STOCKS	Issued	Par	Offer	Ask	Yield
Abbey National 7 1/2 %	200	94 1/2	94 1/2	94 1/2	9.24	VERB STAMPEURS	185	100 1/2	100 1/2	0 +0 1/2	5.17
All Nippon Air 9 1/2 %	100	98 1/2	98 1/2	98 1/2	10.20	Belgium 5 1/2 %	45	98 1/2	98 1/2	0 +0 1/2	5.49
Bank of America 8 1/2 %	150	97 1/2	97 1/2	97 1/2	9.12	Belgium 4 1/2 %	45	98 1/2	98 1/2	0 +0 1/2	5.49
Bank of Montreal 8 1/2 %	100	97 1/2	97 1/2	97 1/2	9.12	Belgium 3 1/2 %	45	98 1/2	98 1/2	0 +0 1/2	5.49
AUS Deutsches 7 1/2 %	100	92 1/2	92 1/2	92 1/2	9.37	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
AUS Deutsches 7 1/2 %	100	92 1/2	92 1/2	92 1/2	9.37	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
Bank of India 8 1/2 %	100	97 1/2	97 1/2	97 1/2	9.12	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
Bank of Korea 8 1/2 %	100	97 1/2	97 1/2	97 1/2	9.12	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
Bank of Japan 8 1/2 %	100	97 1/2	97 1/2	97 1/2	9.12	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
Bank of China 8 1/2 %	100	97 1/2	97 1/2	97 1/2	9.12	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
Bank of India 8 1/2 %	100	97 1/2	97 1/2	97 1/2	9.12	Fin. De France 5 1/2 %	20	98 1/2	98 1/2	0 +0 1/2	5.35
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## UK COMPANY NEWS

MAIDEN CONTRIBUTION FROM US OFFSETS POOR CHRISTMAS PERFORMANCE

## Static Dixons restricted to £103m

BY MAGGIE HARRY

A SHARP fall in profit margins in its UK retailing division kept taxable profits of Dixons Group, electrical retailer, virtually unchanged at £103.1m in the year to April 30. Sales rose by 51 per cent to £1.68bn.

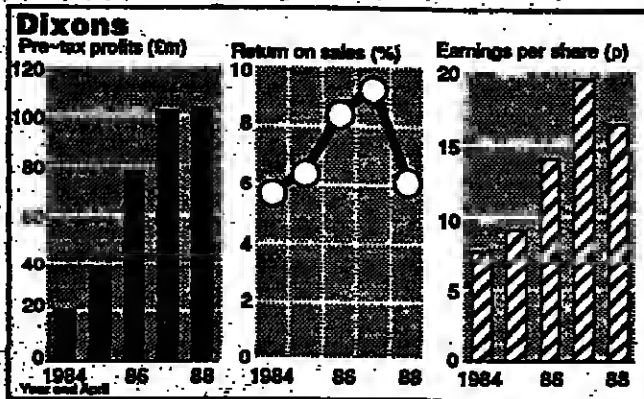
The results had been anticipated in the City and the shares gained 7p to 185p yesterday.

Contrasting to a first half profit rise of 22 per cent to £49.5m, second half profits fell 13.7 per cent to £53.6m. Profits in the UK retail division fell just over 40 per cent in the second half to £31.4m. Profit margins for the division fell from 7.9 per cent to 5 per cent over the year, although sales rose 14.6 per cent to £1.18bn.

Mr Stanley Kalms, chairman, said that in the UK "there are signs of a more positive trend over recent weeks". He refused to comment on bid speculation.

Disappointing figures had been predicted by the company at the time of its interim statement in January, after trading had proved difficult in the critical pre-Christmas period.

Prices for a number of the



products the Dixons and Currys chains sell had fallen, Mr Kalms said. However, he believed that price deflation had now ended and that this "gives us a chance to get back the margin". Referring to Currys, Mr Kalms said "there was a considerable deterioration in profits". Currys, acquired three years ago, had been less able to cope with the reduction in sales because the cost structure was wrong, he explained.

ahead of budget despite a difficult trading environment. Profits from US retail activities amounted to £16.5m on sales of £398.3m.

Mr Kalms believed that Silo's 2 per cent share of the US market could be increased to 10 per cent within five years, giving it sales of £40m (£1.35bn). He said the costs of expansion were far lower in the US than the UK.

The property development division increased profits by 33 per cent to £15.7m and its financial services operation, including credit cards and extended warranties, lifted profits by 28 per cent to £11.8m.

Earnings per share, hit by the convertible preference shares issued in connection with the Silo acquisition, fell by 18 per cent to 15.4p. A proposed final dividend of 9p makes an increase of 7.5 per cent for the year to 43p.

Mr Kalms said the balance sheet was virtually unimpaired at the year end, excluding the convertible. Capital expenditure would continue at around £50m a year.

## Thorn gets go-ahead on Holophane takeover

By George Graham in Paris

The French court of appeal yesterday opened the way for Thorn EMI, the UK electricals group, to proceed with its FF912.5m (£57m) takeover bid for Holophane, the French industrial glass company, and its lighting subsidiary Europhane.

The court rejected a suit from Emess, a smaller UK lighting company, which had sought to overrule a decision by the Paris stock exchange to register Thorn's bid but not its own competing offer.

Emess had considered making a direct bid for the Europhane subsidiary, France's second largest manufacturer of commercial lighting equipment and 67 per cent owned by Holophane, but last night abandoned the battle, leaving the field clear for Thorn.

"It is not in the interests of Emess shareholders to pay more than Thorn's offer, which represents a multiple of over 20 times earnings, for a lighting business," said Mr Michael Meyer, Emess chairman.

Emess and its bankers, S G Warburg of the UK and Credit Commercial de France, are nevertheless disappointed with the result of the case, which they believe has thrown up anomalies in the French takeover code, as well as the apparent incompatibility of British and French market rules.

Emess believed it was assured of success with a FF7783.5m bid for Holophane, coupled with irrevocable commitments from shareholders representing 57 per cent of the French company's capital, topping Thorn's opening offer of FF649m, but this offer was never officially registered by the stock exchange because it was conditional on the approval of Emess's own shareholders for a capital increase to fund the bid.

The irrevocable commitments were fiercely attacked by the French stockmarket authorities as contrary to market practice, although yesterday's appeal court judgment avoided this issue, ruling against Emess rather than on the grounds that its offer was not valid without shareholders' approval, and therefore came later than Thorn's overbid of FF912.5m.

## Rover motors into profit after decade of losses

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT



Rover Group has ended nearly a decade of continuous losses by making a pre-tax profit of £7.1m in the six months to July 2 1988.

It was the group's first interim pre-tax profit since 1979, and compared with a deficit of £39.2m in the first half of last year. Rover has not made a full year pre-tax profit since 1979.

Turnover rose by two per cent to £1.55bn to £1.53bn. Rover released its results to coincide with the expected announcement in London and Brussels that agreement had finally been reached between the Government, the European Commission and British Aerospace on terms for the group's takeover by BAe.

Last night, however, the deal was still in doubt.

Rover's result was achieved before it received any relief from its heavy debt burden through the planned cash injection by the Government. Profits before taking interest of £21.7m (£29.9m) into account amounted to £28.8m against a loss of £10m last time.

Rover said the main factor behind the recovery was the £17.5m operating profit (£16.4m loss) achieved by the Austin Rover volume car operation. This

was supported by a 44 per cent increase to £10.8m in operating profits at Land Rover. The improvement was achieved despite a five-week strike in the spring.

Overall, Rover made a first half operating profit of £18.9m (loss of £13.2m) in addition, holdings in associated companies contributed £3.9m against £3.2m last time. As a result of disposals in the last two years, Rover now holds 49 per cent of DAF, Dutch truck and van maker, 21.7 per cent of VCC (Unipart), 25 per cent of the Ista software company and 20.1 per cent of JRA Holdings in Australia.

Although Rover's total vehicle production in the first six months increased by 14.2 per cent to

281,000 units, volume sales were unchanged at 259,000.

UK car sales (including Range Rover), rose by 5.7 per cent to 166,666 units, but Rover lost market share as total UK new car registrations grew by 10.2 per cent.

At the same time, Rover has been hit by a heavy slide in US sales of its top of the range Sterling executive saloon. Sales of the model, launched in the US in February of last year, fell by 38 per cent to 715 units in June, to total only 4,949 units in the six month period - a 29 per cent decline from the 6,381 units achieved in less than 5 months to the end of June last year.

Rover said export revenues fell by 13 per cent to £460m under the impact of the strong pound in key overseas markets and the significant downturn in the US. Austin Rover car sales worldwide rose by 4.3 per cent to 235,403 units, with a 5.6 per cent increase in the UK to 163,932 units and a 1.5 per cent increase in exports to 71,451 units.

Sales in continental Europe were virtually unchanged, but the slide in the US was offset by gains in other overseas markets. See Lex

## Dutch acquire 5% stake in Nurdin

by Ray Bamford

SHV, a Dutch-based holding company, has acquired a 5 per cent interest in Nurdin and Peacock, the cash and carry wholesaler. Mr Michael Peacock, N&P chairman has been told by SHV that the holding has been bought for "investment purposes only". N&P has 17 per cent of the UK wholesale cash and carry industry which has an annual turnover of £5bn.

## CORRECTION

## Sinclair Goldsmith

Because of a news agency error, the Financial Times incorrectly reported on Tuesday that Sinclair Goldsmith had paid £30m for Horseferry House, SW1. In fact, the chartered surveyor bought the building on behalf of a private property company.

## Perestroika adds competition to Quest's Soviet expansion

BY VANESSA HOULDER

Quest Group, the computer products supplier which makes half its sales to the Soviet Union, yesterday announced a 46 per cent increase in pre-tax profits to £3.36m from a restated £2.30m for the year to February 29. Turnover increased by 11 per cent to £23.1m.

Mr Alfred Stirling, chairman, said that the potential unleashed through perestroika was enormous, although in the short term, the political changes had thrown up certain problems.

There had been an influx of new competitors from Western Europe, which had affected margins. In addition, the signing of contracts was being delayed by several months as a result of changes to the officials responsible for negotiations.

However as one of just eight UK companies accredited to do business with the Soviet Union, new areas of opportunity were consistently being offered to the company and those were being selectively addressed within the

limits of its resources, he added. The 1987 figures have been adjusted for the acquisition of Grist Business Services and an exceptional adjustment that distorted the trading figures for the previous year. Without the exceptional adjustment, pre-tax profits increased from £3.08m to £3.36m.

During the year Quest was restructured into two main divisions, Quest UK (Holdings) and Quest International (Holdings). The acquisition of Grist in February increased the UK proportion of sales from 22.9 per cent to 48 per cent. Its integration led to an extraordinary charge of £161,000 and is likely to affect current first half results. Positive financial benefits would come through in the second half, Mr Stirling said.

The company yesterday also announced the acquisitions of Xtech and Xsoft, two Northampton-based systems suppliers for 600,000 Quest shares. Quest International has been reorganised and a new project

management division set up. A number of large contracts are at an advanced stage of negotiation.

Fully diluted earnings per share increased from 7.35p (including the exceptional adjustment) to 10.38p. A final dividend of 1p makes a total for the year of 1.5p, a 50 per cent increase.

## ● comment

Quest is reaping the rewards of its long and patient wooing of the Soviet Union over the past 18 years. With some major contracts within its grasp, Quest could well - financial resources permitting - triple its turnover in the next couple of years. Ironically, however, the main boost to the company's image in the City has been from the shift away from its reliance on the Soviet contracts through the acquisition of Grist. This year, profits of £4m should be achieved which puts the shares, down 9p to 90p, on an undemanding multiple of 7.5.

## Acis gains strength on theatre advertising front

BY DAVID WALLER

Acis Group, the former jewellery retailer which is in the process of being turned into a marketing services company by Mr Darryl Phillips, the South African entrepreneur, is consolidating its dominant position in the market for selling advertising on theatre tickets and other media such as hotel key cards.

In its fourth acquisition since summer, Acis is buying Consolidated Media - a former subsidiary of Norton Opax - for £130,000 cash.

This follows on from the £11.2m purchase in February of

Ingleby Group, a marketing company which sells advertising space in hotel, cinema and theatre publications and rents out showcases to local businesses - and the £300,000 purchase of United Media in May.

The latest acquisition gives Acis exclusive contracts for ticket advertising with a further 160 theatres, taking the total served to over 260. According to Mr Phillips, the plan now is to introduce these outlets to other forms of media advertising, such as seat plan guides.

Profits for Consolidated were not disclosed.

## Brierley in £10m NZ disposal

Brierley Investments has disposed of two New Zealand subsidiaries, Ebos Group and Thebes Investments for £10m. The 62.5 per cent stake in Ebos and the

## Runciman offer is extended

Telfos Holdings, engineering group, extended its £27.4m takeover bid for Walter Runciman until July 27 after receiving acceptances for only 0.44 per cent of the shares in the shipping, security products and insurance company. Telfos owned 24.5 per cent of Runciman shares before launching the offer.

## Biotechnology

Biotechnology Investments, Guernsey-based investment holding company, returned profits of US\$867,393 (£511,735) pre-tax for the year to end-May compared with a loss of \$861,348 last time.

Earnings were the same at 1.3 cents and the dividend a same-again 1 cent gross per 2 cents share. Net asset value worked through at 2.09 (2.34) cents per share.

## Management Buy-Out

of

## THE BRICOM GROUP

for

£359,000,000

## SYNDICATED DEBT FACILITIES

Lead managed and arranged by

## Standard Chartered Bank

## Lead underwriters

Standard Chartered Bank  
Barclays Bank PLC  
Crédit Lyonnais

Bank of Scotland  
Creditanstalt-Bankverein  
The Royal Bank of Scotland plc

## Participants

Bank of Tokyo Group  
Crédit du Nord, London Branch  
Den norske Creditbank PLC  
Generale Bank, London Branch  
Banco Hispano Americano Limited  
Kleinwort Benson Limited  
Midland Bank plc  
Riggs A P Bank Limited  
The Tokai Bank, Limited

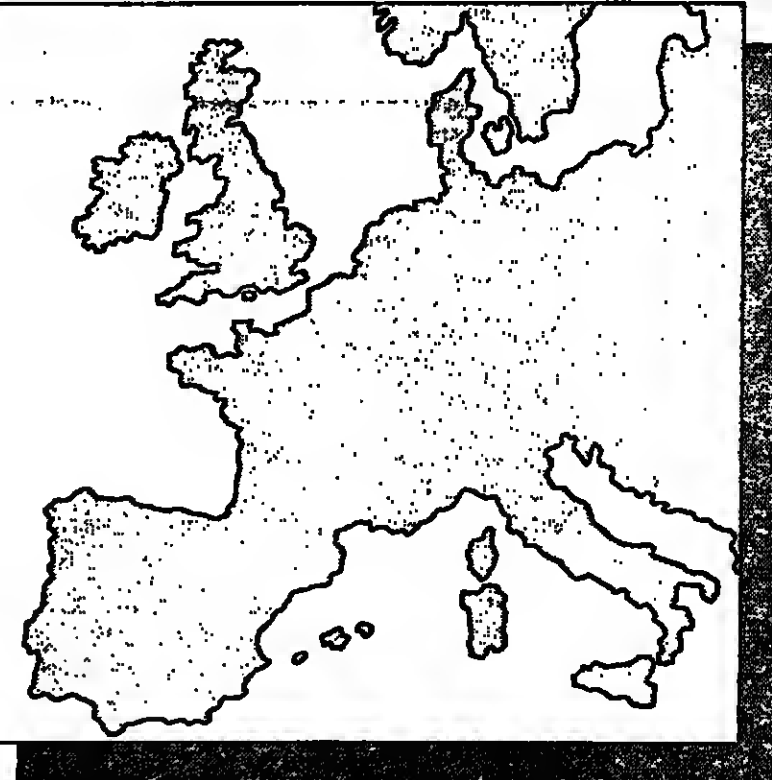
Canadian Imperial Bank of Commerce  
The Dai-ichi Kangyo Bank, Limited  
Dresdner Bank AG, London Branch  
Hill Samuel & Co. Limited  
The Industrial Bank of Japan, Limited  
The Long-Term Credit Bank of Japan, Limited  
PRIVATBanken Limited  
The Sumitomo Bank, Limited

Standard Chartered

July 1988

## Baring Capital Investors

THE EUROPEAN  
PARTNERSHIP  
LONDON  
PARIS  
MUNICH



## MANAGEMENT BUY-OUT OF THE BRICOM GROUP FROM British &amp; Commonwealth Holdings PLC FOR £359 MILLION

Led and organised by  
Baring Capital Investors

The total finance of £405m includes the following:

Equity capital of £27m from a group of investors led and organised by Baring Capital Investors and underwritten by Baring European Capital Trust  
The Charterhouse Buy-Out Fund  
Electra Investment Trust  
Midland Montagu Ventures

Mezzanine debt of £30m from a group of lenders led, organised and underwritten by 31 plc

Senior debt facilities of £286m from a group of banks led and organised by Standard Chartered Bank and underwritten by them and others



# Leadership in Record Performance

- Leader in announced merger and acquisition transactions in 1988, according to **THE INFORMATION SERVICES**
- Advised on 5 of the 10 largest transactions thus far in 1988
- Transactions range from a \$1.5 million divestiture to a \$6.6 billion acquisition

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
<b>Campeau Corporation</b>	Federated Department Stores, Inc.	Cash Tender Offer	\$6,600,000,000
<b>Banco Español Central de Crédito, S.A.</b>	<b>Banco Central, S.A. and Banco Español de Crédito, S.A.</b>	Merger of Equals (Pending)	5,000,000,000
<b>Batus Inc.</b>	<b>Farmers Group, Inc.</b>	Financial Advisory (Pending)	4,400,000,000
<b>American Home Products Corporation</b>	<b>A. H. Robins Company, Incorporated</b>	Advisor to the Claimants Committee (Pending)	3,300,000,000
<b>Banco Bilbao Vizcaya, S.A.</b>	<b>Banco de Vizcaya, S.A. and Banco de Bilbao, S.A.</b>	Merger of Equals (Pending)	3,250,000,000
<b>UAL Corporation</b>	<b>UAL Corporation</b>	Self Tender Offer for 35.5 million shares of Common Stock	2,840,000,000
<b>Kelso &amp; Company</b>	<b>American Standard Inc.</b>	Cash Tender Offer (Pending)	2,500,000,000
<b>Kohlberg Kravis Roberts &amp; Co.</b>	<b>Jim Walter Corporation</b>	Cash Tender Offer	2,440,000,000
<b>Macmillan, Inc.</b>	<b>Macmillan, Inc.</b>	Recapitalization/Spin-off (Pending)	2,000,000,000
<b>PacifiCorp</b>	<b>Utah Power &amp; Light Company</b>	Merger for Common Stock (Pending)	1,900,000,000
<b>Mesa Limited Partnership</b>	<b>Homestake Mining Company</b>	Takeover Defense (Offer Withdrawn)	1,800,000,000
<b>BNS Inc.</b>	<b>Koppers Company, Inc.</b>	Cash Tender Offer (Pending)	1,741,000,000
<b>Comcast Corporation and Tele-Communications, Inc.</b>	<b>SCI Holdings, Inc.</b>	Merger for Cash (Pending)	1,550,000,000
<b>Tate &amp; Lyle PLC</b>	<b>Staley Continental, Inc.</b>	Cash Tender Offer	1,534,000,000
<b>The Robert M. Bass Group and Aoki Corporation</b>	<b>UAL Corporation</b>	Divestiture of Westin Hotels & Resorts	1,530,000,000
<b>The May Department Stores Company</b>	<b>Campeau Corporation</b>	Divestiture of the Foley's and Filene's Divisions of Federated Department Stores, Inc.	1,400,000,000
<b>Nestlé S.A.</b>	<b>CIR S.p.A.</b>	Divestiture of Buitoni Group Operations (Pending)	1,315,000,000
<b>PA Holdings Corporation</b>	<b>IC Industries, Inc.</b>	Divestiture of Pneumo Abex Corporation and Certain Other Subsidiaries (Pending)	1,300,000,000
<b>Prudential-Bache Interfunding, Inc.</b>	<b>Seven-Up Holding Company and Dr Pepper Holding Company</b>	Merger of Seven-Up and Dr Pepper/Sale of Partial Interest in Combined Operations	1,300,000,000
<b>Corona Corporation, a new corporation</b>	<b>Royex Gold Mining Corporation, International Corona Resources Ltd., Lacana Mining Corporation, Mascot Gold Mines Limited, and Galveston Resources Ltd.</b>	Merger for Common Stock (Pending)	1,250,000,000
<b>R. H. Macy &amp; Co., Inc.</b>	<b>Campeau Corporation</b>	Divestiture of the I. Magnin and Bullock's/Bullocks Wilshire Divisions of Federated Department Stores, Inc.	1,100,000,000
<b>Sulzer Bros. Inc.</b>	<b>Intermedics, Inc.</b>	Cash Tender Offer (Pending)	800,000,000
<b>National Westminster Bank USA</b>	<b>First Jersey National Corporation</b>	Merger for Cash	761,000,000
<b>Marks &amp; Spencer p.l.c.</b>	<b>Campeau Corporation</b>	Divestiture of the Brooks Brothers Division of Allied Stores Corporation	750,000,000
<b>New Zealand Forest Products Limited</b>	<b>Elders Resources Limited</b>	Merger for Common Stock and Cash	703,000,000
<b>NEOAX, INC.</b>	<b>IU International Corporation</b>	Cash Tender Offer	699,000,000
<b>American General Corporation</b>	<b>Manufacturers Hanover Corporation</b>	Acquisition of Manufacturers Hanover Consumer Services Inc.	685,000,000
<b>Colt Holdings Inc.</b>	<b>Colt Industries Inc</b>	Cash Tender Offer	660,000,000
<b>Total Minatome Corporation, a subsidiary of Total Compagnie Francaise des Petroles</b>	<b>CSX Corporation</b>	Divestiture of CSX Oil & Gas Corporation	612,000,000
<b>Coca-Cola Enterprises Inc.</b>	<b>The Coca-Cola Company</b>	Acquisition of Miami and Memphis Bottling Operations	500,000,000
<b>Alitalia, British Airways, KLM Royal Dutch Airlines, Swissair and USAir, Inc.</b>	<b>UAL Corporation</b>	Sale of 49.9% Interest in the Covia Partnership (Pending)	500,000,000
<b>McKesson Corporation</b>	<b>Alco Health Services Corporation</b>	Cash Tender Offer/Advised Alco Standard Corporation with Regard to its 49% Interest (Pending)	500,000,000
<b>Hachette S.A.</b>	<b>Grolier Incorporated</b>	Cash Tender Offer	470,000,000
<b>Ford Aerospace Corporation, a subsidiary of Ford Motor Company</b>	<b>BDM International, Inc.</b>	Cash Tender Offer (Pending)	451,000,000
<b>Electronic Data Systems Corporation, a subsidiary of General Motors Corporation</b>	<b>MTech Corp</b>	Merger for Cash and Securities	446,000,000
<b>The Royal Bank of Scotland Group plc</b>	<b>Citizens Financial Group, Inc.</b>	Merger for Cash (Pending)	440,000,000
<b>Coles Myer Limited</b>	<b>Progressive Enterprises Limited</b>	Merger for Cash	416,000,000
<b>SmithKline Beckman Corporation</b>	<b>International Clinical Laboratories, Inc.</b>	Cash Tender Offer	400,000,000
<b>BASF Aktiengesellschaft</b>	<b>Polysar Energy &amp; Chemical Corporation</b>	Acquisition of Latex Division of Polysar Limited (Pending)	383,000,000
<b>IBC Holdings Corp., A New Corporation Organized by First Boston, Inc., George K. Baum Group, Inc. and Management</b>	<b>Interstate Bakeries Corporation</b>	Cash Tender Offer/Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership, George K. Baum and Management as Investors	367,000,000
<b>AMAX Inc.</b>	<b>Chevron Corporation</b>	Repurchase of 15.2 million shares of Common Stock	349,000,000
<b>TVX Broadcast Group Inc.</b>	<b>TVX Broadcast Group Inc.</b>	Recapitalization (Pending)	345,000,000
<b>Pacific Enterprises</b>	<b>Sabine Corporation</b>	Cash Tender Offer	339,000,000
<b>Cooper Industries, Inc.</b>	<b>RTE Corporation</b>	Cash Tender Offer (Pending)	330,000,000
<b>Sequa Corporation</b>	<b>Atlantic Research Corporation</b>	Cash Tender Offer	321,000,000
<b>Kelso &amp; Company</b>	<b>Arkansas Best Corporation</b>	Cash Tender Offer (Pending)	316,000,000
<b>Repsol Exploración S.A.</b>	<b>Occidental Petroleum Corporation</b>	Sale of 25% Stock Interest in Repsol Occidental Corporation	272,000,000
<b>The Home Group, Inc.</b>	<b>Carteret Bancorp Inc.</b>	Merger for Cash (Pending)	270,000,000
<b>Affiliated Publications, Inc.</b>	<b>McCaw Cellular Communications Inc.</b>	Acquisition of Additional 8% Interest in Exchange for Interest in Cellular Joint Venture	264,000,000

Note: First Boston clients appear in bold print.

This table is prepared by First Boston Corporation and is based on information received from public sources. It is not intended to be a complete list of all transactions in which First Boston Corporation has acted as advisor or agent.

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Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
B-E Holdings Inc.	Becor Western Inc.	Merger for Cash and Debentures	\$256,000,000
Wisconsin Electric Power Company	Cleveland-Cliffs Inc.	Divestiture of 93% Interest in Presque Isle Power Plant and Related Facilities	248,000,000
Snyder General Corporation	Allis-Chalmers Corporation	Acquisition of American Air Filter (Pending)	245,000,000
Foodmaker, Inc.	Chi-Chi's, Inc.	Cash Tender Offer	230,000,000
Transohio Savings Bank	AmeriFirst Bank, a Federal Savings Bank	Merger for Cash (Pending)	230,000,000
NW Acquisition Corporation	Northwestern Steel and Wire Company	Merger for Cash and Notes (Pending)	188,000,000
Cleveland-Cliffs Inc.	Cleveland-Cliffs Inc.	Self Tender Offer for 5.1 million shares of Common Stock and 2.5 million shares of Preferred Stock	176,000,000
Meridian Bancorp, Inc.	Delaware Trust Company	Merger for Common Stock	160,000,000
Barry Wright Corporation	Barry Wright Corporation	Restructuring (Pending)	151,000,000
Reliance Capital Group, L.P.	Days Inns Corp.	Merger for Cash	149,000,000
FLX Acquisition Company, a new corporation formed by David H. Murdock	Flexi-Van Corporation	Cash Tender Offer	144,000,000
Emhart Corporation	Advanced Technology Inc.	Merger for Cash	140,000,000
First Bank System, Inc.	Central Bancorporation, Inc.	Merger for Cash (Pending)	135,000,000
Adams Communications Corporation	Wesray Capital Corporation	Acquisition of Forward Communications Corporation	127,000,000
FB Holding Corp., a New Corporation Organized by First Boston, Inc. and Management	Pueblo International Inc.	Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership and Management as Investors	125,000,000
The Sterling Group, Inc. Investor Group	Brown-Forman Corporation	Divestiture of ArtCarved	120,000,000
Wesray Capital Corporation	The William Carter Company	Cash Tender Offer (Pending)	116,000,000
Onset Corporation	Decision Industries Corporation	Cash Tender Offer	111,000,000
Miles Acquisition Corp., a subsidiary of Homes Investment Group	Insilco Corporation	Divestiture of Miles Homes Division (Pending)	100,000,000
Westinghouse Electric Corporation	Gould Inc.	Divestiture of Ocean Systems Division—Cleveland Operation	100,000,000
King World Productions, Inc.	Certain Shareholders including members of the King Family	Repurchase of approximately 3.5 million shares of Common Stock	97,000,000
BAA P.L.C.	Ramada Inc.	Formation of Joint Venture to Hold the Assets of the International Division (Pending)	91,000,000
Kinburn Technology Corporation	SHL Systemhouse Inc.	Cash Tender Offer for Majority Interest	90,000,000
The Plessey Company plc	Leigh Instruments Limited	Cash Tender Offer	84,000,000
Control Data Corporation	Time Incorporated	Divestiture of SAMI/Burke Inc.	80,000,000
Financial Protection Services, Inc.	CCC Information Services Inc.	Cash Tender Offer	79,000,000
AMR Corporation	Simmons Airlines, Inc.	Cash Tender Offer (Pending)	78,000,000
Millis Holdings, Inc.	Adams-Millis Corporation	Merger for Cash (Pending)	78,000,000
Allegiance Capital Partners	American Bankers Insurance Group, Inc.	Divestiture of Financial Insurance Group Limited (Pending)	74,000,000
English China Clays P.L.C.	Cyprus Minerals Company	Divestiture of Certain Assets of Cyprus Mines Corporation	74,000,000
English China Clays P.L.C.	J.L. Shiely Inc.	Merger for Cash	73,000,000
International Salt Company, a subsidiary of Akzo America Inc.	Diamond Crystal Salt Company	Divestiture of Salt Division	65,000,000
Morris Newspaper Corporation	United Broadcasting Corporation	Divestiture of KARK-TV, Little Rock, AR	62,000,000
S. H. Holdings Incorporated, a New Corporation Organized by First Boston, Inc. and Seymour Holtzman	Jewelcor Incorporated	Cash Tender Offer/Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership and Seymour Holtzman as Investors (Pending)	62,000,000
Metropolitan Life Insurance Company	Texas Life Insurance Company	Merger for Cash and Notes (Pending)	60,000,000
Kinburn Industrial Corporation	Paperboard Industries Corporation	Cash Tender Offer for Remaining 48.2% Interest	54,000,000
PepsiCo, Inc.	Calix, Inc.	Merger for Cash	53,000,000
Western Digital Corporation	Tandon Corporation	Acquisition of Certain Disk Drive Assets	49,000,000
Wright Acquisition Corp.	Barry Wright Corporation	Divestiture of Wright Line, Inc. (Pending)	44,000,000
Cliffs Drilling Company	Cleveland-Cliffs Inc.	Spin-off to Shareholders of Oil and Gas Contract Drilling Unit	42,000,000
Flserv, Inc.	GLENFED, Inc.	Divestiture of GESCO Corporation	41,000,000
Citizens Financial Group, Inc.	Fairhaven Savings Bank	Merger for Cash	39,000,000
Agfa-Gevaert, Inc.	Compugraphic Corporation	Acquisition of Remaining 16% Interest	37,000,000
Imes Broadcasting Group	United Broadcasting Corporation	Divestiture of KDBC-TV, El Paso, TX (Pending)	33,000,000
Knutson Mortgage Corporation, a Home Owners Company	Meritor Financial Group	Divestiture of Meritor Mortgage Corporation-Central	25,000,000
S. H. Holdings Incorporated	Gruen Marketing Corporation	Acquisition of Remaining 23% Interest (Pending)	22,000,000
Alliant Computer Systems Corporation	Raster Technologies, Inc.	Merger for Common Stock	17,000,000
Benedek Broadcasting Corporation	United Broadcasting Corporation	Divestiture of WTOK-TV, Meridian, MS (Pending)	13,000,000
Amerada Hess Corporation	Pegasus Holding Corp.	Divestiture of Certain Oil & Gas Properties	Undisclosed
FBA Corp.	Campeau Corporation	Divestiture of Filene's Basement, Inc. (Pending)	Undisclosed
FlightSafety International, Inc.	UAL Corporation	Divestiture of United Airlines Services Corporation (Pending)	Undisclosed
Genesis Broadcasting Corporation, a subsidiary of Booth American Company	Duffy Broadcasting Corporation	Acquisition of KBTS-FM, KRZN-AM/KMJL-FM, KSMJ-AM/KSFM-FM, KONO-AM/KITY-FM	Undisclosed
Gist-brocades nv	Anheuser-Busch Companies, Inc.	Acquisition of Busch Industrial Products Corporation	Undisclosed
Graham Royalty, Ltd.	Pegasus Holding Corp.	Divestiture of Certain Oil & Gas Properties	Undisclosed
Heritage Display Holding Corporation	Heritage Communications, Inc.	Divestiture of Heritage Display Group	Undisclosed
H. J. Heinz Co.	Bumble Bee Seafoods, Inc.	Merger for Cash (Pending)	Undisclosed
IBC Holdings Corp.	American Bakeries Company	Acquisition of Merita/Cotton's Subsidiaries	Undisclosed
Jordan Industries, Inc.	Heritage Communications, Inc.	Divestiture of Shaw-Barton, Inc.	Undisclosed
ManTech International Corporation	Northrop Corporation	Acquisition of Northrop Services, Inc. (Pending)	Undisclosed
National Freight Consortium p.l.c.	Allied Van Lines, Inc.	Merger for Cash	Undisclosed
Penco Enterprises	Fosco Minsep Inc.	Divestiture of The Gibson-Homans Company	Undisclosed
Precision Standard Inc.	Hayes Holdings I Inc.	Acquisition of Hayes International Corp. (Pending)	Undisclosed
Racbar Corporation	Pitney Bowes Inc.	Divestiture of Data Documents, Inc.	Undisclosed
Shell Oil Company	Pegasus Holding Corp.	Divestiture of California Oil & Gas Properties	Undisclosed
The Sheridan Press, Inc.	Heritage Communications, Inc.	Divestiture of Braun-Brumfield, Inc.	Undisclosed
Sterling Industries Inc.	Dresser Industries, Inc.	Divestiture of Bay State Abrasives and General Abrasive (Pending)	Undisclosed
Universal Resources Corporation	Pegasus Holding Corp.	Divestiture of West Texas Oil & Gas Properties	Undisclosed
J.H. Whitney & Co.	Home Curtain Corp.	Merger for Cash	Undisclosed
Wilfree Property Inc.	Campeau Corporation	Divestiture of the Dey Brothers, Inc. subsidiary of Allied Stores Corporation	Undisclosed

Note: First Boston clients appear in bold print.  
Certain undisclosed transactions have been omitted.

The First Boston Corporation

Credit Suisse First Boston Limited







## UK COMPANY NEWS

Nikki Tait reports on a two-year-long takeover battle

## Goodman shows its hand to RHM

ALMOST two years of shadow-boxing ended yesterday as Goodman Fielder Wattie, the Australasian group, finally unveiled its intentions towards British bakers and food group, Ranks Hovis McDougall.

Speculation over GFW's next move has been rife for months. It was early April when a self-imposed bid restriction - the Australasian company said in October, when buying its last slug of shares, that it would not bid for six months - ran out. Since then the shares have risen sharply, by some 100p, to over 400p. This week alone they had gained a further 17p to 446p ahead of the announcement.

Yesterday, matters crystallised. Goodman announced that it was considering a bid at around the current share price level of 445p. By all accounts within the Goodman camp, the recent run in the share price jumped the company into a slightly premature announcement. But given carrying costs on Goodman's 29.4 per cent holding and money tied up in the stake, there was little doubt in the market that the company would have to move soon.

The RHM stake has been built up in three major chunks. Goodman first acquired an interest - 14.9 per cent - in Ranks when it bought S & W Bedford's stake back in 1986. It then maintained the holding throughout RHM's potentially dilutive bid for Welsh food group Avana last year, took



it to 21 per cent in August, and swept up to the current level in the wake of Black Monday. Its average buying price has been just under 510p.

Assuming a bid does emerge at the 445p level, a price-tag of about £1.5bn would be put on Ranks. Yesterday, Goodman and its UK advisers - S G Warburg and Samuel Montagu - were reluctant to discuss financing details of any bid, but the general assumption is that some £1bn of funding is being arranged.

With that in mind, a good deal of attention will focus on how the bid sums pan out. Goodman has been a fast-growing but acquisitive creature of late - a policy which has built it into Australia's biggest food group and the country's 12th largest company by market capitalisation. Building that company has

information is obviously outdated, but by the year-end, most brokers calculate that gearing would not be far adrift from the 100 per cent level. Without knowing the shape of the financing package, it is impossible to calculate a pro forma figure should a bid take place, but analysts seem to feel that a successful offer would leave the level at several times that.

That said, Goodman was making clear yesterday that (if it did bid) it would not be planning a break-up. The financing, say its advisers firmly, would not require any asset sales.

RHM certainly operates in many of the same fields - albeit a world apart. Having acquired Welsh food group Avana a year ago for £261m, the company's products range from preserves and meat pies to Mr Kipling cakes. The largest division remains bakers and milling, with the Hovis and Mother's Pride brand names. Sales in 1987/7 - ahead of a full Avana contribution - were £1.5bn.

Whether a price of 445p a share would stand any chance of securing RHM was a moot point yesterday. The British company will, in its current year in September, have the benefit of the first full contribution from Avana. In the first half, the pre-tax figure rose by 26 per cent to £72.5m, and estimates range up to £100m for the full year. Some analysts suspect that, given recent bid levels in the food industry, a successful bid would need to be pitched at 17 to 18 times prospective earnings - which suggests a price in excess of 500p. "At 445p, it would not be that juicy a takeout," commented one analyst.

Yesterday, RHM itself was sitting tight and saying little. Its opposition in Goodman has been consistent over the past two years - and it has at least had ample time to marshal its defences. It seems that whatever happens now, it will need them.

## Dwek set for return to private sector

By Andrew Hill

Dwek Group is expected to today announce a management buy-out which will value the leisurewear and furniture manufacturer at over £23m and take the company private.

The shares were suspended yesterday morning at 131p and Dwek said news of a buy out at a premium to the suspension price would be announced later.

It is understood some of Dwek's directors have become frustrated recently with what they consider to be the shares' low market rating and have decided the group's acquisition policy can be better pursued as a private company.

Six of Dwek's eight directors held just over 47 per cent of the company's shares. This includes 31 per cent held by the Dwek brothers: Maurice, chairman and chief executive, and Leon and Elie, joint managing directors.

In the last three years an aggressive acquisition and disposal programme has more than doubled Dwek's size, transforming it from a sluggish family firm to a profitable manufacturer and distributor of consumer products, ranging from trackuits to flatpack furniture for MFI.

From a low of 12p, the share price increased more than tenfold between 1985 and 1987, but has remained steady at about 100p since the October crash.

In February, Dwek bought Balanced Bobbins, privately-owned furniture manufacturer, for £2.4m, and last month announced pre-tax profits 37 per cent higher at £4.06m for the year to March 31.

## Rush &amp; Tompkins shares rise as profits hit £6m

BY CLARE PEARSON

SHARES in Rush & Tompkins Group, property developer and contractor, jumped 15p to 280p yesterday after the company announced pre-tax profits 30 per cent higher at £6.12m for the year to end-March.

Mr Nigel Dunnett, managing director, said the policy of concentrating work effort as a contractor-developer - initiated about eighteen months ago when most of the property portfolio was sold - had been successfully implemented.

The gross end value of development projects the group is involved in has risen to about £350m compared with £200m at the same point last year.

The proposed final dividend is increased by 20 per cent to 9.3p, making 12.55p (10.56p) for the year.

Turnover fell slightly to £216.84m (£217.49m). Tax took £1.78m (£2.04m). Basic earnings

per share came out 60 per cent higher at 28.8p (17.9p). The fully diluted figure, to take into account an outstanding £8m convertible issue, was not given.

Mr Dunnett said rationalisation and sale of its overseas contracting and civil engineering business continued on schedule. There was no extraordinary item this time, after a £5.64m provision in the previous year against overseas claims.

Borrowings increased by about £8m to £27.6m as a result of new acquisitions in joint venture developments. Gearing stood at about 75 per cent at the year-end.

Since March, the company has sold Marlowe House, an office block in Sidcup which housed its headquarters. The sale will give rise to an extraordinary profit in the current year's results.

Overseas Strategic Investments, an Australian investor, holds about 12 per cent of the shares.

## ● comment

For a company that professes its affairs are going so well, Rush & Tompkins is peculiarly coy about explaining exactly what it is doing. For instance, though it still does plenty of contracting work outside the development projects it is involved in, it omits to break turnover and profits down by activity. When pressed, Mr Dunnett admits that about £500,000 of last year's pre-tax profit figure came from sales of property held as fixed assets; in the previous year, around £2m of arguably exceptional profits were hidden away in this manner. Nevertheless, the shares, yielding about 6 per cent at the moment, are attractive on a fully-diluted prospective p/e of about 8. This is assuming the company achieves pre-tax profits of around £7.75m.

## Clayform claims 'associates' backing

Clayform, the property group emmeshed in a £106m cash bid for Stead & Simpson, yesterday claimed that it had bought Stead shares "associates" of the besieged company.

Clayform said that the purchases - via brokers acting for Stead - suggested a weakening

of shareholder support for Stead's continued independence ahead of the final closing date of the bid on Saturday.

The predator unveiled details of 13 dealings handled by two firms of Leicester-based stockbrokers, Wilsheer Baldwin and Hill Osborne & Co, the first of which

is joint broker to Stead. The shares formed part of the 4.7 per cent of Stead's ordinary shares which it has bought "over the last few days".

Leicester-based Stead said that the dealings were made by the local brokers on behalf of their non-discretionary clients.

The debt position, by UK standards, looks less happy. Firm

Employment group Blue Arrow, has agreed to buy the businesses of five UK Manpower franchisees for £1.65m to be settled by the issue of 1.2m shares and £240,000 in cash.

## SATELLITE BROADCASTING

The Financial Times proposes to publish this survey on:

29th JULY

For a full editorial synopsis and advertisement details, please contact:

Sarah Pakeman-Walsh on 01-248 8000 ext 4611

or write to HER at:

Bracken House  
10 Cannon Street  
London EC4A 4BY

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Barr (AG) - Int	3.25	-	3.25	-	13
Biotechnology - Int	1.1	-	1.1	-	1
Dixons - Int	3	Oct 3	2.8	4.3	4
Fleming O'Shea - Int	1.7	-	1.25	2.7	2.25
M&G Dist - Int	20.24	-	17.55	-	37.8
Moorgate Inv Trst - Int	4.5	-	3.83	6.5	5.5
Quest - Int	1.1	Oct 1	0.91	1.5	0.91
Rush & Tompkins - Int	9.3	Oct 10	7.8	12.55	10.55
Scottish & Merc - Int	2.2	-	3.5	4.8	5
Union Discount - Int	11.5	Sept 1	11.33	-	26.67

Dividends shown pence per share not except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market. \*\*On 10p income shares. ††Pence and US cents.

## Public Works Loan Board rates

Years	By EPT	At	At maturity	By EPT	At	At maturity
Over 1 up to 2	10%	10%	10%	11%	11%	10%
Over 2 up to 3	10%	10%	10%	11%	11%	10%
Over 3 up to 4	10%	10%	10%	11%	11%	10%
Over 4 up to 5	10%	10%	10%	11%	11%	10%
Over 5 up to 6	10%	10%	10%	10%	10%	10%
Over 6 up to 7	10%	10%	10%	10%	10%	10%
Over 7 up to 8	10%	10%	10%	10%	10%	10%
Over 8 up to 9	10%	10%	10%	10%	10%	10%
Over 9 up to 10	10%	10%	10%	10%	10%	10%
Over 10 up to 15	10%	10%	10%	10%	10%	10%
Over 15 up to 25	9%	9%	9%	10%	10%	10%
Over 25	9%	9%	9%	10%	10%	10%

Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). †† With half-yearly payments of interest only.

## THE BERKELEY LEISURE GROUP LIMITED

## ACQUISITION OF GODFREY DAVIS PARK HOMES LIMITED FOR £27.8 MILLION

from

## GODFREY DAVIS (HOLDINGS) PLC

Samuel Montagu acted as adviser to The Berkeley Leisure Group Limited

Samuel Montagu & Co. Limited  
10 Lower Thames Street  
London, EC3R 6AE  
01-260 9000

July 1988



## DAVY'S STRONG TECHNOLOGY IS BASIS FOR GOOD ORDER INTAKE

Lord Jellicoe, Chairman of Davy Corporation, announcing the company's preliminary results for the year ended 31st March 1988, said that the forward workload at present is substantially ahead of the comparable figure last year and that all Davy's major companies had experienced a good intake of orders since the time of the Interim announcement in November. Strong technology continued to be the basis for those successes.

Profit before tax for the year was after making a provision for

exceptional costs on a flue gas desulphurisation contract in West Germany. The Board were confident that the expensive lessons learned would enable Davy to exploit successfully the opportunities for desulphurisation plants arising from increasing attention to atmospheric pollution control.

"I look forward to the current year with confidence and in the expectation that it will show a resumption of the improving trend achieved in recent years", said Lord Jellicoe.

Results for the year with equivalent figures for the previous year are:

	1988 £ million	1987 £ million
Turnover	796	712
Profit before tax and exceptional item	27.8	27.6
Exceptional contract loss provision	17.3	7.4
Profit before tax	10.5	20.2
Earnings per share	7.4p	15.7p
Dividends per share	6.25p	6.25p

The Annual Report and Accounts will be sent to shareholders in the first week of August and will then be available to others on request from the Public Affairs Department, Davy Corporation plc, 15 Portland Place, London W1A 4DD. Tel: 01-637 2821. Telex: 22604









## CURRENCIES, MONEY AND CAPITAL MARKETS

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## FOREIGN EXCHANGES

## Greenspan boosts dollar

TWO EVENTS were likely to influence the foreign exchange market this week. The first was yesterday's testimony by Mr. Alan Greenspan, chairman of the US Federal Reserve, to the Senate Banking Committee, and the second will be tomorrow's US trade figures for May.

The net result seems to be that the Fed chairman had more impact than might have been expected, but that the trade figures are regarded in a rather more relaxed way than in recent months.

Only a surprising large increase in the US trade deficit from the April figure of \$8.9bn is likely to dent the present strong sentiment surrounding the dollar.

Dealers decided that Mr. Greenspan's comments were optimistic enough to demand another rise in the dollar's value. The US currency touched its highest level for nearly a year against the D-Mark, rising to a peak of DM1.6495, before intervention by the Federal Reserve put a cap on the market.

As the London close the dollar advanced to DM1.6450 from DM1.6375; to Y182.90 from Y182.60; to SFR1.5315 from SFR1.5235; and to FF6.2250 from FF6.1950. On Bank of England figures the dollar's index rose to 93.3 from 92.9.

The main points of Mr. Greenspan's testimony were optimistic about the US economy, including an upward adjustment in the forecast for growth in 1988, predicting expansion of 2.75 p.c. to 3 p.c. from and earlier 2 p.c. to 2.5 p.c.

## 5 IN NEW YORK

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1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000
1.0000	1.0000	1.0000

Forward premium and discount apply to the US dollar

Source: Reuters, London, July 13, 1988

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Payroll Acc.	70.46	273.20	-0.63	-
Plan & General Acc.	192.1	203.2	-1.0	-
East & Gen. Acc.	186.5	153.9	-0.5	-
Capital Acc.	182.5	192.1	-1.0	-
Treasury Acc.	146.1	153.7	-2.6	-
Social Mgmt. Acc.	111.5	138.4	-0.8	-

Continued on next page



## FT UNIT TRUST INFORMATION SERVICE

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## OTHER OFFSHORE FUNDS

## BRITISH FILMS

**BRITISH FUNDS—Contd.**

## FOREIGN BONDS & RAILS

Continued on next page

	Net Price	Net Price + 2%	Yield Basis
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Red Flag	Offer Price	+ or -	Yield Curve
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	Old Price	New Price	+ or -	% Change
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ASA Income Portfolio					
NAV July 12, 1981	\$9.41				
US Federal Securities Fund SA					
NAV July 12, 1981	\$9.79				
U.S. Pacific Stock Fund					
NAV July 12, 1981	\$35.67				
U.S. Treasury Securities Fund Ltd					
Fixed Income Shares	\$700.54				
United Invest Fd Mgt Co SA Ltd					
Lebanon & Cholesterol	\$100.25	75.50		2.00	
Debt Equity Fund	\$100.10	50.22		2.00	
Viking Fund-EICAV					
NAV July 12 1981	107.45				
Warrent Investment Management					
NAV July 12, 1981	\$20.45				
Money Fund	\$20.45	-0.29		2.97	
Energy Fund	\$20.45			2.00	
U.S. Treasury Securities Fund	\$20.45			2.00	
U.S. Pacific Stock Fund	\$20.45			2.00	
Warrent Inv Mgmt Co of Real Ltd					
NAV July 12, 1981	\$10.17				
Money Fund	\$10.17	-0.11		0.81	
Energy Fund	\$10.17			0.81	
U.S. Treasury Securities Fund	\$10.17			0.81	
U.S. Pacific Stock Fund	\$10.17			0.81	
Wardley Fund Managers (Lever)					
NAV July 12, 1981	\$10.17				
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Wardley Fund Managers (Lever)					

Bank of Ireland  
36 Queen St, EC4R 1BN. 01-32

<b>Bank of Scotland</b>				
38 Threadneedle St., ED2 9EH				01 660 7700
Deposits	10.00	4.52	1.60	0.80
<b>Barrclays Prime Account</b>				
PO Box 125, Northampton				0404 21 1111
Deposits	10.00	7.75	5.00	2.00
<b>Bankswitch Bank PLC</b> (Promotes Accounts)				
9 Haverhill Place, W14 0AA				01 443 5111
Deposits	10.00	7.75	5.00	2.00
C100-000-0000	10.00	7.75	5.00	2.00
C100-000-0000	10.00	7.75	5.00	2.00
C100-000-0000	10.00	7.75	5.00	2.00
<b>Brown Shipley &amp; Co Ltd</b>				
Deposits	10.00	6.91	4.00	2.00
<b>Charterhouse Bank Limited</b>				
1 Finsbury Circus, EC2M 2PH				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Citibank Savings</b>				
100 Broad Street, EC2M 2HT				01 746 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Creditwise Bank PLC</b>				
30 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Co-operative Bank Top Tier</b>				
75-80 Old Broad St				01 660 7700
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Derwent &amp; Co Ltd</b>				
111 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Financial &amp; General Securities Ltd</b>				
111 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Garraway Money Management Ltd</b>				
41 Gresham St, London EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Gibraltar plc High Interest</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Grimford Low Money/Allied Irish Bank</b>				
High Interest Deposits	10.00	5.00	1.42	0.70
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Hammerhead Finance Group</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Lloyds Bank High Interest</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>M &amp; G/Henrietta Investment</b>				
85 Gresham St, London EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Midland Bank plc</b>				
PO Box 2, Sheffield				01 876 21 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>M.M. Brimicom Ltd</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>NatWest Special Reserve</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Phillips &amp; Drew Trust Ltd</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Prudential Bank PLC</b>				
30 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Regal Bank of Scotland plc</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Saxe &amp; Pendergast/Royal Planning</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Telford &amp; Co Ltd</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>J. Henry Schroder Wagley &amp; Co Ltd</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Western Trust &amp; Savings Limited</b>				
100 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
<b>Windsor &amp; South Wales Finance Co Ltd</b>				
111 St Vincent Place, EC2A 3HN				01 242 1111
Deposits	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70
C100-000-0000	10.00	5.00	1.42	0.70

NOTES: Row rate to these account from companies. The actual rate after deduction of CHG & FEE. The actual rate after deduction of CHG &

## Money Market Trust Funds

	Grass	Net	CR	Int	Dr
<b>Charities Aid Frnch Money</b>					
2500000000	Steele Dr	H. Griffiths, ECU	01-2803-4000		
CAFCASH Call Fnd	13.50	6.50	0.01	3-0th	
CAFCASH 7-day Fnd	10.40	0.40	0.00	3-0th	
<b>The Charities Deposit Fnd</b>					
2 Fcn Street, London EC2A 3AG			01-508 1815		
Deposit	75.00	-	01-508 13-4000		
<b>Garbure Money Management Ltd</b>					
01 Queens St, London, EC4A 1PH			01-236 1425		
Call Fnd	4.43	6.47	0.76	6-0th	
Call Fnd	1.03	0.03	0.01	6-0th	
7-day Fnd	0.01	0.76	0.16	6-0th	
Dollar	16.25	4.80	9.51	3-0th	

## Money Market Bank Accounts

	Gross	Net	Cap	Int	C
<b>AAG-Allied Arab Bank Ltd</b>					
47-101 Centre St, London, EC4M 3AD		61-629	6002		
DICA, NICHA, _____ 110.00	7.68	28.68	N/A		
<b>Artken Home</b>					
30 City Road, EC1Y 2AY		61-438	6190		
77mmary Ave, _____ 4.25	7.10	9.72	N/A		
Arden Ltd, C1000-10000, _____ 4.25	4.92	9.51	N/A		
Arden Ltd, C1000-10000, _____ 4.25	7.10	9.72	N/A		

**NOTES**—Gross rate for these except from composite rate of 5% that actual rate after reduction of CFT or Low-Cost Capital. Gross reduction to basic rate taxpayers equals 10% of annual rate less 1% frequency interest discount.

**UNIT TRUST NOTES**

Prices are in dollars unless otherwise indicated and those designated \$ with no prefix refer to U.S. dollars. Visited U.S. where it was called unless for all buying agencies. Principal or certain other insurance linked plans subject to capital gains tax. 1. Estimated 10% reduction from U.S. taxes. 2. Periodic premium insurance plans. 3. Capital premium insurance. 4. Offered price includes all expenses except 1% commission. 5. Includes all expenses except expenses if bought through insurance, a 10% visit and a 1% Germany price. 6. See notes. 7. Yield based on January 2, 1984. 8. Indemnity, if fully available to charitable bodies. 9. Visit elsewhere (most classified rates of 10% interest, all in dollars).



**AMERICANS - Contd**

## CANADIANS

## BANKS, HP & LEASING

## BEERS, WINES & SPIRITS

## BUILDING, TIMBER, ROADS

**BUILDING. TIMBER. ROADS -**

## CHEMICALS, PLASTICS

## DRAPERY AND STORES

**DRAPERY AND STORES—Contd**

97	70Mallyx 2up.....	90	1.75	3.0	2.5	10.0
31 1/2	£22 1/2 Motorola S3.....	£30	Q64c	-	1.3	-
74	43 Multitoe Elect.....	74 +1	0.1	-	0.2	-

**ENGINEERING—Contd****FOOD, GROCERIES, ETC**

## HOTELS AND CATERERS

INDUSTRIALS (Miscel.) - Contd.

31	185 Creighton Lake 20p. v	317 +10	3.4	2.3
11	76 Cresta Hkys. 10p. v	95	0.75	6.1 1.1

INDUSTRIALS (MAGNETIC) - 1964

10-Shellon	187m	62.2%	7.0	2.9	1
73-Shorplan Sp.	206m	m2.0	8.7	1.9	16
			3.7	4.3	10

## LEISURE



**MINES—Contd.**

High	Low	Stock	Price	% chg	Div	P/E	Yld	P/B
138	134	100 Petroleum Int. H.	125	-				
134	129	200 Superior Pac. 200	125	-				
129	124	400 Western Ind. Gold	47	-				
125	120	225 Southern Bell	40	-	0.15	2.1		
120	115	400 American Eagle N.	40	-				
115	110	400 Commonwealth N.	31	-	0.05	1.9		
110	105	200 American Tel. & Tel.	31	-				
105	100	300 Sun. Goldenview	30	-				
100	95	120 Southern Pacific	29	-				
95	90	100 American Elec.	28	-				
90	85	400 Southern Western S.	27	-				
85	80	300 Western Res.	26	-				
80	75	300 Western Res. 200	25	-				
75	70	400 Western Coast	25	-	0.010	1.6		
70	65	200 Western Union	24	-	0.110	1.6		
65	60	200 Western Union	24	-				
60	55	200 Western Union	24	-				
55	50	200 Western Union	24	-				
50	45	200 Western Union	24	-				
45	40	200 Western Union	24	-				
40	35	200 Western Union	24	-				
35	30	200 Western Union	24	-				
30	25	200 Western Union	24	-				
25	20	200 Western Union	24	-				
20	15	200 Western Union	24	-				
15	10	200 Western Union	24	-				
10	5	200 Western Union	24	-				
5	0	200 Western Union	24	-				
0	-5	200 Western Union	24	-				
-5	-10	200 Western Union	24	-				
-10	-15	200 Western Union	24	-				
-15	-20	200 Western Union	24	-				
-20	-25	200 Western Union	24	-				
-25	-30	200 Western Union	24	-				
-30	-35	200 Western Union	24	-				
-35	-40	200 Western Union	24	-				
-40	-45	200 Western Union	24	-				
-45	-50	200 Western Union	24	-				
-50	-55	200 Western Union	24	-				
-55	-60	200 Western Union	24	-				
-60	-65	200 Western Union	24	-				
-65	-70	200 Western Union	24	-				
-70	-75	200 Western Union	24	-				
-75	-80	200 Western Union	24	-				
-80	-85	200 Western Union	24	-				
-85	-90	200 Western Union	24	-				
-90	-95	200 Western Union	24	-				
-95	-100	200 Western Union	24	-				
-100	-105	200 Western Union	24	-				
-105	-110	200 Western Union	24	-				
-110	-115	200 Western Union	24	-				
-115	-120	200 Western Union	24	-				
-120	-125	200 Western Union	24	-				
-125	-130	200 Western Union	24	-				
-130	-135	200 Western Union	24	-				
-135	-140	200 Western Union	24	-				
-140	-145	200 Western Union	24	-				
-145	-150	200 Western Union	24	-				

Tins								
High	Low	Stock	Price	% chg	Div	P/E	Yld	P/B
55	52	250 Wayne H&M S&L	55	-	0.023	0.7		
52	49	200 Superior Pac. 200	100	-				
49	46	300 General Metal H&S 50	49	-	0.10	1.8		
46	43	200 Superior Pac. 200	79	-				
43	40	2700						

100	30/Deas Ex Ind	46			
101	30/Deas Ex Ind	46			
102	30/Deas Ex Ind	46			
103	30/Deas Ex Ind	46			
104	30/Deas Ex Ind	46			
105	30/Deas Ex Ind	46			
106	30/Deas Ex Ind	46			
107	30/Deas Ex Ind	46			
108	30/Deas Ex Ind	46			
109	30/Deas Ex Ind	46			
110	30/Deas Ex Ind	46			
111	30/Deas Ex Ind	46			
112	30/Deas Ex Ind	46			
113	30/Deas Ex Ind	46			
114	30/Deas Ex Ind	46			
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116	30/Deas Ex Ind	46			
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119	30/Deas Ex Ind	46			
120	30/Deas Ex Ind	46			
121	30/Deas Ex Ind	46			
122	30/Deas Ex Ind	46			
123	30/Deas Ex Ind	46			
124	30/Deas Ex Ind	46			
125	30/Deas Ex Ind	46			
126	30/Deas Ex Ind	46			
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131	30/Deas Ex Ind	46			
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141	30/Deas Ex Ind	46			
142	30/Deas Ex Ind	46			
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144	30/Deas Ex Ind	46			
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151	30/Deas Ex Ind	46			
152	30/Deas Ex Ind	46			
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161	30/Deas Ex Ind	46			
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163	30/Deas Ex Ind	46			
164	30/Deas Ex Ind	46			
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168	30/Deas Ex Ind	46			
169	30/Deas Ex Ind	46			
170	30/Deas Ex Ind	46			
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181	30/Deas Ex Ind	46			
182	30/Deas Ex Ind	46			
183	30/Deas Ex Ind	46			
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185	30/Deas Ex Ind	46			
186	30/Deas Ex Ind	46			
187	30/Deas Ex Ind	46			
188	30/Deas Ex Ind	46			
189	30/Deas Ex Ind	46			
190	30/Deas Ex Ind	46			</

[illegible][illegible]



## LONDON STOCK EXCHANGE

## Speculative activity spurs recovery in equities while Gilts continue sluggish

First	Second	Third	Fourth	Account
Dealings	Dealings	Dealings	Dealings	Dealings
Jul 4	Jul 14	Jul 15	Jul 26	Jul 28
Jul 16	Jul 26	Jul 28	Aug 2	Aug 2
Aug 1	Aug 11	Aug 12	Aug 22	Aug 22

\*Note: Time difference may apply from 0.00 to 0.05 hours.

LONDON'S EQUITY market made a determined recovery yesterday spurred on in late dealings by recurrent rumours of a possible "dawn raid" this morning on Morgan Grenfell, the merchant bank. The rally made an early start when the market opened without any sign of a rumoured sell programme from a leading US house.

Progress was slow, however, and dealers reported little genuine investment business in the first half of the session. Later, however, a small buy programme from a UK marketmaker was joined by significant, albeit selective, support for the leading stocks from Salomon Brothers, which said it was also active in the ADR market.

Equities were featured towards the close by widespread speculative demand in the financial and food sectors, the latter evidenced by confirmation that Goodman Fielder Watling, the Australian stakeholder, is considering bid for Ranks Hovis McDougall.

The FT-SE 100 index closed with a flourish at the day's best level, with a gain of 12.8 to 1571.3. Sequences of 500,000 shares were boosted sharply in the final hour of trading, indicating the weight of speculative interest.

London also responded favourably to the early firmness on Wall Street, and to the first reports of the Congressional appearance by Dr Alan Greenspan, chairman of the US Federal Reserve Board.

London securities houses are currently advising clients on the outlook for the third quarter of the year. County NatWest Wood-Mac said yesterday: "We are now prepared to make some commitment of cash into both bonds and equities." For UK equities, the firm predicts a recovery of about 14 per cent in the year to June 1989.

There was little movement in the gilt-edged sector, however, as traders awaited the batch of important economic data due over the next two days. This morning brings the latest statistics on UK wages, unemployment and industrial production, and tomorrow the announcement of the US trade figures for May.

US markets are nervous ahead of the US trade news, although securities houses have held their forecasts unchanged at around the 3.1bn deficit mark.

The fine chips benefited from a steadier performance from the oil share sector as crude prices looked a shade better. However,

investment support continued to focus on the down-stream industry members where costs will benefit from lower oil prices. Some uncertainty continues to overhang BP and Shell, perceived as vulnerable to sliding oil prices - some US sources have projected a fall in oil prices to \$12 a barrel.

There was little joy in the Government bond market, which suffered its quietest day, "for a long, long time", to quote one trader. Prices showed very little change from overnight levels, although the short-dated issues recovered fractionally from the downward flick at the close of the previous day.

Index-linked (IL) bonds gave back 1/4 or so as the market waited to see whether the authorities will bring in a new tap stock. The IL sector was particularly nervous ahead of today's UK statistics which will give the latest trends in domestic inflation.

Shares in Morgan Grenfell, the merchant bank, spiralled upwards during the late afternoon, closing at a net 20 higher at 315p, having touched 319p at one point. The buying interest was sparked by the RHM news which showed up widespread speculative activity throughout the market, including reports of one agency broker "taking out" the market in Morgan and Willis Faber, the insurance broker which holds a near 21 per cent stake in Morgan. The rise in Morgan shares triggered talk that a "dawn raid" and subsequent bid may be imminent. Buying of MG was said by dealers to have been led by Savory Millin and Morgan Stanley, with heavy trading carried out via the inter-dealer broker screens. MG shares fell sharply last week after profits downgraded by County NatWest Wood-Mac, BZW and Savory Millin.

Speculation as to possible bid for Morgan included two of the leading Swiss banks, Swiss Bank Corporation and Union Bank of Switzerland, both of which already own securities trading operations in the UK. UBS with Phillips & Drew and Swiss Bank with Savory Millin. Substantial share stakes in Morgan are also held by Bond Corporation, Dewey Warren and Deutsche Bank. Willis Faber edged up 2 to 277p.

Ranks Hovis McDougall rose another 10 to 450p in turnover of 11m shares. Dealers were disappointed by a statement from Goodman Fielder indicating a very vague intention to bid for RHM, while RHM's reply that any approach would not be welcome failed to inspire much

FINANCIAL TIMES STOCK INDICES											
	July 13	July 12	July 11	July 8	July 7	Year Ago	1988	High	Low	High	Low
Government Secs	87.52	87.78	87.90	87.90	88.02	90.95	91.43	86.97	127.4	49.10	49.10
Fixed Interest	97.34	97.27	97.43	97.38	97.11	98.21	98.47	94.34	105.4	50.53	50.53
Ordinary	1500.8	1494.3	1510.5	1506.8	1484.2	1908.6	1510.5	1349.8	2811.47	241.73	241.73
Gold Mines	218.1	217.5	218.5	221.6	218.5	404.6	217.7	182	2417.77	254.40	254.40
Ind. Div. Yield	4.48	4.50	4.45	4.46	4.53	3.02	4.48	4.50	4.53	4.53	4.53
Earnings Yld. % (Full)	11.37	11.42	11.29	11.33	11.49	7.32	11.37	11.42	11.49	11.49	11.49
P/E Ratio (Full)	10.71	10.66	10.78	10.78	10.60	16.78	10.71	10.66	10.78	10.78	10.78
SEAG Baskets (5m)	23.962	25.385	25.555	27.230	25.338	61.528	23.962	25.385	25.555	27.230	25.338
Equity Turnover (5m)	985.17	986.32	1288.97	1445.07	2458.30	72.715	985.17	986.32	1288.97	1445.07	2458.30
Shares Traded (m)	370.0	446.5	451.1	474.2	965.5	2408.5	370.0	446.5	451.1	474.2	965.5
Opening	1493.9	1495.6	1494.7	1495.7	1497.1	1497.4	1493.9	1495.6	1494.7	1495.7	1497.1
Day's High	1502.1	1502.1	1502.1	1502.1	1502.1	1502.1	1502.1	1502.1	1502.1	1502.1	1502.1
Day's Low	1493.8	1493.8	1493.8	1493.8	1493.8	1493.8	1493.8	1493.8	1493.8	1493.8	1493.8

Base 100 Govt. Secs 15/10/76, Fixed Int. 15/10/76, Gold Mines 12/9/76, S.E. Activity 1974, N.H. 10.61.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

Excitement. Suggestions that Sir Ron Brierley has already bought the Goodman stake and is intending to make a bid continued to pre-occupy some dealers, who still expected an announcement today.

Shares moved up 7 to 185p on a day when the company announced pre-tax profits for 1987 of £103.1m, barely 2 1/2m up on the previous year. Although the figures were a touch below most analysts' forecasts, dealers had already incorporated their disappointment into the price, and the market now regards the outlook for the company as positive.

Mr Nick Bubb, stores analyst at Morgan Stanley, described Dixons as "a classic recovery stock" and predicted pre-tax profits for 1988 of £120m. One senior market-maker believes that Dixons is now over the worst and faces a brighter future. "Neither a bid will come in, or they will continue to improve," he said.

Sears jumped 5 to 128p on turnover of 13m after rumours swept the market that the Al Fayed brothers had sold their entire 10 per cent stake. Two possible buyers were mentioned: Australian retailers Cole Myer, and Woodwards, a Vancouver-based department store conglomerate.

Sears has been regarded as the stock for some time with much of the speculation centred around

the Al Fayed holding. Of the two names linked to the stake, dealers yesterday favoured the Australian connection.

BICC, a strong performer in recent days, leapt to 85p before closing a net 7 higher at 345p after turnover of 1.6m. Clidcor Scrimpsour Vickers led the list of buying interest in the shares after analyst Judy Stewart published a major "buy" note on the shares.

Clidcor highlights the asset valuation of the group's overseas subsidiaries, its land reserves and its interest in the Channel Tunnel and comes up with an asset value "nearer 450p a share than 350p".

Ultramar were the outstanding performer in the sector, surging 13 to 30p on turnover of 5.2m. Buying demand was triggered by a large placing of shares by Kleinwort Greaves, the securities house, at 280p a share. The placing went off smoothly and was followed up by substantial buying of the stock by other leading brokers. Burmah - "oversold and with extremely good fundamentals" according to one trader - leapt 17 to 548p on turnover of 1.2m.

International stocks had another quiet day, with dealers reporting few highlights. Sentiment improved after Tuesday's losses and most leaders registered quiet gains. JCI put on 3 1/2 to 101p, while Glaxo rose 6 to 969p after dipping over the £10 level.

Brewery stocks perked up after a period of under-performance. Vaux out with a gain of 17 to 607p - a buoy exposed a severe shortage of stock.

Guinness fell 3 to 342p on turnover of 3m shares. Louis Vuitton Mott Hennessy was thought to have bought another million shares at 345p.

British Aerospace were temporarily suspended at 470p, up 4. The market is now awaiting the company's response to the European Commission's revised terms for the acquisition of Rover, the UK car group. Views were mixed on the possible outcome, with one source suggesting that the current BAE share price is overvalued if the new terms are accepted.

Christie International provided one of the day's best features, advancing strongly to close 25p higher at 969p. UBS Phillips & Drew has upgraded its current year forecast for the group from 33m to 35m.

BET were briskly traded (2.6m shares changed hands) before closing 6 to the good at 233p. Hoare Govett were less buoyant yesterday on the view that the shares are undervalued, particularly in view of the forthcoming sale of Argus Press. Interest in Rank Organisation remained at a relatively low level awaiting today's interim figures. Volume was well under 1m shares, but the price gradually nudged higher to close 7 dearest at 740p.

Analysts' pre-tax forecasts range from £12m to £107m.

Johnson Matthey revived with a gain of 15 at 889p after recent uncertainty, which reflected doubts about an outright bid from Cookson in the wake of the latter's bid for Wolstenholme Rink. Debenhams, reflecting news of the proposed sale of Marshall Industries for approximately \$5.7m, were a firm market at 102 1/2p.

Yale & Vaux rose 15 more to 445p, after 454p at one stage. Dealers said there was continued buying interest, with 1.7m shares trading on Tuesday and more turnover was reported yesterday.

In a stores sector buoyed by activity in Sears and Dixons, Jew-

ellery retailers Hatfield's shone with a 10 point surge to 265p as the company prepares to launch a major American roadshow next week to coincide with the placing of its ADRs in the US market on Monday. Shareholders, a popular bid stock, firmed 6 to 340p on turnover of 5.2m in sympathy with the speculation in Sears.

Woodworth rose 7 points to 283p in thin trading, and Harris Queensway continued its recent run in the wake of the Gulliver deal to close 8 better at 168p. Mr James Gulliver, it transpires, has been impressing institutions of late with his plans for the carpets and furniture group.

Ferranti continued to perform strongly in the electronics with the stock up 2 1/2 to 914p on turnover of 8.6m ahead of today's preliminary figures which Fleming's forecast should come out at 57.3m against last year's 55.2m. Warburgs go for 471m.

STC still helped by the recent spate of upgraded profits forecasts and scheduled to announce interim figures later this month, jumped 9 to 589p.

Second-liners provided outstanding performances in Unilever, where bid talk prompted heavy buying and lifted the shares 7 more to 565p, and Eurochem, the same amount up 40p in front of Tuesday's interim. The recent Hoare Govett "buy" boosted Albemarle to 107p.

Rush and Tomkins featured a rise of 15 at 389p, after 389p in response to the good preliminary figures. Elsewhere in the Building sector, Meyer ran into fresh profit-taking and eased 8 to 419p. In contrast, Blue Circle Industries, a current speculative favourite, reached 447p initially, but recovered to close a few pence firmer on balance at 454p. Volume, however, was low with only just over half a million shares traded. A good trade developed in Tarmac (some 5m shares changed hands) following an upgrading from James Capel.

Dealers reported a quiet day in the Traditional option market. Stocks favoured for the call included Singer and Friedlander, Boots, Glaxo, Norfolk Capital, Dares Estates, and Britannia Airways. No price were reported, but a double option was arranged in Singer and Friedlander.

Traditional Options

First dealings July 11  
Last dealings July 21  
Last declarations Oct 13  
For Settlement Oct 24

For rate indications see end of London Share Service

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## FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

## EQUITY GROUPS &amp; SUB-SECTIONS

Figures in parentheses show number of stocks per section

CAPITAL GOODS (208)											
1	Building Materials (291)	1019.33	+0.5	9.85	3.91	12.59	13.72	13.72	13.72	13.72	13.72
2	Contracting, Construction (361)	1577.46	+0.4	14.39	3.41	12.58	26.35	26.35	26.35	26.35	26.35
3	Electricals (12)	212.61	+0.9	4.57	4.58	14.26	48.13	48.13	48.13	48.13	48.13
4	Electronics (31)	174.85	+1.1	9.59	3.56	13.51	21.30	21.30	21.30	21.30	21.30
5	Mechanical Engineering (56)	427.00	+0.4	9.46	4.09	13.18	8.85	8.85	8.85	8.85	8.85
6	Metals and Metal Forming (7)	565.87	+1.0	3.78	15.42	7.95	509.88	509.88	509.88	509.88	509.88
7	Motors (14)	285.19	+0.4	11.48	4.50	18.89	5.22	5.22	5.22	5.22	5.22
8	Other Industrial Materials (23)	1334.73	+0.8	0.73	4.16	13.47	25.41	25.41	25.41	25.41	25.41
CONSUMER GROUP (187)											
9	Brewers and Distillers (21)	1124.47	+0.4	10.59	3.62	11.91	15.97	15.97	15.97	15.97	15.97
10	Food Manufacturing (22)	1981.59	+0.5	8.67	3.61	14.77	17.87	17.87	17.87	17.87	17.87
11	Food Retailing (16)	2906.41	+0.1	8.67	3.33	15.27	21.46	21.46	21.46	21.46	21.46
12	Health and Household (12)	1898.17	+0.5	6.40	3.99	17.59	14.33	14.33	14.33	14.33	14.33
13	Leisure (30)	1595.45	+0.4	6.43	3.69	14.94	24.33	24.33	24.33	24.33	24.33
14	Packaging & Paper (17)	333.50	+0.8	9.12	3.77	14.08	9.35	9.35	9.35	9.35	9.35
15	Publishing & Printing (18)	3528.67	+0.5	8.48	4.33	13.42	78.68	78.68	78.68	78.68	78.68
16	Stores (34)	810.85	+0.2	10.11	4.91	13.47	14.56	14.56	14.56	14.56	14.56
17	Textiles (17)	407.19	+0.4	11.35	4.48	10.35	12.34	12.34	12.34	12.34	12.34
18	Transportation (18)	1171.68	+0.7	8.12	4.35	14.20	17.99	17.99	17.99	17.99	17.99
19	Agencies (19)	1191.87	+0.3	7.32	2.99	12.25	12.94	12.94	12.94	12.94	12.94
OTHER INDUSTRIAL (208)											
20	Chemicals (21)	1092.98	+0.8	12.05	4.09	11.58	22.34	22.34	22.34	22.34	22.34
21	Comglomerates (13)	1216.77	+0.7	12.87	4.37	11.36	28.96	28.96	28.96	28.96	28.96
22	Ships and Shipbuilding (12)	1216.77	+0.7	12.87	4.37	11.36	28.96	28.96	28.96	28.96	28.96
23	Telephone Networks (21)	94.04	+0.3	11.20	4.38	11.58	2.31	2.31	2.31	2.31	2.31
24	Miscellaneous (26)	1197.58	+0.6	11.29	4.30	14.18	26.41	26.41	26.41	26.41	26.41
INDUSTRIAL GROUP (488)											
25	Oil & Gas (12)	1848.28	+0.7	10.64	5.77	11.66	34.90	34.90	34.90	34.90	34.90
26	Other Industrial (376)	1851.30	+0.7	9.81	5.11	12.74	17.84	17.84	17.84	17.84	17.84
FINANCIAL GROUP (122)											
27	Banks (18)	608.51	+0.4	20.60	6.10	4.49	18.43	18.43	18.43	18.43	18.43
28	Insurance (Life) (18)	1068.79	+0.8	—	4.49	—	—	—	—	—	—
29	Insurance (Compel) (7)	557.88	+0.1	—	5.30	—	13.82	13.82	13.82	13.82	13.82
30	Investment Funds (78)	1012.12	+1.2	9.31	—	15.58	—	—	—	—	—
31	Merchant Banks (11)	342.71	+0.1	—	5.98	—	—	—	—	—	—
32	Property (53)	1244.89	+0.2	4.96	24.00	25.86	13.26	13.26	13.26	13.26	13.26
33	Trusts (20)	928.65	+0.2	9.84	5.77	12.55	8.77	8.77	8.77	8.77	8.77
INVESTMENT FUNDS (78)											
34	Investment Funds (78)	928.65	+0.5	—	2.54	3.27	8.12	8.12	8.12	8.12	8.12
35	Mutual Funds (78)	928.65	+0.5	—	2.54	3.27	8.12	8.12	8.12	8.12	8.12
36	Overseas Traders (8)	1188.35	+0.6	4.78	4.73	12.81	29.32	29.32	29.32	29.32	29.32
ALL-SHARE INDEX (718)											
37	All-Share Index (718)	972.51	+0.6	—	4.37	—	—	—	—	—	—
FT-SE 100 SHARE INDEX & FT-SE 250 SHARE INDEX											
	Index No.	Day's Change	Est. Yield % (1988)	Gross Div. Yield % (1988)	Est. P/E Ratio (1988)	rd. adj. to date	Index No.	Index No.	Index No.	Index No.	Index No.
FT-SE 100 SHARE INDEX & FT-SE 250 SHARE INDEX	1871.31	+12.2	1871.5	1858.5	1854.5	1874.1	1874.1	1874.1	1874.1	1874.1	1874.1



Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
100	100	100	100	100	0	100	100	100	100	100	0	100	100	100	100	100	0	100	100	100	100	100	0

[illegible]

Stock	Div.	Sales 100s	High	Low	Last Chng	Stock	Div.	Sales 100s	High	Low	Last Chng	Stock	Div.	Sales 100s	High	Low	Last Chng	Stock	Div.	Sales 100s	High	Low	Last Chng
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<b>CHIEF LONDON PRICE CHANGES YESTERDAY</b>	<b>TOKYO - Most Active Stocks</b>
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INDEX				FIRM		Stocks		Commodity		Futures	
						Traded	Prices	Traded	Prices	Traded	Prices
BICC	345	+	7	Rafiner	258	+	10	NICK	244.62m	919	+20
Burmah Oil	543	+	17	Rush & Tompkins	220	+	15	Mitsui Engineering	135.33m		

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*Closing prices July 13*

**Continued on Page 3**



**Closing price**

Stock	Div.	P/E	1994 High	Low	Close	Chg	Stock	Div.	P/E	1994 High	Low	Close	Chg	Stock	Div.	P/E	1994 High	Low	Close	Chg	Stock	Div.	P/E	1994 High	Low	Close	Chg	
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
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A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta			16	20	10	+	Infra			11	11	11	11	ProCon			- R - R	2	2	2	2
A77 J22.0e			35	35	35	+	Delta																					

Nasdaq national market, 3pm prices July 13

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**Continued on Page 35**


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
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## AMERICA

## Dividend strategies boost trade in uncertain session

## Wall Street

EQUITIES rose modestly yesterday, continuing to vacillate with no overall trend, writes Janet Bush in New York.

So far this week, the stock market has changed direction on each successive day, rising on Monday, falling on Tuesday and gaining ground again yesterday, leaving the market little changed.

The Dow Jones Industrial Average closed on Friday at 2,104.15. The index closed yesterday 11.73 points higher at 2,104.37. Volume was active with 239m shares being traded, a total boosted by dividend-capture strategies.

US Treasury bonds had a mixed and rather volatile day. By midsession, prices had been quoted as much as 1 point higher. By late trading, short-dated maturities had held onto gains of as much as 1 point but there was significant slippage at the long end of the yield curve.

The Treasury's benchmark long bond was quoted nearly 1/4 point lower for a yield of 8.184 per cent compared with Friday's closing yield of 8.1 per cent.

There seemed to have been some confusion in the response of markets to the testimony by Mr Alan Greenspan, Federal Reserve Board chairman, before the Senate Banking Committee.

The testimony contained no clear point of view. As expected, Mr Greenspan focused on the need to contain inflationary pressures. He said: "Considering the already limited slack in available labour and capital resources, a leveling of the unemployment and capacity utilization rates is essential if more intense inflationary pressures are to be avoided in the period ahead."

That suggested the Fed would make further moves to slow down economic growth and Mr Greenspan stated that Fed policy might well be advised to err more on the side of restrictiveness rather than of stimulus.

The Senate Banking Committee interpreted this as pointing to higher interest rates.

However, at the same time, Mr Greenspan said that tightening moves already undertaken by the Fed had set the stage for containing inflation. These remarks were taken somewhat negatively by some bond market participants.

Once the hurdle of Mr Greenspan's testimony was surmounted, the markets turned to thinking about Friday's release of a number of major economic indicators, including May merchandise trade figures and June industrial production and producer prices.

Yesterday saw the release of several corporate results. CBS, the television and radio network, fell 3/4 to \$157.7, reversing an early gain. It announced net earnings from continuing operations in the second quarter of \$5.01 a share compared with

\$2.95 a year earlier. Two paper companies reported results yesterday. Georgia-Pacific slipped 8% to \$40 after news of net income of \$1.21 a share in the second quarter compared with \$1.35 a year earlier, income which had included a special gain of 34 cents a share from the sale of its remaining interest in Georgia Gulf Corp. Mead Corp added 3/4 to \$36 1/4 on news of net earnings in its second quarter of \$1.12 a share compared with 82 cents a year earlier.

Bear Stearns slipped 3/4 to \$12 1/4 on news that the company has filed for an offering by certain selling shareholders of 3m shares.

Dow Chemical added 3/4 to \$87 1/4 after the company's announcement of a 10 cents increase in its quarterly dividend to 70 cents a share.

Unisys dropped 3/4 to \$34 1/4. The company, which has been named in connection with the Pentagon procurement scandal, could face criminal charges for allegedly overcharging the US Army.

Canada

SHARE prices in Toronto, led by gold issues, closed slightly higher to mixed trading.

The composite index, which had fallen about 11 points in earlier trading, advanced 2.2 to 3,419.8. Declines led advances by 406 to 327 on turnover of 18.7m shares.

EUROPE

## Bargain-hunters provide light relief in thin volume

BARGAIN-HUNTING helped to lift share prices off their lows in leading European bourses yesterday, but most finished easier and turnover remained depressed by the wait for tomorrow's US trade figures, writes our Markets Staff.

FRANKFURT encountered further selling pressure as investors used the weakness on Wall Street and a slight easing in the dollar to take profits. The belief that interest rates are set to rise further also weighed on sentiment.

But there was some bargain-hunting at lower levels.

The FAZ index at midsession was down 5.55 at 483.20, while the DAX index ended 11.74 lower at 1,172.80. Volume edged down further to DM2.73bn worth of West German shares from DM2.78bn on Tuesday.

The dollar's easier tone hit car stocks, with Daimler falling DM12.50 to DM170 after sharp gains last week and at the start of this week. The dollar was fixed at DM1.8402 from DM1.8409 on Tuesday amid further Bundesbank selling of the US currency.

The banks were also easier, although some analysts believe they should benefit from a further rise in interest rates as the growth in economic investment leads to greater borrowing.

Among retailers, Asda, a relatively illiquid stock, rose a further DM10 to DM354 before its annual press conference, which was later reported sharply higher annual group profits.

Bonds edged lower, with the yield on the 6 1/2 per cent 1998 federal bond reaching 6.710 per cent from 6.705 per cent.

PARIS had another quiet day overall with many traders taking an early long weekend before today's Bastille Day holiday. Shares closed lower, with the CAC 60 index off 4.53 at 351.80.

Period moved into the blue-chip, dropping FF97, or 5.4 per cent, to FF979 after a Paris

cit and avoid a financial crisis.

In the Fiat group, Fiat itself rose L21 to L9,460, while automotive components subsidiary Magneti Marelli gained L34 to L2,944.

Gilman, an engineering sub-contractor, rose L10 to L13,975 and Snia, the defence and textiles unit, gained L56 to L2,379 on continued rumours of possible co-operation with Daimler of West Germany, or a link-up with defence interests in the UK.

One analyst said foreign interest in Italy, especially from the US, West Germany and the UK, had been growing over the past week to 10 days and that the Fiat group was seen from abroad as a solid investment.

Elsewhere, Ferret rose L54 to L2,585 following its acquisition of Fillegie, a French cable maker. The purchase was seen as a move by Ferret to strengthen its position in Europe after its failed bid for Fininvest of the US earlier this year.

ZURICH saw busy afternoon trading after a quiet morning of profit-taking which took prices to bargain-hunting levels. Shares ended down but off their lows.

MADRID lost ground in low volume trading still by the wait for tomorrow's domestic inflation figures and the US trade data. The general index ended 0.94 to 358.65.

Highly-gearred utilities rose, however, helped by money supply figures for last month in line with government targets, news seen as relatively positive for interest rates, which are not expected to be raised.

BRUSSELS closed lower in weak volume. The 0.25 point rise in Belgium's discount rate and the second rise in two days in the key three-month treasury certificate rate hurt sentiment.

STOCKHOLM closed slightly lower in reaction to declines on Wall Street and rising short-term money market yields.

London

AFTERNOON rumours of a possible "dawn raid" on merchant bank Morgan Grenfell today helped take share prices to a higher level, with the FTSE 100 index climbing 12.8 to 1,871.3, aided by selective buying support. International stocks had a quiet day, however.

appeal court ruled that Coca-Cola of the US was not obliged to renew its production and distribution contract with the French drinks group.

Car maker Peugeot, which said it expected record production this year but warned that the next two years would be more difficult because of overall market conditions, fell FF34 to FF2,221.

WILAN ended marginally higher in low volume, with continued interest in the Fiat group, notably from abroad. The Comit index rose 0.35 to 510.02.

The market is awaiting the US trade figures and news of government plans to tackle the deficit. Mr Giuliano Amato, the Treasury Minister, said rapid action was needed to cut the deficit.

FT - ACTUARIES WORLD INDICES

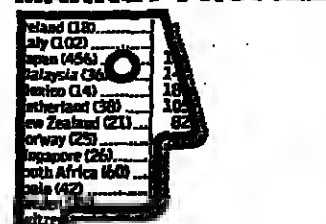
Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 13 1988				TUESDAY JULY 12 1988				DOLLAR INDEX			
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year Ago	Year Ago
Australia (69)	146.52	+0.3	128.46	122.30	146.05	+0.2	127.71	122.59	150.35	91.16	144.99	144.99
Austria (16)	86.10	-0.6	75.49	82.67	85.64	-0.5	75.76	82.77	98.18	83.72	82.22	82.22
Belgium (16)	125.74	-1.0	101.48	111.32	125.86	-1.0	101.48	111.32	125.86	99.14	125.50	125.50
Canada (129)	126.11	-0.2	101.09	108.02	126.52	-0.2	101.09	108.02	126.52	107.92	126.48	126.48
Denmark (39)	126.22	-1.7	110.67	120.77	126.40	-1.7	110.67	120.77	126.40	111.42	126.18	126.18
Finland (26)	128.70	-0.4	112.84	118.22	128.16	-0.4	112.84	118.22	128.16	106.78	128.06	128.06
France (129)	93.10	-0.2	90.91	92.32	93.07	-0.2	90.91	92.32	93.07	72.77	92.94	92.94
Germany (100)	75.42	-0.7	66.13	72.34	75.42	-0.7	66.13	72.34	75.42	67.78	75.42	75.42
Hong Kong (46)	111.07	-0.7	97.38	111.48	111.86	-0.7	97.38	111.48	111.86	84.90	130.23	130.23
Ireland (18)	136.26	-0.4	119.47	132.32	136.47	-0.4	119.47	132.32	136.47	145.00	136.40	136.40
Italy (102)	70.30	-0.4	61.64	67.82	70.59	-0.4	61.64	67.82	70.59	62.99	95.00	95.00
Japan (456)	164.29	-0.7	144.04	138.01	164.57	-0.7	144.04	138.01	164.57	127.27	134.69	134.69
Malaysia (38)	149.11	-0.2	130.73	150.69	149.41	-0.2	130.73	150.69	149.41	107.89	121.40	121.40
Netherlands (38)	161.64	-0.5	141.72	140.09	161.85	-0.5	141.72	140.09	161.85	100.07	285.58	285.58
New Zealand (22)	103.22	-0.7	90.50	98.13	103.97	-0.7	90.50	98.13	103.97	95.23	126.56	126.56
Norway (25)	80.17	-0.4	70.29	62.93	80.57	-0.4	70.29	62.93	80.57	64.42	102.52	102.52
Sweden (35)	118.49	-0.8	103.88	107.01	118.88	-0.8	103.88	107.01	118.88	98.85	120.45	120.45
Singapore (26)	125.32	-0.2	109.88	118.39	125.53	-0.2	109.88	118.39	125.53	97.99	159.77	159.77
South Africa (60)	125.22	+1.4	109.79	95.21	125.49	+1.4	109.79	95.21	125.49	118.10	174.97	174.97
Spain (43)	149.97	-0.5	131.49	139.01	150.80	-0.5	131.49	139.01	150.80	130.73	125.09	125.09
Switzerland (35)	117.33	-1.0	102.07	110.25	117.83	-1.0	102.07	110.25	117.83	125.15	121.63	121.63
Taiwan (25)	79.56	-1.2	69.75	75.54	79.27	-1.2	69.75	75.54	79.27	76.08	100.18	100.18
United Kingdom (325)	131.89	+0.4	115.63	115.63	132.34	+0.4	115.63	115.63	132.34	141.18	123.09	123.09
USA (583)	109.91	+0.4	96.36	109.91	109.91	+0.4	96.36	109.91	109.91	112.47	99.19	126.73
Europe (1034)	105.26	-0.5	92.29	97.21	105.75	-0.5	92.29	97.21	105.75	97.01	127.89	127.89
Pacific Basin (618)	161.41	-0.6	142.52	134.12	161.41	-0.6	142.52	134.12	161.41	124.91	124.91	124.91
Asia-Pacific (1686)	138.96	-0.6	121.84	120.62	139.76	-0.6	121.84	120.62	139.76	120.36	132.15	132.15
North America (712)	110.81	-0.4	97.15	109.99	111.35	-0.4	97.15	109.99	111.35	99.78	127.32	127.32
Europe Ex. UK (689)	88.72	-1.2	77.79	85.72	89.83	-1.2	77.79	85.72	89.83	92.99	107.04	107.04
Pacific Ex. Japan (1816)	126.78	-0.8	112.78	122.78	127.99	-0.8	112.78	122.78	127.99	125.15	121.63	121.63
World Ex. US (1890)	138.43	-0.5	121.37	120.18	139.17	-0.5	121.37	120.18	139.17	120.26	132.91	132.91
World Ex. UK (2148)	126.94	-0.3	111.30	116.69	127.30	-0.3	111.30	116.69	127.30	111.77	127.44	127.44
World Ex. So. Af. (2613)	127.38	-0.2	111.68	116.73	127.67	-0.2	111.68	116.73	127.67	116.81	133.26	133.26
World Ex. Japan (2017)	109.67	+0.1	96.15	105.71	109.56	+0.1	96.15	105.71	109.56	112.47	100.00	126.46
The World Index (2473)	127.37	-0.2	111.67	116.58	127.65	-0.2	111.67	116.58	127.65	113.37	130.46	130.46

Base value: Dec 31, 1986 = 100; Finland, Dec 31, 1987 = 125.07 (US \$ Index), 90.70 (Pound Sterling) and 94.94 (Local). Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1987. Annotated indices for Finland and the Dollar markets for July 11, are available on request from FT Prices, Tel: 01-403 0669.

## Regulatory changes in store for Hong Kong

## MARKET PROFILE



Hong Kong

HONG KONG's stock market is the second biggest in Asia in terms of market capitalisation, way behind the giant Tokyo market but approximately three times bigger than Singapore.

The market has performed strongly this year, with the Hang Seng Index (HSI) rising some 19 per cent to close yesterday just off its year's high at 2,744.85. Last year it slumped to a low of 1,885 on December 7, having shed more than 50 per cent of its pre-crash high of nearly 4,000.

The top 10 stocks account for roughly 49 per cent of the market's HK\$337bn (\$89bn) capitalisation, and there are a total of 371 companies listed on the exchange. The HSI covers 33 stocks and the Hong Kong Index, launched when four former stock exchanges were merged into one in April 1986, is more broadly-based, covering 49 issues.

The stock exchange opens for trading at 10 am, closes from 12.30 pm to 2.30 pm and finishes the day at 3.30 pm. There is no after-hours trading, and there are no secondary or over-the-counter markets. Nine bonds are traded on the exchange.

The exchange has had a fully computerised pricing system

since it opened in April 1986. Settlement is currently made on a 24-hour basis, with physical delivery of scrip between brokers. Work is underway to introduce an electronic clearing system, which should be operational in 18 months to two years time.

A special committee, set up by the colonial government to review regulation and operation of the securities markets following last October's four-day closure of the stock exchange and the HK\$2bn collapse of the futures exchange, has proposed the introduction of three-day settlement.

Confidence has progressively returned to the market this year, though it remains a hostage to

the fortunes of Wall Street. Volume has picked up, with average daily turnover for the period to the beginning of June at HK\$1.1bn. Last year, average daily turnover was HK\$1.5bn, although in the months before the crash it had frequently topped HK\$4bn.

There are generally no restrictions on foreign share ownership, although new licensing rules introduced in March will in future limit foreigners to a maximum 10 per cent holding in the territory's two listed television companies.

At present, shareholders can build stakes of up to 35 per cent before being required to reveal their hand and launch a bid. But new laws are expected to be in place by July 20 that will require the disclosure of shareholdings of above 10 per cent in local companies.

The laws will also require large shareholders, or executives in listed companies, to notify within five days of transactions involving more than 1 per cent of a company's issued capital.

They embody powers to investigate companies which are shareholders, and to force disclosure of the beneficial ownership of nominee holdings. Voting

## STOCK MARKET FACT CHART HONG KONG

Market capitalisation: HK\$337bn (\$1=HK\$7.82, £1=HK\$13.20)  
Number of shares listed: 371  
Top 10 stocks, percentage of market: 49%  
Trading hours: official - 10 am-12.30 pm; 2.30 pm-3.30 pm; no after hours trading  
Average daily turnover, first five months 1988: HK\$1.1bn  
Main indices: Hang Seng (33 stocks), Hong Kong (49 stocks)  
Current level of index (Hang Seng): 2,744.85; 1988 high: 2,772.53 (12/7); 1988 low: 2,223.56 (8/2)  
Settlement: 24 hours

Address: 10, Exchange Street, Tsim Sha Tsui, & Cheung Kong, Central Hong Kong. Tel: (852) 4-22122

rights can be suspended if a nominee refuses to give details of beneficial ownership.

Hong Kong does not tax dividends paid to local or overseas investors as these are deemed to have been paid out of taxed profits. There is also no capital gains tax.

No official figures are available on the percentage of market capitalisation that is freely tradable, but analysts estimate that about 35 per cent of the HSI constituent stocks and some 50 per cent of the market as a whole are freely traded.

One company, Hong Kong Telecom, has a 100 per cent holding in Britain's Cable and Wireless,

accounts for about 17 per cent of the HSI, but currently only 9 per cent of its stock is held by the public. It plans to offer a further 11 per cent later this year.

The market is controlled by brokers, with an estimated 20 per cent of trades handled by the six highest houses, some of which are owned by banks. The liberalisation of the financial system in recent years has allowed banks directly into the market.

A profile of New Zealand appeared in yesterday's paper. Tomorrow the Singapore market will be featured.

Kevin Hamlin

## ASIA

## Nikkei lurches nervously in high turnover

## Tokyo

HEAVY trading in large-capital stocks sent turnover soaring in Tokyo yesterday, but shares ended an erratic session lower amid nervousness over the level of prices and the US trade figures due tomorrow, writes Shigen Mitsuhashi of Jiji Press.

The Nikkei average ended 79.74 points lower at 28,020.10. Its high for the day was 28,178.80 against a low of 27,999.15.

Turnover was extremely heavy with 2.15bn shares changing hands compared with Tuesday's 1.96bn shares. Losses outpaced gains by 617 to 281, with 147 issues unchanged.

In later trading of Japanese shares in London, the Nikkei 50 index shed 2.56 from the Tokyo close to 1,787.10.

In Tokyo, investors repeatedly traded large-capital stocks to earn quick profits before today's meeting of the US Federal Reserve Board and tomorrow's release of the May US merchandise trade figures.

Glaxo dominated the list of the 10 most active stocks, with 1.2bn shares traded, an amount accounted for as much as 63 per cent of the total volume.

NKE topped the active list with 244.6m shares changing hands and gained ¥20 to ¥710, surpassing the ¥700 mark for the first time. Nippon Steel, which declined ¥6 at one stage, ended ¥2 higher at ¥711, while Kawasaki Steel finished ¥2 lower at ¥706 after losing ¥1 briefly.

Kobe Steel rose ¥36 to ¥718, most active stock with 139.2m shares. Kawasaki Steel seventh with 84.4m shares and Kobe Steel third with 182.7m shares.